

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,041

Thursday September 25 1986

D 8523 B

Bleak outlook for Europe's job prospects, Page 2

## World news

### Daniloff release talks stalled

The US and the Soviet Union appeared deadlocked yesterday in efforts to resolve the case of Mr Nicholas Daniloff, the US journalist charged with espionage in Moscow.

However, White House spokesman Larry Speakes said both sides "continued to work" towards a solution.

The US has found unacceptable a Soviet Union proposal that Mr Daniloff and an unnamed Soviet political dissident be exchanged for Mr Gennadi Zatkharov, the Soviet citizen and United Nations employee arrested in New York on espionage charges in August. Page 4.

### Chinese-Soviet talks

China and the Soviet Union will hold a ninth round of talks on normalising their political relations in Peking next month.

### Decision deferred

French President François Mitterrand deferred a decision on a controversial plan to change the country's electoral map by decree, avoiding a head-on clash with the right-wing government.

### Police detain five

French police detained five people for questioning about bomb attacks in Paris in the past few weeks.

### Shultz meeting

US Secretary of State George Shultz will hold talks in New York next week with foreign ministers of the six frontline states which are spearheading Africa's opposition to South Africa.

### House bombed

A white South African government official, dubbed the Iron Lady of Soweto since her efforts to quell a rent boycott, escaped unharmed in a bomb attack on her home in a white-only Johannesburg suburb. Miners mourn. Page 3.

### 13 killed in Togo

Togo government forces killed seven members of a commando force which crossed into the West African state from Ghana and killed six civilians in dawn attacks in the capital Lomé. Page 3.

### Aquino returns

Philippines President Corazon Aquino flew back to Manila after a nine-day visit to the US in which she called attention to her country's economic plight and sought help in finding its \$260m foreign debt.

### Missionary dies

American Lyk Huston, one of three missionaries detained last week on security charges, died in Kenya's criminal investigation headquarters.

### Arrest revoked

Leather's military rulers have revoked an order placing former premier Chief Leabua Jonathan, toppled in a bloodless coup last January, under house arrest.

### Greek boycott

Greece turned down an invitation to take part in a four-week Nato exercise, sticking to its threat to boycott Nato military manoeuvres because of its rift with fellow-member Turkey.

### Flights maintained

Air France maintained all its long-distance flights and 90 per cent of its medium-distance schedule despite a 24-hour strike by ground and navigational staff. Page 22.

### Nuclear prediction

A report by senior researchers at an East-West research institute predicted a serious nuclear accident every three or four years and said this would accelerate the use of methane as a world energy source. Page 20.

## Business summary

### OECD demands 'work for all'

OECD called for economic policies to main growth and combat the "seeds" of unemployment. It said that "work for all" had to be a clear objective. Page 18.

CARLO DE BENEDETTI, Italian industrialist, is seeking to extend his publishing interests in France with a takeover bid for Presse de la Cité, France's second largest publishing group. Page 26.

Sterling closed in New York at DM 2,045. It finished weaker in London at \$1,446.50, FF 8,7020 and DM 2,075. SFr 2,3975 (SF 2,4650), FF 9,7025 (FF 9,72) and Y223.5 (Y24). Its index fell 0.3 to 88.4. Page 31.

**Sterling**

DOLLAR closed in New York at DM 2,046, SF 1,5565, FF 8,7020 and Y154.15. It fell in London to DM 2,0475 (DM 2,0610), SF 1,5580 (SF 1,68) and Y154.50 (Y154.60), but was unchanged at FF 8,7025. Its index was unchanged at 118.7. Page 31.

GOLD rose \$1 in London to \$434. In New York the Comex December settlement was \$436.00. Page 36.

**WALL STREET:** The Dow Jones industrial average closed up 5.45 at 1,032.33. Page 33.

LONDON: Announcement of a record £1.5bn (\$2.17bn) August trade deficit delivered a body blow to the London gilt-edged market. Equities were consigned by the expected over-subscription of the Trustee Savings Bank share issues. The FT ordinary index closed 1.4 down at 1,284.5. Page 33.

TOKYO: Heavy purchases of large-capital and blue chip stocks by leading investment trust companies drove share prices sharply higher. The Nikkei market ended 24.45 higher at 17,955.76. Page 33.

FRANCE postponed decision on future of CGCT, state-owned telecommunications group. Page 18.

TSE: Applications closed in flotation of British banking group with at least £5bn closing £1.5bn (\$2.17bn) of shares. Page 18; Editorial comment, Page 18.

AMAMI, independent metals and plastic distributor, is to join the London Metal Exchange, the first new member since last year's tin crisis. Page 7.

NATIONAL Semiconductor, California-based microchip manufacturer, and Thomson, French state-owned electronics group, are to develop together the next generation of integrated circuits for telecommunications. Page 28.

BANKAMERICA, corporation, struggling US west coast banking giant which has been hit by heavy loan losses, has dropped plans to take over Orbeco Financial Services Corporation, a small bank in the state of Oregon. Page 28.

WAH KWONG, Hong Kong ship-owning group that founded the Ceres left wing faction of the Socialist Party. Mr Gallois, who held the post for four years, was expected to step down after the defeat of the Socialists in the parliamentary elections last March.

The appointment reflects the efforts of Mr Alain Madelin, the French Industry Minister, to underline his commitment to liberal and

## Honeywell seeks worldwide venture with Bull, NEC

BY ANATOLE KALETSKY IN NEW YORK AND DAVID MARSH IN PARIS

HONEYWELL, the third largest US manufacturer of mainframe computers, is seeking to combine its \$2bn information systems business with NEC of Japan and Bull of France in what will be the first attempt at a worldwide joint venture between US, European and Japanese computer giants.

Yesterday's announcement from Honeywell's headquarters in Minneapolis came after weeks of speculation about the future of the company's computer business in the wake of the merger between Burroughs and Sperry in May. Like these two other major US computer manufacturers, Honeywell has been struggling with great difficulty to maintain the profitability of its computer operations in a weakening market which is overwhelmingly dominated by IBM.

For Honeywell, the joint venture with NEC and Bull, no details of which have yet been worked out between the three companies, appears to be the logical culmination of a growing dependence on outside partners for computer manufacturing and design.

NEC, the world's largest manufacturer of semiconductors, originally entered the computer business with the aid of a technology exchange agreement with Honeywell dating back to 1962. Today NEC manufactures the central processors for Honeywell's most important product, the DPS-90 top of the line mainframe computer,

Among the most important benefits of its joint venture, according to Honeywell, is the compatibility of all the computers produced by all three companies since all of them are based originally on Honeywell computer architecture. The partners' intention appears to be that they will each continue to engage in some of the development and manufacturing for a combined product range which they will then attempt to sell in a truly worldwide market.

Honeywell, in particular, insisted yesterday that the joint venture did not indicate any intention to withdraw from computer manufacturing.

Suspicion remains, however, that the move is actually a defensive response to the rapid consolidation in the industry and the sharp decline in Honeywell's profits. Last year information systems provided 30 per cent of Honeywell's \$16.5bn revenues and 35 per cent of operating profits. This made the computer division the most important part of the company's operations, which also includes control systems, aerospace and military equipment. But Honeywell announced a 31 per cent decline in profits to \$300m in the second quarter of 1986 and said that the profits from information systems were "down sharply".

Honeywell said yesterday that,

Continued on Page 18

The inevitable merger, Page 19

## Dollar close to competitive level - Volcker

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, Chairman of the US Federal Reserve Board, said yesterday that the decline in the value of the dollar over the past 18 months had brought the currency "reasonably close" to a level which should allow US companies to compete effectively with others in industrial countries.

But he warned that the prospects for a continuation of the US economic expansion through 1987 and beyond "are heavily dependent on particular policy measures... by one country or another" was unlikely to obscure the important main issues.

Mr Volcker has consistently argued, as he did yesterday, that the improvement in the \$150bn trade deficit which he hopes to see signs of in the next quarter or two will not be very vigorous without "a pretty buoyant world economy".

Reagan Administration officials are making it clear that in their view US trading partners, in particular West Germany, are not doing enough to ensure this buoyancy.

An Administration official yesterday, asked if Washington still felt

that not enough was being done to boost demand in Japan and West Germany, described the recent Japanese package of stimulatory fiscal measures as "a step in the right direction," although the US doubted

Continued on Page 18

Details, Page 6; Lombard, Page 17; Money markets, Page 31

## £ slides as British trade deficit soars

BY PHILIP STEPHENS IN LONDON

A RECORD British trade deficit last month triggered a new slide in sterling's value yesterday, forcing further intervention by the Bank of England on currency markets and raising concern over the outlook for interest rates.

The Department of Trade and Industry said that singeing exports and booming imports led to a £1.4bn (\$2.18bn) deficit on Britain's trade in August, nearly three times the \$58m shortfall recorded in July. The current account deficit, which includes financial and other invisible trade transactions, also rose to a record \$368m last month, compared with a small surplus of £12m in July.

The size of the twin deficits took

financial markets by surprise

prompting a sharp fall for the pound within minutes. The Bank of

Continued on Page 18

The current account deficit

England responded by selling for the second consecutive day what were described as modest amounts of dollars and D-Marks to steady the exchange rate.

The central bank's intervention

braked sterling's slide in the immediate aftermath of the figures, but foreign exchange dealers said there was still uncertainty over the outlook.

Last month's deficit practically wiped out the £524m surplus on the current account which had been built up in the first seven months of the year, and government statisticians believe the trend points to another deficit in September.

That has raised the possibility that the current account could go into deficit this year for the first time since 1979, before North Sea oil began to make an impact.

Continued on Page 18

## Deutsche Bank sets Euro-equity pace with Fiat deal

By Alexander Nicoll in London

BY MIDNIGHT on Tuesday night, the deal was as good as done.

Executives of Deutsche Bank Capital Markets in London, after cracking a few cans of beer, could go home to sleep with reasonable assurance that in the morning a \$2bn stock market and currency risk would be adequately laid off.

The London subsidiary of the West German bank, along with Italy's Mediobanca, had bought two-thirds of the package of Fiat shares being sold by Libya at 5pm London time on Tuesday, setting the stage for the largest secondary share placing the world's stock markets have seen.

The deal was also a crucial test for the rapidly growing Euro-equity market, in which syndicate managers accustomed to distributing Eurobonds apply their selling skills and techniques to cross-border equity placings.

There began an intensive round of telephone calls to the syndicate managers reckoned to have the largest placing power. Until late in the evening, the terms were a tight secret to all but those being invited in.

As well as the two lead managers, 10 co-lead managers were tapped: three Swiss, Swiss Bank Corporation, Union Bank of Switzerland, and Credit Suisse First Boston; two more German, Dresdner Bank and Commerzbank; two American, Shearson Lehman Brothers and Salomon Brothers; and Arab Banking Corporation, Difesa Europe and Banque Paribas.

The idea was that each of these banks would place shares in its own country, with Mediobanca handling some \$500m worth in the domestic Italian market - in an additional co-management group, there are expected to be eight Italian and 13 international institutions. Perhaps most notable from a British point of view was the fact that even though the deal is being run from London, not a single British-based institution is in the co-lead management group.

There were no refusals and although Deutsche Bank had to wait until yesterday morning for one or two formal replies, it had been given sufficient verbal assurances to be certain that when the offering was formally launched yesterday morning, it would be instantly underwritten. Meanwhile, it carried the risk overnight.

Placing of a transaction this size is not a new thing for the Euromarket. Continued on Page 18

## Former IBM executive gets key Paris post

BY PAUL BETTS IN PARIS

MR Jacques Maisonneuve, the former chairman of IBM Europe and the only Frenchman ever to have reached the board of the world's largest computer group, has been appointed as the top civil servant in the French Industry Ministry.

His appointment yesterday as the new Director General of Industry marks a significant break with French government tradition. It is the first time a person from the private sector, with no previous civil service experience, has been appointed to one of the key jobs in the French Administration.

Mr Maisonneuve replaces Mr Gallois, who has close ties with the Ceres left wing faction of the Socialist Party. Mr Gallois, who held the post for four years, was expected to step down after the defeat of the Socialists in the parliamentary elections last March.

The appointment reflects the efforts of Mr Alain Madelin, the French Industry Minister, to underline his commitment to liberal and

free market policies. Mr Madelin said yesterday that Mr Maisonneuve would be in charge of a reorganisation of the ministry, designed to make it more responsive to the needs of French industry.

As someone who spent 38 years with IBM, the appointment is also highly symbolic, and represents an unqualified tribute on the part of the Government to US business. It also indicates the Government's resolve to internationalise further French industry and business and try to make it more competitive.

It was necessary to improve the business environment for small and medium-size enterprises to enable them to increase their profitability, he said. Other priorities include increasing French export performance, encouraging more French investment abroad and in turn attracting more foreign investment in France.

However, the appointment was not unanimously applauded in the Ceres left wing faction of the Socialist Party. Mr Gallois, who held the post for four years, was expected to step down after the defeat of the Socialists in the parliamentary elections last March.

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## German bankers urge rates cut as part of Western package

BY JONATHAN CARR IN FRANKFURT

LEADING West German bankers are advising the Bundesbank to be ready to cut key interest rates as part of a package deal to be thrashed out among Western industrial countries meeting shortly in Washington.

Mr Wolfgang Röller, head of the Dresdner Bank, the country's second-biggest commercial bank, said yesterday there was scope for a cut in rates and he was optimistic that accord could be reached in Washington.

He was speaking before today's meeting of the Bundesbank's policy-making council, which will be chaired by the central bank's president, Mr Karl Otto Pöhl, before he flies to Washington for the annual meeting of the International Mon-

etary Fund (IMF).

The council is unlikely to decide to cut its discount and Lombard rates right away. But it is believed it may give Mr Pöhl the backing to promise cuts during talks among the Group of Five leading industrial countries, meeting at the same time as the IMF gathering.

The US has been urging its partners, especially the West Germans, to make such cuts to help boost economic growth. The Bundesbank has publicly argued that such action might do little for growth but could stimulate inflation.

In his remarks at a press conference in Berlin, Mr Röller argued that interest cuts in themselves could not solve the US trade deficit problem

## Europe's air transport 'in need of policy overhaul'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE AIR transport situation in Western Europe is in urgent need of a radical overhaul, which can best be achieved by a Europe-wide liberalisation policy.

On the eve of next week's meeting of European transport ministers, called by Mr John Moore, the UK's Transport Secretary, to discuss liberalisation, a new study by the Economist Intelligence Unit argues that European airlines are now operating in a policy vacuum.

"The opportunities for new liberal bilateral agreements have run out, consumer groups are bombarding the airlines with complaints about fares fixing, and airlines and governments remain polarised in their views over the relaxation of controls on airline regulation," says the study.

Written by two European air transport economists, Mr Stephen Whealton and Mr Mr Gremillion, the study argues that the introduction of planned competition rules in European air transport is vital, not only because the Treaty of Rome now requires it, but also because the relaxation of route entry and pricing restriction is essential for the sound financial development of many of Europe's flag airlines.

Moreover, many European charter operators are waiting eagerly for entry opportunities onto scheduled routes; many have the equipment, personnel, operating experience and commercial ambition to represent a serious threat.

Although the new UK bilateral initiatives have produced significant breakthroughs, says the study, there are limits, since the number of willing partners has run out.

"Equally, US-style deregulation is not suitable for the European multi-state situation.

Rather, increased competition through phased relaxation of control over market entry, supply and prices can be achieved and without destroying the fruits of co-operation."

Mr Whealton and Mr Lipman propose a timetable for the planned introduction of liberalisation, with a target date of 1990 for implementation of a policy drawn up through the European Civil Aviation Conference that would include both EEC and non-Community members.

Air Transport in a Competitive European Market: Prospects and Strategies: The Economist Intelligence Unit Travel and Tourism Report No. 3: £95.00.

## France eases oil import restrictions

BY PAUL BETIS IN PARIS

THE FRENCH Government yesterday further eased restrictions on crude oil and oil product imports for French-based oil refiners and independent distributors.

The latest liberalisation of the French oil market includes suspending the obligation for independent distributors to buy at least 80 per cent of their oil products from French or EEC refineries.

The Government has also suspended the obligation for big oil companies operating in France to supply the French market with at least 90 per cent of products derived from either French or EEC refineries.

These obligations were part of the 1973 French oil legislation, designed to safeguard the country's strategic energy needs and interests and encourage the development of a French oil industry.

The latest measures follow the deregulation of oil prices in France under the previous Socialist administration and are so aimed at responding to a report from the Central Statistics Office.

The volume of imports from South Africa dropped 78 per cent to SKr 72m (£7.16m) in the first half of 1986, while exports fell 29 per cent to SKr 405m.

Unlike its Nordic neighbours, Denmark and Norway, Sweden did not come out with promises of a total trade boycott this summer, on the grounds that unilateral trade sanctions would be a violation of international law.

The decision led to widespread criticism of the Social Democratic Government. Instead, the Government appealed to Swedish companies to look elsewhere for new markets and suppliers. It introduced a licensing system for imports and exports with South Africa.

South Africa is not an important market for Sweden. Sweden's exports last year totalled \$30.98bn, of which 0.7m or 0.35 per cent went to South Africa.

Imports of agricultural products from South Africa have been banned since January. But South Africa is still the main source of iron alloys and nickel.

Waldheim denies fresh claims

THE EUROPEAN optical fibre market is the fastest growing in the world and will represent 34 per cent of the world market by 1991, up from 22 per cent now.

This is one of the main findings of a new study of the European market by Kessler Marketing Intelligence, a research group based in Newport, Rhode Island.

The report says that the European market will grow from \$304m (£206m) in 1985 to \$1.46bn by 1991, an average annual growth rate of 30 per cent.

The main reason for this

## EUROPEAN NEWS

### Hurd to seek reform of UK extradition law

BY SHEILA JONES IN BONN

THE BRITISH Government will shortly put before Parliament proposals for major reform of UK extradition law as part of an attempt to combat international terrorism, Mr Douglas Hurd, the British Home Secretary, said in Bonn yesterday.

The proposed law changes would include the abolition of Britain's requirement, in respect of Western Europe, for a requesting state to establish a *prima facie* case against a fugitive before extradition was granted.

This and other reforms would make it possible for the UK to take part in the European Convention on Extradiation.

He was speaking at the Kondor Adenauer Foundation in Bonn, on the eve of today's emergency meeting in London of the Group of Five leading industrial countries, meeting at the same time as the IMF gathering.

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of the 12 EEC Interior and said.

The Government was also considering the possibility of the UK pressuring for visa restrictions to combat terrorism, at which Mr Hurd will preside.

Mr Hurd said effective extradition was a "vital tool" in the fight against terrorism as well as crime in general. However, the usefulness of international co-operation on terrorism was greatly reduced if "we are prevented from bringing alleged terrorists to justice."

"Two considerations made it clear to me that we needed to make this reform and abolish the *prima facie* rule. The first was the fact that it got in the way of perfectly proper extradition requests. The second was that it was anachronistic and gave an impression that we in the UK misinterpret foreign judicial standards," Mr Hurd said.

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### EEC inflation rate declines

BY QUENTIN PEEL IN BRUSSELS

INFLATION IN THE EEC as a whole recorded its first ever drop in July — of 0.1 per cent — as a senior Community official said member states to take full advantage of the once-off drop in oil prices.

Only Spain and France recorded any increase in inflation in July — of 1.0 and 0.1 per cent respectively — while the Netherlands led the rate of decline with a drop of 0.8 per cent.

The downward movement was cancelled out in August, when overall consumer prices in the Community rose by 0.1 per cent, but West Germany

and Luxembourg continued to enjoy a further slowdown.

The annual rate of increase of the Community consumer price index was 3.8 per cent in July and 3.3 per cent in August. Over the same 12 month period, West Germany, the Netherlands and Luxembourg all enjoyed negative inflation.

The warning that such an advantage would not occur came from Mr Hirsch, a Council official, at a briefing in the wake of last weekend's EEC finance ministers' meeting, and in advance of next week's annual gathering of the IMF and World Bank.

"The effects of the oil price fall and the decline in the dollar will only be registered once," he warned. "Next year we can automatically expect two points higher inflation."

He warned EEC governments against pursuing austerity "with too much dogmatism" and urged them to take full advantage of the current economic situation.

At the same time, he stressed

that a faster growth rate in Europe and Japan — while necessary to boost the growth of world trade — would not in itself make very much impact on the US trade deficit.

### MBFR talks resume in Vienna

The Vienna negotiations on reducing conventional forces in central Europe — the Mutual and Balanced Force Reductions (MBFR) talks — resume today after their summer break with a question mark hanging over their future. Patrick Blaauw writes from Vienna.

The 13-day-old talks between Nato and the Warsaw Pact have been deadlocked for years primarily because of disagreements over the present troop strength of each side and over verification measures.

### Greece boycotts Nato exercises

Greece is sticking to its threat to boycott Nato manoeuvres because of its rift with fellow member Turkey, alliance diplomats said yesterday. Blaauw reports from Brussels. They said Greece had turned down an invitation to take part in Display Determination, a four-week sea, air, amphibious and land exercise involving Italian, US and Turkish forces, that began on September 19. They are taking place in the central and eastern Mediterranean, the Black Sea, northern Italy and Turkey.

### N-warfare guidelines

Nato has drawn up new political guidelines to advise the Western allies on when and how to use nuclear weapons according to modern alliance strategy. Nato sources said yesterday. Reuter writes from Brussels.

Danish deficit narrows Denmark's trade deficit narrowed in August — to Dkr 640m (£57m) compared with Dkr 2.4bn in July, the State Statistics Bureau said yesterday. AP reports from Copenhagen.

### Air France strike

Air France planned to maintain all its long-distance flights and 90 per cent of its medium-distance schedule despite a 24-hour strike yesterday by ground and navigation personnel, the company said. Reuter reports from Paris.

## Europe 'fastest growing optical fibre market'

BY DAVID THOMAS

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The main reason for this

from being inherently safe because of their complexity and the inherent danger posed by the materials used and processed for nuclear energy, the spokesman said.

Greenpeace spokesman and the authors of the report, while application to extend the zone of safety was rejected, dismissed as "irrational" suggestions that nuclear power could be made safe.

The 650-page report's release was designed to coincide with the special ministerial conference of the International Atomic Energy Agency (IAEA) also meeting in Vienna this week to

discuss the implications of the Chernobyl accident and agree measures to improve nuclear safety.

Greenpeace spokesman and the authors of the report, while application to extend the zone of safety was rejected, dismissed as "irrational" suggestions that nuclear power could be made safe.

The best results would come if the offsetting tax increase was in the form of higher income taxes, since raising value added taxes would immediately increase prices.

But officials suggested yesterday that there might be greater benefit if governments did not try to compensate by raising other taxes. Since several countries are planning to lower income taxes anyway, it might be more feasible for employment if these cuts were to be concentrated on payroll taxes.

In a situation of prolonged excess labour supply, many unemployed people, particularly the long-term unemployed, may be able to secure only low-skilled, occasional, part-time work. If the unemployment benefit regulations permit little or no earned income without loss of benefits, the financial incentive may be high," the report says.

Overall, the black economy may account for no more than 2 to 4 per cent of total national output in the more industrialised countries, the report concludes, although a higher figure cannot be ruled out for southern Europe.

Most of the hidden jobs go to those who already have a more formal job, the report adds, so that the unemployed suffer the same inequalities in the concealed labour market

as they do in the formal economy.

The unemployed, and especially the long-term unemployed, have relatively low levels of skills and training and limited social contacts, the OECD says, and seem to be particularly badly placed in any attempt to find concealed employment.

The OECD recommends that governments should provide temporary subsidies to infant entrepreneurs, especially those who are unemployed and cannot afford the cost of equipment. Unemployment benefit rules should also avoid discouraging the unemployed from taking up small-scale declared jobs.

## OVERSEAS NEWS

## Angry S. African miners mourn Kinross dead

BY ANTHONY ROBINSON IN EMBALLENHEIM

MR CYRIL RAMAPHOSA, general secretary of South Africa's black National Union of Mineworkers (NUM) was carried shoulder high around the dusty stadium of this township ten miles from Kinross mine yesterday, as over 5,000 miners mourned the 177 who died in last week's underground fire.

Thousands of grim-faced miners, many of whom had walked off their shifts at neighbouring mines to attend the ceremony, applauded as speaker after speaker denounced Gencor, owner of the Kinross mine and mining management generally for putting production and profits before the safety of the 90 per cent black labour force.

They cheered as Mrs Winnie Mandela, wife of jailed African National Congress leader Mr Nelson Mandela, told them "You hold the golden key for our liberation. The moment you stop digging gold and diamonds, that is the moment you will be free."

According to the possibility of strike action over the union's pay dispute with the Chamber of Mines she added: "The time may come when your leaders will demand greater sacrifices than the day of mourning stoppage on October 1, because you create the wealth which pays them off."

And according to the main migrant miners from Swaziland, Lesotho, Mozambique and the South African black homelands revealed the strong sense of militancy and support for the union and its demand that its own safety stewards be allowed to monitor safety on the mines.

### Lome terror kills 14

BY PETER BLACKBURN IN ABIDJAN

A terror attack on Lome, the capital of Togo, on Tuesday night, in which 14 people were killed, is the latest in a series of attempts over the past year to destabilise the regime of General Gnassingbe Eyadema. It comes two months before a scheduled Franco-African summit in the West African city.

The attack has further tarnished Togo's peaceful image reflecting its political stability since General Eyadema seized power in a coup in 1967.

The official Togolese radio described Tuesday's attackers as "an invading force of armed terrorists."

The Government has not identified the attackers which it said came from across the Ghanaian border, only 5 kms from Lome.

The seaside city was reported calm yesterday with telephones working, but the Ghanaian border was closed and people were advised to stay at home.

## Australians sign pact on work practices

By Richard Hubbard in Canberra

MRS Del Kavan, controversial director of housing in Soweto, became the first target of a bomb attack on a South African white suburb yesterday when a device exploded after the early morning silence of Craigie Park in northern Johannesburg.

The communiqué, which also included the Government as a signatory, was issued at the end of a day-long meeting in Melbourne convened by Prime Minister Bob Hawke to examine possible productivity improvements.

While the communiqué was not detailed, it was significant in that it wording indicated a willingness of employers and unions to concede ground over the issues involved.

The unprecedented agreement between the ACTU and the employers' association by the Business Council of Australia and Industry also saw the Government take a step back from the industrial arena.

The Government's accord with the trades union movement has been the centrepiece of its economic and industrial relations strategy since its election in 1983, but the possibility of a bipartisan agreement between employers and unions is emerging as a potentially more flexible and co-operative future arrangement.

Yesterday's agreement is a very small step in this direction, but the attitude of both parties in acknowledging and accepting the views of the other has indicated there is room for such a relationship to develop, particularly while there is widespread acceptance of the need for major effort by all parties to overcome Australia's current economic difficulties.

The three-page joint communiqué on productivity improvements agreed to by all parties did not question the need for change, but covered methods by which change could be achieved.

It said: "The objective is to achieve change through cooperation and consultation, not confrontation, and to increase the prospect of meaningful and satisfying work and the full realisation of human potential."

The parties agreed on the need for improved education, skills and retraining at all levels

## Andrew Whitley talks to Irish Unifil soldiers in south Lebanon Peace and security still a dream

"WE'VE been very busy lately," said Commandant Morris Canavan, operations officer of the 651-strong Irish battalion serving with the United Nations' peacekeeping force, Unifil, in southern Lebanon.

The Irish have been with Unifil since the start. In early 1978 they were deployed, as part of an optimistically named "interim force," to supervise the withdrawal of the Israeli army from one of its periodic incursions into its neighbour's territory.

Over eight years later the Irish battalion is still there, patrolling a "pretty interesting" 80-square kilometre tract of rugged land, many of the soldiers now on their second or third, six-month tour.

A line of fortified hilltop positions along the distinctive southern ridge running through Irishbatt's sector serve as daily reminders of the cause of the dispute. The discarded tanks of the discredited PLO are scattered across the domain of the neighbouring Nepalese. But from there the Shias have been with a daily ping-pong battle with what the soldiers politely describe as "resistance elements" based in Haris village, a hotbed of Shia militancy in their own sector.

Virtually every day a few "resistance elements" lob Katyusha rockets towards Kurna. In reply, the old Sherman tank on the hilltop fires a few rounds across the valley into Haris or the nearby village of Kafra. An occasional lucky shell knocks another lump of masonry off Kafra's prominent minaret.

Casualties have come at a steady rate among the Unifil soldiers, most of them volunteers like the Irish. Yesterday a Nepalese soldier was shot in the head and killed in one of two attacks by Shias. Moslem gunners on Nepalese positions, Kurna is technically within

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## AMERICAN NEWS

## US rejects offer to swap Daniloff for Soviet spy

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE UNITED STATES and the Soviet Union were still deadlocked yesterday over the case of Mr Nicholas Daniloff, the US journalist charged with espionage in Moscow. White House spokesman Larry Speakes said both sides continued to work towards a solution.

In the wake of reports that the Soviet Union had proposed exchanging Mr Daniloff and an unnamed Soviet political dissident for Mr Gennadi Zakharov, the Soviet citizen and United Nations employee arrested in New York on espionage charges in August, US officials said the terms of this proposal were not acceptable.

On Wednesday Mr George Shultz, the Secretary of State, and Mr Edward Shervardnadze, the Soviet Foreign Minister, held two meetings in New York in an effort to break the impasse. Mr Speakes said although no further meetings were scheduled "that does not rule out having one."

The US stressed that it



Nicholas Daniloff: Case still deadlocked

cannot accept a straight swap of Mr Daniloff, who it says is an innocent man being framed by Moscow, for a spy.

The US says that such an arrangement would be tantamount to reaching an agreement that would lead to the termination of the arms race, to real disarmament.

Mr Yuli Vorontsov, the first deputy foreign minister, told a news conference it was full of "routine stereotypes about the USSR."

He said the analysis presented by President Reagan to the UN raised the question: "Is the American leadership prepared or really willing to look for agreements that would lead to the termination of the arms race, to real disarmament?"

## Texas relaxes banking laws to allow out-of-state rescues

BY WILLIAM HALL IN NEW YORK

TEXAS is to allow out-of-state banks to buy Texas banks and savings institutions, from January 1. The new law will make it easier for US bank regulators to organise rescue attempts for some of the weaker members of the depressed Texas banking industry.

The once high-flying Texas banks are suffering because of weak oil prices and the decline in the real estate business and in farming.

Texas banking officials say the aim of the new law is to open up the state to healthier financial institutions which will inject new capital.

Governor Mark White, who signed the new law yesterday, said many Texas institutions would face irreversible attrition if they did not take aggressive steps to provide more options for recovery.

Although the state's three

main banking trade associations supported the legislation, there are still some small banks which resent the move. A group of small bankers are thought to be planning to test the constitutional validity of Texas' interstate banking law in the courts. However, state officials do not expect the challenge to present a serious problem.

Over half of the states in the US already allow interstate banking, that is, activities within a state by out-of-state institutions, but until recently Texas bankers had steadfastly opposed the idea. However, the state's mounting economic problems and the growing financial difficulties facing several of its biggest banks, have led to a change in position. Texas is expected to become a battlefield in the wave of interstate banking mergers now sweeping the US.

Interfirst of Dallas and Houston's First City Bancorporation, are two of the biggest and weakest Texas banks. There has been considerable speculation that they may be taken over.

Several east and west coast banks are known to be interested in moving into the state but are wary of taking over deeply troubled institutions. Others are also waiting to see whether Japanese financial institutions will try to buy their way into what was until recently one of the most lucrative banking markets in the US.

Governor White has also backed a constitutional amendment which will allow statewide branch banking in Texas. This has to be ratified by the Texas electorate on November 4 and banking officials appear less certain whether it will be passed.

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## Shell halts oil and gas drilling off Nova Scotia

By Bernard Simon in Toronto

ROYAL DUTCH SHELL'S Canadian subsidiary is to halt its 22-year oil and gas exploration programme off the coast of Nova Scotia in the latest setback in the development of Canada's energy resources.

Shell Canada said yesterday it would close its offices in Halifax when drilling on a final well was completed.

Mr Lorne Kingwell, general manager for frontier exploration, said the company had made several attractive offshore discoveries since drilling began in 1969, but none were large enough to be developed under current pricing projections.

Mr Joel Matheson, Nova Scotia's Mines and Energy Minister, said an oil price of US\$30-35 a barrel was needed to justify offshore production.

Shell and its partners have spent C\$730m (US\$600m) and drilled 63 wells off the Nova Scotia coast. Earlier this year, the company laid off 150 Canadian companies, Husky Oil and Bow Valley Resources, said it was pulling its last rig out of Nova Scotia.

The setbacks in oil and gas exploration are a major blow to eastern Canada, where high energy prices earlier this decade raised hopes of a bright economic future. Far from the major markets of North America and with a limited resource base, the region depends heavily on Government subsidies. It has a lower average income and a substantially higher unemployment rate than the rest of the country.

Mobil Oil Canada, which has advanced furthest in developing offshore gas deposits, said yesterday that drilling activity near the venture field, about 150 miles south-east of Halifax, will end in the next few weeks.

However, the company has begun negotiations on new exploration agreements.

The collapse in energy prices and the phasing-out of generous government grants for frontier exploration has also dampened prospects for development of oil and gas deposits off Canada's arctic coast. Despite a promising commercial discovery in the Beaufort Sea, Gulf Canada and Dome Petroleum will suspend their Arctic drilling programmes later this year.

The situation had become intolerable, he said, but he gave

## Canute James in Kingston talks to Jamaica's Opposition leader Manley takes guard for next innings

"I AM now doing something which I find very enjoyable. I am writing a book on the evolution of West Indian cricket, using it as a metaphor for Caribbean social history." This, along with efforts to secure another term as Prime Minister of Jamaica, is the current preoccupation of Mr Michael Manley, leader of the social democratic People's National Party.

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Michael Manley: Champing at the bit

be 62 in December. "We will not resort to violence, but if construction is allowed to proceed, and we will be minded of the effect of what we do on sensitive economic interests such as tourism."

Eight years of PNP government led by Mr Manley ended in 1980 in a humiliating defeat by Mr Seaga in December 1983 amid a row over the state of the economy, which sounded like Mr Manley's script of six years ago.

Despite support from the Fund, Jamaica's economy, based on bauxite, tourism, sugar and bananas, has stagnated over the past decade.

"A lot of things went wrong in 1979," the PNP leader recalls. "We had a model that contemplated an active and dynamic place for the private sector, but the poor relations

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## WORLD TRADE NEWS

# Kraftwerk beats rivals in bid for Egypt's N-plant

BY TONY WALKER IN CAIRO

KRAFTWERK UNION of West Germany is expected to receive soon a letter of intent from Egypt opening the way for detailed negotiations on the construction of a nuclear power plant, valued at about \$1.6bn (£1.08bn).

The choice of KU as the successful tenderer after a protracted bidding phase does not, however, mean that Egypt is absolutely committed to proceeding with the project. Egypt's financial difficulties may in the end force an indefinite deferral.

Herrings, the West German credit agency, supported KU's bid, offering a 22m credit facility. Exim Bank of the US provided \$200m backing for the Westinghouse bid.

Egypt says it has earmarked a special \$700m fund for construction of the El Dabaa plant, but doubts persist as to whether such funds are available.

Egypt is facing increasing problems servicing its \$36.5bn foreign debt. The IMF, in a recent report, noted a worrying build-up of arrears on debt service payments.

Egypt's nuclear programme, which had envisaged the construction of eight units by the year 2005 at an estimated cost of \$36bn, was apparently ambitious. Even if Egypt goes ahead with the El Dabaa project, the power station would not be in service before the mid 1990s.

## Philippine nuclear plant to make way for coal power

BY SAMUEL SENOREN IN MANILA

THE state enterprise National Power Corporation is to build a conventional coal-fired electric plant at a cost of about \$300m (£204m) to replace a completed nuclear plant which the government of President Corazon Aquino has decided to dismantle.

The nuclear power plant was completed last year at a cost of about \$2.1bn was contracted by National Power from Westinghouse of the US to provide 600 MW of electricity.

National Power said it has received offers from international companies to build the coal thermal plant which will be located south of Manila. Among those which offered to undertake the project on a turn-

key basis were Bechtel Corporation, Miami and Mitsubishi.

The planned generating plant is among six major energy projects which National Power intends to pursue in the next few years at a total cost of more than \$1bn.

The Aquino Government plans to sell key components of the nuclear plant to raise financing to pay off an estimated \$1.7bn which was incurred in building it.

It is also questioning the foreign loans extended to build the plant on the ground that they were misused by the government of former President Ferdinand Marcos. The accusation, which has been denied by Westinghouse, has yet to be fully substantiated.

## Canada-US free trade talks under veto threat

BY BERNARD SIMON IN TORONTO

THE Canadian Provinces of Ontario and Quebec have added a serious complication to US-Canada free-trade talks by asserting a right to veto any agreement between the two governments.

The premiers of Canada's two most industrialized provinces made their demand as the two free-trade negotiating teams prepared to meet in Washington yesterday for the final three-day session in the first phase of the negotiations which began last May.

The four meetings held so far have centred on subjects to be included in the negotiations and the identification of barriers to bilateral trade. An official of the Canadian Trade Negotiations office in Ottawa said yesterday that some of the areas to be discussed will include customs procedures, government procurement policies, subsidies, trade in services and safeguards.

The demand by Ontario and Quebec for a veto follows several meetings between Prime Minister Brian Mulroney and premiers of Canada's 10 provinces to clarify the provinces' role in the talks. Ottawa has so far promised only to consult the provinces throughout the negotiations.

Although the federal government has an undisputed constitutional right to negotiate foreign treaties, many aspects of Canada's international trade fall within provincial jurisdiction. The provinces themselves have a number of restrictive devices favouring local producers.

Quebec's premier Mr Robert Bourassa said in Toronto that the province "reserves the right, once negotiations are concluded, to make a final assessment in light of our fundamental interests, and to grant or refuse our approval". His Ontario counterpart Mr David Peterson endorsed Mr Bourassa's views.

Both Ontario and Quebec have expressed reservations about free trade, reflecting fears that many industries in the two provinces will be unable to compete with lower-cost US manufacturers.

Mr Bourassa said while Quebec supports free trade in principle, it wants adjustment programmes, transition periods and provisions to protect domestic jobs against a surge in imports from the US.

## Patrick Cockburn in Moscow on the shake-up of foreign trade Soviet plan to boost joint ventures

### SOVIET FOREIGN TRADE PERFORMANCE January-June 1986, by Foreign trade Routes, bn

	1985 (1st half)	1986 (1st half)
All countries	70.4	67.3
Socialist	43.2	45.3-45.7
Non-socialist	27.3	21.6-22.6
Non-socialist, USSR	31.2	29.7-30.4

	1985-1986 32.5-34.5	1985-1986 22.4-22.6
All countries	34.2	21.5
Socialist	21.4	18.4-19.7
Non-socialist	14.6	18.2-19.4
Non-socialist, USSR	14.7	14.3-16.1

• Plan Econ estimate based on officially reported 4 per cent drop in total trade turnover to \$67bn, a level of exports of \$36bn reported in the Soviet press, and official foreign trade performance during the first quarter 1986, as reported in "Foreign Trade."

foreign investment and the imports of Soviet ministries which only occasionally need to buy goods from abroad.

Under a new organisation, called the State Foreign Economic Commission of the Council of Ministers (SFECOM), the 21 ministries will be able to establish direct links with foreign suppliers for imports of equipment.

They will be able to arrange compensation deals and use 80 per cent of their hard currency export earnings to import equipment to increase production capacity for home or foreign markets. The government will take 10 per cent of their hard currency earnings in tax.

The reorganisation will initially affect only some 6 per cent of Soviet foreign trade because the Foreign Trade Ministry's control of raw materials exports and imports will not be affected. The ministry will also continue to handle the import of new plant requiring major

investment directly in foreign markets.

The enterprises will still have to receive authorisation from the Foreign Trade Bank (FTB), where hard currency deposits must be made, but the bank will open branches all over the Soviet Union. Final say by the bank allows the state still to have final control over spending and imports. The FTB is a powerful institution which should allow Moscow to avoid a flood of imports as happened in Poland in the 1970s and China in the 1980s.

Enterprises will have access to foreign currency which they have earned themselves or which will be advanced in the form of a four-year hard currency loan by the bank, to be repaid out of export earnings.

At the moment, the Foreign Trade Ministry exercises its monopoly over commerce through a large number of foreign trade organisations, some of which will now be split up and their different departments hived off to the

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## Finland gloomy on exports to Moscow

By Olli V. Virtanen in Helsinki

FINLAND EXPECTS exports to the Soviet Union to decline by a fifth in 1987 because of the low value of oil imports in the barter trade between the two countries.

Trade with the West, however, is expected to grow by 5 per cent, leaving Finland with a decline of 0.5 per cent in visible exports, compared with 1986.

The estimates are contained in the Government's budget proposal presented to Parliament this week.

Officials at the Ministry of Finance concede, however, that the 20 per cent decline in trade with the Soviet Union may be optimistic. Some estimates put the figure at around 40 per cent.

Finland's top export performer is expected to grow by 1.5 per cent with Finland's trade balance declining to FM 6.5bn (£1.3bn). The balance of payment deficit, however, will grow from FM 1.2bn to FM 1.7bn next year.

Finland trade officials are in Moscow this week where they face their toughest-ever negotiations with their Soviet counterparts.

The reason for the bleak prospects is the effect of the declining oil prices on the barter agreement between the two countries which stipulates that exports will be balanced by imports.

## Westinghouse in French venture

WESTINGHOUSE Electric Corp has reached a deal with French computer firm Industrie et Technologie de la Machine Intelligente (ITMI) giving Westinghouse improved access to the French market, Mr Jean-Claude Latombe, ITMI president, said yesterday.

The financial, technical and commercial accord will co-ordinate research and sales activities and give Westinghouse a 16.8 per cent stake in ITMI and a 4.7 per cent stake in ITMI's US subsidiary Simeotic.

ITMI, based near Grenoble, was set up in 1982 and expects a turnover this year of FFr 25m (£3m).

## Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

Registration No. 57/01979/06

	1985/6	1984/5
		R million
Consolidated Profit for year	290.3	234.2
Profit after taxation and lease consideration	192.7	144.4
Dividends paid	77.8	77.8
per share	135 cents	135 cents

### EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN, Mr. C. R. NETSCHER

#### MARKET

World demand for platinum was maintained at the high level of the previous financial year. Industrial consumption grew in line with the economies of the major markets, but this improvement, together with increased demand for bullion coins and minigots, was largely offset by adjustments to dealer and industry inventories.

Consequently, the share of total platinum demand taken by the investment sector reduced, while that accounted for by industrial consumption increased due mainly to growth in the requirements of the automobile and jewellery industries.

The London dealer price for platinum improved dramatically, rising from US\$269 in July 1985 to US\$432 in June of this year. While the decline in the value of the dollar with respect to other major currencies has contributed to the strengthening in the platinum price, it is significant that a more favourable perception of the metal's market fundamentals and strategic value has allowed a premium over the price of gold to develop.

The platinum market in the USA firmed during the year, due almost entirely to the higher level of purchases by the automobile industry. Consumption of metal in Japanese industry has remained strong and a decline in imports largely reflected destocking and liquidation of investment holdings which have been used to supply industrial needs.

World supplies of platinum rose marginally in spite of the negative influence of the Impala strike in January 1986. The growth is chiefly attributable to an increase in secondary production from the refining of scrap.

**OPERATIONS**  
The programme for shaft sinking and the elimination of process constraints to improve operating efficiencies continued. Capital expenditure at R110 million was lower than forecast, whilst for the current year, it is expected to be of the order of R130 to R140 million.

Remanning following the strike was successfully completed by mid February and mine production returned to pre-strike levels early in May.

#### SAFETY

In the 1985 Chamber of Mines safety awards for platinum mines, Wildebeestfontein North Mine won the Lynne van den Bosch trophy for the lowest fatality rate for underground and surface employees. The Bafokeng North, Bafokeng South and Wildebeestfontein North mines retained their five-star ratings in the International Safety Rating Scheme for mines, as did Mineral Processes.

#### OUTLOOK

In the USA an economic slowdown appears likely and is expected to reduce consumer spending on durables, which could in turn adversely influence platinum consumption in the automobile and electronics industries.

The dramatic strengthening of the yen, against the dollar, is likely to inhibit export growth in Japan. In addition, the higher platinum price relative to gold will begin to work through to the retail level in the jewellery industry, and the volume of metal consumed is therefore likely to remain fairly constant.

When considering the probable platinum price trend, conflicting influences are apparent. The oil price appears set to remain low for some months at least and this, together with low inflation levels in the major world economies, could well exert a restraining influence on the price as appears to have been the case with gold in the early months of 1986.

However, in the short-term at least, economic and political pressures on South Africa are likely to increase fears regarding the availability of metal. These considerations are therefore expected to strengthen the market price and encourage investment in platinum in the first half of the 1986/87 financial year.

The long-term outlook for platinum demand, despite the current political and economic vagaries, remains encouraging for the automobile and jewellery sectors in which the company has a significant share of the markets.

Johannesburg, 9 September 1986

Copies of the Annual Report including the full Chairman's Statement may be obtained from the London Transfer Secretary, 6 Greencoat Place, London SW1P 1PL.

## Turkey to increase trade with Iran

TURKEY has agreed to buy up to \$500m of non-oil products from Iran in an attempt to boost trade between the two countries to \$2.2bn this year.

Turkey has been one of the chief suppliers of Iran since the Gulf War began in 1980. Last year, Turkish exports to Iran were worth \$1.078m, while Iran's exports to Turkey, mostly of crude petroleum, reached \$1.26m.

Proposals by Iran to sell minibuses and buses to Turkey are currently being studied by government firms. If the deal goes ahead, the Iranian buses will be marketed by a Turkish firm, probably Osmarsan, the

local subsidiary of Mercedes-Benz.

Turkey proposes to export \$300m worth of plastics and chemicals, \$215m of machinery and spare parts, \$200m of iron and steel (conditional on some re-exports), and \$90m of paper and pulp.

Iran's non-oil products include \$83m of unspecified mining products, \$67m of textiles, \$1.14m for trucks and buses, and \$42m of leather goods.

The financial, technical and commercial accord will co-ordinate research and sales activities and give Westinghouse a 16.8 per cent stake in ITMI and a 4.7 per cent stake in ITMI's US subsidiary Simeotic.

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## UK NEWS

# Austin Rover is still languishing in car market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MR GRAHAM DAY, chairman and chief executive of the Rover Group, formerly BL, today will announce the half-year results, knowing that Austin Rover, the volume car subsidiary, so far has made no recovery from its recent poor showing in the UK car market.

In the first 20 days of September, Austin Rover's share languished at 14.6 per cent, down from 16 per cent in August and well below the 18 per cent achieved in 1985.

Rover already has revealed to the unions, when pay talks started recently, that Austin Rover suffered an operating loss of about £60m in the first half of this year, compared with a £50m profit in the same months of 1985.

Some observers estimate Austin Rover's full-year operating loss could be about £90m, and there is considerable speculation about possible further management changes now that Mr Day, who joined from British Shipbuilders in May, has settled in.

## Consumer groups seek action on EEC rulings

BY LYNTON MC LAIN

EUROPEAN consumer organisations are to meet Mr Michael Howard, president of the council of ministers for consumer affairs, at the European Community today to press for action on common EEC consumer policies. Mr Howard is the UK minister for corporate and consumer affairs.

In a letter setting out its objectives, the consortium of consumer organisations in member states of the European Community, told Mr Howard that it was "essential to establish what are the European consumer protection measures necessary to achieve the commission's ambitious aim of a common market without frontiers by 1992."

The consortium wants the next

European Community consumer council meeting on October 28, under the presidency of Mr Howard, to take decisions on protecting consumers over credit issues. The consumer organisations want the commission to be given "a clear mandate and timetable to come forward with a follow-up directive on the annual percentage rate." This would allow consumers to compare different credit offers and would discontinue indecision.

The consumer organisations also have long-term aims including legislation on product safety, the protection of consumer interests against unfair commercial practices and a request that consumer interests be taken into account in other EEC policies.

## Worries grow over removal of the oil revenue cushion

Philip Stephens reports on trends in trade behind Britain's worst balance of payment figures

LAST MONTH'S dramatic rise in Britain's trade and current account deficits may prove to be one of those erratic fluctuations which bedevil all economic data, but there is no escaping the underlying deterioration in the trade position over the last year.

Part of that is a straightforward reflection of the halving of the oil price which drastically reduced export revenues from the North Sea. The surplus on oil trade totalled £771m in the three months to August, down from just over £2bn in the same period in 1985.

There are also distinct signs, however, of more fundamental problems. One of the best guides to the underlying trend is found in the Department of Trade and Industry's volume indices for exports and imports, which strip out the distortions on the value of trade flows caused by exchange-rate movements and price changes.

The export index stood at an average of 118.5 in 1985 (1980=100). For the latest three months, June to August, the index averaged 121.5. That means the volume of exports has risen by around 2.5 per cent in the latest three months compared

with the average for last year.

Given the sluggish pace of world trade, that in itself is not alarming,

but the contrast with the trend in imports is startling. The import index averaged 125.8 (1980=100) in

1985. Between June and August this year the average was 135.3, showing the volume of imports rising by 7.5 per cent, three times faster than exports.

The clear implication is that the rapid growth in the real incomes of those in work in Britain and the consequent strength of consumer spending is being capitalised on by overseas producers, not by British

industry.

There are some more hopeful signs for the future. The traditional lags before trade volumes adjust to exchange-rate changes suggest that British exporters have still to feel the benefit of sterling's sharp depreciation since the beginning of this year.

Max Wilkinson on a report urging efficiency

## Call to ensure energy supplies

BRITAIN needs a much better co-ordinated policy for ensuring its future energy supplies, says a report published yesterday by the Institute of Energy, the professional body for engineers in the energy sector.

The report, produced by a group led by Professor Ian Falls, professor of energy at Newcastle University, suggests in particular that more emphasis should be put on energy savings and increased efficiency.

It says that the latest technology could be applied to produce considerable savings. In domestic and institutional buildings, improved insulation could reduce fuel consumption by up to 50 per cent.

The group also advocates a change in policy to encourage more use of public transport in urban areas, by legislation or changes to the tax system. In the longer term it suggests that town cars will need to import on batteries or hybrid small engines and battery systems.

However, it says: "A policy to use energy more efficiently cannot rely solely on self-discipline, or the pressure of costs."

Although the UK Energy Efficiency Office at the Department of Energy tries to identify the most promising opportunities for savings, regulations may be needed to set minimum energy-saving standards for buildings and machinery, the report says.

The report also suggests the need for an overview of investment priorities in different energy sectors. Oil and gas exploration and recovery, coal mines, electricity generation plant, transport and transmission could reduce fuel consumption by up to 30 to 32 per cent for conventional oil reserves. Taking all future reserves into account, oil could be expected to last for 116 years. This could be extended to a maximum of 446 years if expensive oil from tar sand and shale rock was added.

The report says the world's known coal reserves will last for between 120 and 160 years at expected rates of consumption. However, if future reserves, including lignite or "brown coal" were included, the life of the reserves might be 2,300 years. Present reserves of uranium, however, would last for only about 30 years.

*Energy for the Future, 1986, from the Institute of Energy, 18 Devonshire St, London, WIN 2AU, price £25.*

On a global scale the report says

The expected revival in world trade in coming months should thus put British exporters in a good position to capitalise on the increased competitiveness resulting from sterling's fall.

A lower exchange rate will also boost the sterling value of income from Britain's overseas assets, suggesting that the current official "guesstimate" of a £300m monthly surplus on invisible transactions may understate the real position.

Simulations by the Treasury and Bank of England suggest that over time these factors will offset the impact of declining oil revenues.

The clear implication is that the rapid growth in the real incomes of those in work in Britain and the consequent strength of consumer spending is being capitalised on by overseas producers, not by British

industry.

There are some more hopeful

## Labour 'out of step' with tax proposals

CONSERVATIVES stepped up their attacks on Labour policies yesterday in the run-up to next week's Labour Party conference in Blackpool, John Hume writes.

Mr Nigel Lawson, Chancellor of the Exchequer, singled out Labour's taxation proposals and repeated his claim that they would mean a 70 per cent marginal rate of income tax for well over 1m people.

The Government's policy was clear, he said. It wanted to see lower taxes for everyone, and this aim was shared by governments in many other industrialised countries. Over the past few months the US, France and Germany had all announced plans to reduce income tax. In Britain, however, opposition parties resolutely march in the opposite direction, vying with each other over who would increase taxes most," he said.

He said that, if Mr Roy Hattersley, Labour's shadow Chancellor, was able to raise his projected £2.6m, it would affect many families well below the top 5 per cent of taxpayers and would still cover only a small fraction of Labour's public expenditure commitments.

Liberal assembly report, Page 7

■ SIX charges of theft totalling about £2,500 against a former assistant manager in the banking department of Johnson Matthey Bankers, which collapsed in October 1984, were only sample or holding charges, Guildford magistrates in the City of London were told.

Mr Michael Flawa was remanded on unconditional bail until December 3. Reporting restrictions were not lifted.

■ SIR MICHAEL HAVERS, the Attorney-General (Government's senior legal officer), announced that he would stand down as MP for the London constituency of Wimbledon at the next general election—a decision that immediately led to strong speculation that he would be the next Lord Chancellor, the legal minister who presides over the House of Lords and senior courts.

■ MR NICHOLAS HORSLEY is to give up his post as chairman of Northumbrian Foods and hand over the top seat on the board to Mr Christopher Haskins, group chief executive. Mr Horsley said health problems had affected his mobility and he also had an extra workload as a result of his appointment last April as chairman of the newspaper, News on Sunday.

■ BRITAIN'S 128,000 coal miners last week achieved a new productivity record by producing 3.34 tonnes per manshift, British Coal said. The new peak was achieved despite an overtime ban in the south Wales coalfield.

■ NEWS INTERNATIONAL is urging sacked printworkers to accept its package aimed at settling the eight-month-old dispute at Wapping, east London, and to put the strike behind them.

■ HALIFAX Building Society revealed plans to establish a national estate agency chain. Its first acquisition is the north of England firm of Henry Spencer.

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## UK NEWS

# Steel accelerates bid to repair split on defence

By PETER RIDDELL, POLITICAL EDITOR



Mr David Steel

Mr DAVID STEEL, the Liberal leader, yesterday won the backing of his MPs and parliamentary candidates for a renewed and accelerated search for a joint Alliance defence policy with the Social Democratic Party (SDP). This followed the highly damaging rebuff to Mr Steel on Tuesday when the Liberal assembly in Eastbourne narrowly voted against a possible British/French nuclear deterrent after Polaris.

There was yesterday considerable backtracking at all levels of the Alliance as Liberal MPs and delegates revised the possibly serious impact of the vote electronically. They fear that it will provide considerable ammunition for the Tories and Labour by focusing on Alliance divisions which will be underlined again today when the Liberals take a different view from the SDP on civil nuclear power.

Mr Mike Thomas, the former SDP MP who is close to Dr David Owen, the party leader, yesterday annoyed many Liberals by describing the assembly as "a ramshackle gathering" and said the vote was "very serious".

Mr Steel himself immediately counter-attacked, starting at a heated late-night meeting of MPs when he urged greater self discipline. He made it plain in interviews yesterday

One possibility is that any deal would be put to a meeting of all parliamentary candidates for approval in December or January, and last night, the Liberal Parliamentary Association, representing candidates, suggested a joint meeting of all Alliance candidates then. Any policy could be ratified at a large rally of Alliance supporters planned for London at the end of January.

The main worry of Alliance leaders is over the presentation of Tuesday's vote since they believe that there are ambiguities in the amended motion which might allow eventual agreement. They point out that both parties have accepted a joint commission report which leaves open the possible replacement of Polaris.

Some Liberal MPs and prominent activists have criticised Mr Steel for rushing into the British/French plan against advice and without adequate consultation.

At a fringe meeting tonight Mr Steel is expected to be criticised for being out of touch as a result of having too limited a circle of advisers. SDP and Liberal leaders last night sought to limit the political damage. Mr Jim Wallace, the party's defence spokesman, said that the Liberals remained opposed to unilateralism and were agreed on most defence policy with the SDP.

To resolve these and other differ-

ences the two leaders set up in 1984 a joint commission of politicians and experts to consider defence and disarmament as a whole. In a carefully balanced compromise the report recommended that Polaris should not be replaced now, and "no decision on whether and if so how, British nuclear weapons should be maintained beyond Polaris can properly be made except in the light of certain important criteria."

There is no doubt about the immediate political damage as Liberal delegates discovered to their surprise reading yesterday's papers and watching television. Liberal MPs had already faced up to the implications at a heated late-night post-mortem.

In retrospect, there are plenty of obvious reasons why the Liberal assembly narrowly voted to insist upon a non-nuclear future for Britain's contribution to European defence. This reflected past misunderstandings, mistrust between leaders and the introspection of party activists.

Yet the fundamental problems, which all these moves have - and will continue - to be aimed at resolving, is a long-standing difference between the Alliance partners about Britain's position of nuclear weapons. The Liberals have consistently opposed an independent British deterrent, and hence the replacement of Polaris, while the SDP believes that, unless there is a major change in international arms talks, Britain should remain a nuclear power and should be prepared to replace Polaris.

To resolve these and other differ-

ences in increasing nuclear co-operation with Britain.

Proposals were then floated for,

first,

to operation on deployment and

refitting of existing submarines

and on targeting and, second,

the use of the Vickers submarines now

being built not as a launching pad

for Trident missiles but for French ones. However, separate political control of British and French weapons would continue.

Moreover, Liberal delegates tend

to be introspective, and on Tuesday

virtually no one mentioned the wider political impact of being seen to

divide the Alliance and rebuff Mr Steel. That only sunk in to many yesterday. The debate was also swayed by emotional anti-nuclear speeches with generally poor performances on the leadership's side.

The amendment, narrowly carried

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with Dr Owen's eventual endorsement of the commission report, the leaders hoped the compromise would be acceptable to both

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The SDP conference 10 days ago

only backed the plan, both because of its belief in the priority of Alliance unity and because SDP delegates thought there had been no concessions of substance.

The Liberal assembly is a less

disciplined affair. Within very loose

rules any party member who

wishes can attend. People often

come and go during the week so

that fewer than 1,300 out of over

1,800 registered delegates voted on

Tuesday.

The assembly is essentially a ral-

## Amari provides boost for metal exchange

By STEFAN WAGSTYL

AMARI, one of Europe's largest independent metals and plastics distributors, is to join the London Metal Exchange in a move which will give the beleaguered market a needed confidence boost.

Amari is buying the metal trading business of Boustead group, an international trader which owns an LME seat. Mr Michael Brown, LME chief executive, yesterday said: "We are absolutely thrilled that we can welcome a company of the stature of Amari at this difficult time."

Amari will be the first company to join the LME since Shearson Lehman Brothers, a subsidiary of the American Express financial services group, started trading in July last year, a few months before the tin crisis erupted, bringing heavy losses to many exchange members. Since then, six traders have either left or announced plans to leave the exchange floor, cutting the membership to 22.

Mr Nicola Brookes, Amari's finance director, said yesterday that the company was still negotiating with Boustead. However, it is understood the deal should be completed by the beginning of next month. The LME authorities conditionally approved Amari's application to join the market at a meeting earlier this week.

Mr Brookes said the LME had a good future once it had sorted out its problems. Amari is setting up a new company which will take over the staff, LME seat and client lists of Boustead Davis, Boustead's metals subsidiary. Amari is not buying Boustead Davis outright to avoid assuming any liabilities which might arise from the law suits which hit the LME in the wake of the tin crisis.

Amari, which has expanded rapidly since it was floated on the stock market in 1984, is the UK's largest independent aluminium stockholder. Earlier this year it raised £10.5m in a rights issue to help fund a series of acquisitions in North America. The group made £7.24m pre-tax last year on turnover of £160m.

Joining the LME would put Amari in a position to offer hedging services to its considerable client list, particularly in aluminium.

Boustead, which confirmed it was

negotiating with Amari, has made losses in each of the past three years, including losses in the tin crisis. The disposal of Boustead Davis has been made possible since the group sold its loss-making soft commodities business last year.

Uncertainty still surrounds the future of the LME. The exchange is considering reforms which are aimed at increasing efficiency and making the market conform with the rules of the Securities and Investments Board, the embryonic City of London regulatory body.

Amari is setting up a new company

## NOTICE OF REDEMPTION

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Payment of the Redemption Price, together with the interest due on 1st November, 1988 will be made on or after 3rd November, 1988 (the "Payment Date"), upon presentation and surrender of the Notes, together with all Coupons appertaining thereto, maturing after the Redemption Date at the offices of the Fiscal Agent or the Paying Agent set forth below.

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Kuwait International Investment Co. S.A.K.  
Gates No. 1-3, Al Salihiya Commercial Complex  
5th Floor, Block No. 1  
P.O. Box 22792 Safat  
13088 Kuwait

## Paying Agent:

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels, Belgium

by  
Kuwait International Investment Co. S.A.K.  
(Fiscal Agent)

I like it. Flying the Atlantic in TWA's Ambassador Class. It makes flying on business a real pleasure. Just look at the business of getting on the plane. TWA makes it as effortless as possible. Boarding cards and seat reservations (smoking or non-smoking) settled before you even leave the office!

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There you are, sitting comfortably in the widest business class seat across the Atlantic.

The TWA Business Lounger. Plenty of space around you. Plenty of space to stow carry-on luggage.

Room to stretch and wiggle your toes.

Then the attention you get. A charming flight attendant offers you a selection of drinks, when you want them. Brings you an interesting menu, with excellent cuisine to back it up. It's real, TWA American, friendly service.

Well, I say to myself, I'm on business. I deserve this sort of quiet comfort. All business travellers do.

Great thing is TWA flies to over 60 cities in the US. That makes it easy to get where you want to go. And to enjoy the Ambassador Class comfort that makes business travel such a pleasure.

## ...deserve the quiet comfort of TWA's Ambassador Class.

Leading the way to the USA.

TWA

Peter Riddell explains how party hopes of defence unity came unstuck

## Alliance dream becomes a nightmare

### Liberal Party assembly

of enthusiasm, very conscious of its Liberal roots and always prickly about the SDP. Despite Dr Owen's conciliatory speech on Monday about disarmament, many activists resented the Alliance leaders pushing the British/French initiative without adequate consultation or discussion. They also felt the plan itself was flawed.

Moreover, Liberal delegates tend

to be introspective, and on Tuesday

virtually no one mentioned the wider

political impact of being seen to

divide the Alliance and rebuff Mr Steel.

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yesterday. The debate was also

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The fear of Alliance strategists is

the immediate result will be to push

its opinion rating down well below

the recent low point of 25 per cent,

thus negating the normal boost ex-

pected after the conferences.

The longer-term question, which

the other parties were not allowing

the Alliance to forget, is that there

are two fundamentally different

views about British nuclear weap-

ons within the Alliance and that on-

ly a fudge looks likely to cover the

gap in the short term.

## MANAGEMENT SPECIAL: The Battle for Allied-Lyons

Christopher Parkes traces the UK brewing and food group's efforts to win institutional support

**DAY 8**  
Monday, Oct 28  
1985

**THE AFTERNOON** lobby group meeting started with a mild skirmish. Allied's men had been thinking over warnings about the list of people to be invited. "All the bluster, don't let on we are lobbying for a referendum. There's a local authority, the CBI, the world and his wife. How can we keep it quiet?" growled John Mills.

The Warburgs steamer rolled forward. "We are here to decide who are the main people to do the lobbying in the two-week programme and who is going to rehearse them in what to say," said Hugh Richardson.

Michael Dobbs—surprisingly absent at the first session, given Sandbach's links with Gorbachev—had suggested tackling Leon Brittan's officials before going on to the Secretary himself. "He's only just got the job and is likely to need to take advice. There's one key man in there,"

"He's resigned," said Mills gloomily. "Sir Derrick and Sir Alex are going through the list to see who they know in government and who they'll contact."

Richardson looked at his watch and chimed in: "We are talking about today week. You know I'm the pushy sort."

But the peripheral programme was already under way and getting reactions. An initial letter to MPs from members of Allied companies had received a cheering measure of support. But Richardson was unhappy. "Some of these regional people are probably better at making cakes than lobbying MPs." Allied's men, striving to involve their rank and file management, took heart.

The mood was not improved by the news that, once again, Elliott had stolen a march on them. Prominent in Australia's conservative Liberal Party, he had taken advantage of his connections to visit Central Office. Sir Derrick was promptly recalled in for a countering call on Norman Tebbit, Tory Party chairman.

Richardson tetchily reviewed the list of contacts as yet unmade. Someone in the company had to get in touch with about 100 constituency MPs who had Allied companies on their patch. There were a further 21 with ministerial responsibilities, legal men, trade union MPs, Opposition spokesmen, Liberal peers, select committee members. The world probably had to be left, more than the two weeks Warburgs had allowed. The timetable was being disrupted. The "knights of the shires"—

★ ★ ★

Mark Seligman has a dummy of the defence document cover: burgundy, harley stink in gold and silver thread across the middle. "Allied-Lyons—an outstanding company."

"Anyone got any better ideas?" he challenges. A sullen silence.

"I like the boring, classy approach" from Tony Pratt.

★ ★ ★

Sir Derrick and Sir Alex—were going to be pushed for time. At the first meeting, Henderson was sitting alone in the boardroom, grimacing at the full-page newspaper advertisements placed by Allied and Elders. "Amazing isn't it, that the company should spend so much on advertising to get a couple of hundred people?"

Introduced to the fly, he observed, clearly shocked: "You could do well out of this." The fly blinked, uncomprehending.

Henderson was the link man between the company, the Stock Exchange and the institutional fund managers who controlled the future of Warburgs. He had been called into the first of the weekly shareholder policy meetings, chaired by Allied's finance director, John Clemes, to discuss what could ultimately be the most vital campaign of all.

"The key item is getting at the institutions," began the indefatigable Richardson. Henderson shuffled his FT. He clearly did not think full page press ads were the way to go. "Be careful with the hestancy, ill-temper and nervousness which had characterised many meetings so far, there was a bullish atmosphere. Clemes, a gaunt, clear-thinking man, was confident about offering the institutions a substantial set of interim figures and an equally if not more impressive full-year forecast.

"It's all pretty good news," said Richardson, with an eye to levering the Allied share price gently upwards and increasingly away from Elliott's 255p offer.

"We have got the share price stabilised at the moment a little bit above the offer. Do we need to push it up?" asked Clemes.

Henderson volunteered that turnover in Allied equity had virtually dried up and there was little pressure at the moment.

The next stage is to persuade them that it will trade without a bid at about 275p, and get them thinking of 28 without a bid. I hope it will be nudging 28 by Christmas," he said.

The first task was for the company to prepare itself for a short, sharp verbal campaign to follow immediately on the

heels of the Elders offer document.

Unfazed, Clemes undertook to be ready "within hours" of publication to brief Cazenove's men on the Allied response, and with answers to the most serious of Elliott's charges. Cazenove would then contact the main institutions to calm any nerves which might be twitching.

Cazenove's partners and salesmen would also need a visit from Sir Derrick to tell them more, insisted Henderson. "There's no use in our troops going to see these institutions without guidance."

Longer term, the company had to establish a series of senior executive teams ready to visit the institutions in person.

For the moment, said Henderson, the Allied board wanted to put down a substantial marker with the top men in the institutions. "We need a decision made by the trustees and directors of the funds and trusts. This is too big a decision to be made by fund managers alone," Henderson stressed.

A lawyer, who had sat blanking and silent during the rite, passed on the intelligence that he thought 20 pages should be enough for the "charge sheet" to be submitted to the Office of Fair Trading.

"That sounds disturbingly succinct," snorted Richardson, holding his forefinger and thumb a good 2 inches apart. "I'm an inches man myself."

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"And the process has to start early. There can be nothing worse or more unpredictable than a fund manager who has made his mind up early and then gets stamped on by his board."

The process would be tricky, he warned. Direct phone calls were to be avoided... as were crowds. Sir Derrick, for example, had to beware of broaching the subject in the boardroom of the Midland Bank, of which he was a non-executive director. "Anything like this is bound to be treated about particularly by non-executive directors," Henderson claimed. "Wherever there is a non-exec who might be a trustee of a pension fund you could be in trouble."

★ ★ ★

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## Holding the front line



from Mr Elliott. I think he makes a very good case for taking you over."

"But he's as thick as two short planks," came a disgruntled murmur.

Pratt, the politician/psychologist, had saved a piece of Cazenove's paper. "When he announced, had died several complaints with the Takeover Panel about statements in press releases and advertisements made by Bill Samuel, Elliott's banker.

Best of all, a press release was going out naming and attacking the banks behind the bid.

3 pm

There was more trouble for Elliott at the afternoon meeting of the Communications Council. Sir Derrick said he had heard complaints from shareholders who had been grilled over the phone about the company. Only at the end of the interview did the caller identify himself as an Elders representative.

"Another for the panel," grimed Hugh Richardson.

Satchi had information as well. Rapid-retail poll among a small group of institutional shareholders and brokers showed Elliott to have established himself as a dynamic entity. "Some see him as a pirate, some as a clown," said Satchi's man Terry Dailey.

Most liked the tone and conduct of the press release so far, but there was some criticism that Allied had not yet addressed the charges levelled at it.

A poll among the group's members showed a large proportion asked Elliott's idea that they should take an equity stake in their company. Bill Samuel, brewer's boss, blinked but resisted playing the heavy-handed brewer. Warburgs demanded direct action. The question in the next poll should be such that 90 per cent would say no, said Michael Valentine.

"When the answer comes back right, we can use it in advertisements: 90 per cent say no, said Michael Valentine.

The press, starved of news on the bid, had given a good spread to Warburgs' ponderous press release attacking the banks behind Elders. Reporters had swooped on a paragraph querying the legality of the banks' involvement. And the Takeover Panel had swooped on Allied-Lyons.

This is the company's first overtly aggressive move, had resulted in a gap in the first for the authorisation and demand for "clarification" to be sent to the papers. Hardly any reported it.

Whether or not the workers at the Ind Coope warehouse at Burton-on-Trent had read the financial pages that morning, they were in fine assertive voice. They were all on Sir Derrick's side.

The Government should do something if it takes enough tax out of the company. "We don't want a bit split up," Elliott's got representation in Australia. "It's a right bastard of a gaffer," told him to piss off.

Office staff school the sentinels. Even though the company had recently made several hundred workers redundant, and more job losses were on the cards, they preferred the devil they knew.

"We don't want him flogging around down here. He should go back to work and see Elliott off."

Brian Jarvis, Transport and General Workers' convenor on the site, faithfully reflected all the opinions offered... and offered several of his own.

"I've written three letters to Allied asking for liaison and I've had no reply. We're going to see Elliott on November 20. I've got no hang-ups provided he leaves us alone," he blustered.

He thought for a moment. "Underneath all this company stinks. It's let its share of the beer market so in the past four years..." He thought again.

"They have a common interest in jobs," ventured Richard Martin. "We could tell them the bid is unprecedented, the meeting is unprecedented. Do it once. Do it nicely."

Sir Derrick made a decision and presented it as a conclusion: "I can marshall the Neddy boys. They will look at it from the point of view of Great Britain Limited. How about that?"

He would do what he always intended to do. Everyone smiled. Puff in his hands,

a little more: "The openness and frankness about the way Allied discusses its business is extraordinary, and I can only applaud the gaffers for that."

He had talked himself out of his aggression. "Most of the men are very happy with their lot. But he still had his eyebrows. "This year's big deal was done on one," he protested. "I can't get the buggers on this site to stop work over money issues."

3 pm

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6 pm

Sir Derrick had headed a key committee.

Pratt offered modest compensation. "Warburgs are putting out another press release later this week attacking Elliott's claims about himself," he said.

David Mitchell looked up from his manicure: "Shouldn't we put the retraction out first?" Sir Derrick had had a good lunch with his six union colleagues, Mills reported later. His guests had said they were to call an emergency meeting of Little Neck to discuss the OFT and DTLI's call for the Monopolies Commission.

"If you say that's fighting dirty, then we might as well all go home."

The committee was still struggling with the task of tackling the institutional shareholders. Henderson was against overt lobbying among senior institutional men. "The fund manager must in no way feel that his mind is being made up for him. We can't have fund managers at loggerheads with trustees or boards of directors," he insisted.

Clemes broke in, as ever thinking clearly about the public in hand. Were there any limitations on what Allied could tell the institutions? Yes, there was always a danger that an unfriendly institution would play back everything to Elders, warned Henderson.

The mood changed. In the first session, offering a stark contrast, Warburgs' Valentine commented darkly: "We might at the end of the day be looking at a bid which might succeed."

Henderson picked up the tone and warned Clemes that the Allied men could expect a lot of pressure at the hands of the institutions. The deceptively frank-looking finance director took the point and began to stumb worried.

"We have to deal with three divisions. They have all got different things to say," he said. In the time allowed he had to make only two key points about each branch of the business.

"In each of all we say about the one of the group, the future and problems facing all three divisions are different," he stressed.

Most of the questions remained open. But Valentine was not interested in the mechanics. "Are there any indications from the institutions on which way they are going to jump?" he asked.

"Is anyone preparing to leave the sinking ship?" Henderson: "Oh, no!" Valentine pressed on: "Are there any who said this to the point of being forced to leave?"

Henderson: "Quite a lot." "Regardless of price?" "Oh, you'll never get them to say that," replied the broker.

Valentine sounded cross, and while Clemes tried to arrange an orderly summary of business to attend to it, Face fell.

"My people are a hard bunch to please. They are very critical," he said. He did not like Charles Barker's latest dummy for the front cover of the defence document.

Tony Pratt had had enough.

"We are concerned that we are not getting any questions from the institutions. Can we rely on Cazenove to put them through to us?" he asked.

"We have a mechanism for dealing with questions... and we don't want people advertising," he said.

"Naturally," said Hendon.

front. "A Most Successful Company?" he almost sneered. "I don't like it. It's arch and Victorian. What about a brace of nouns: 'Strength and Success'?"

Seligman was getting the lofty frame of mind. "I can understand where you are coming from," he said incongruously, "but compared with Elders you do run this company on 'Thatchering, Victorian principles'."

Pratt stabbed a finger at the front cover. "That's the one we want to go with."

"OK, I get the message," conceded Seligman, greatly miffed.

But it was about to be outvoted.

"It's a big opportunity to show the diversity and range of our companies," smiled Valentine.

4 pm Shareholders Policy Committee

5 pm Shareholders Policy Committee

6 pm Shareholders Policy Committee

7 pm Shareholders Policy Committee

8 pm Shareholders Policy Committee

9 pm Shareholders Policy Committee

10 pm Shareholders Policy Committee

11 pm Shareholders Policy Committee

12 pm Shareholders Policy Committee

1 pm Shareholders Policy Committee

2 pm Shareholders Policy Committee

3 pm Shareholders Policy Committee

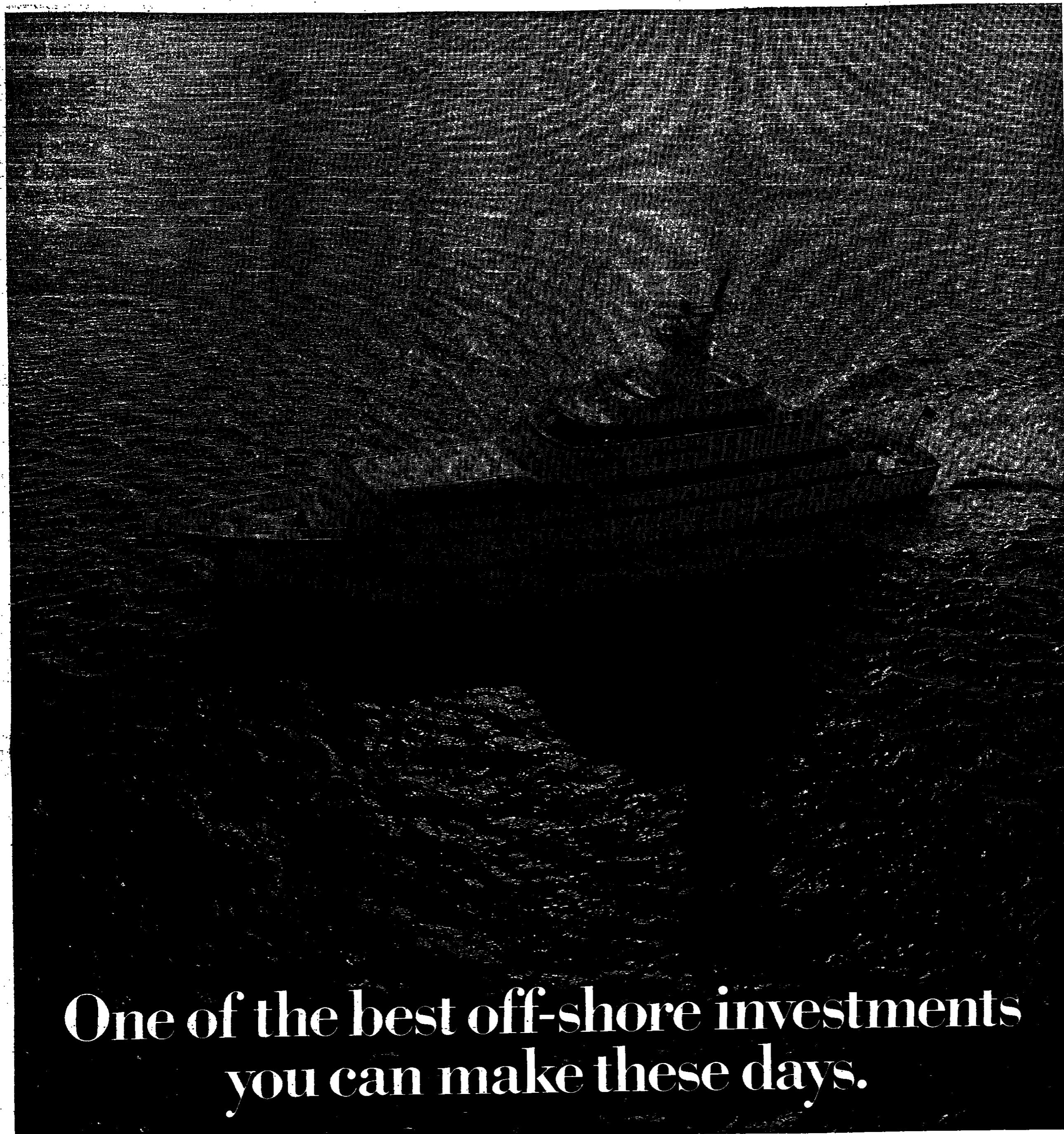
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## TECHNOLOGY

## STOCK EXCHANGE OF HONG KONG

## Excitement is no longer part of the bargain

By Alan Cane

THE SUBDUED, almost clinical, atmosphere which now distinguishes the trading floor of the Stock Exchange of Hong Kong is disturbed every so often by a slice of drama which recalls vividly the hurly-burly of trading in pre-computerised times.

The dealers, up to 3,000 of them, sit in rows of small carrels running parallel to all four walls, facing video screens containing trading information. The central area, an expanse of red carpet, is bare except for a solitary microphone in the centre.

A trader, notebook in hand and wearing the exchange's distinctive red tabard inscribed with his firm's number in gold, walks up to the microphone and announces for sale has a large pile of shares for sale.

There is instant commotion as dealers sail out to take up the offer, noting details in their own books as they have done since the Hong Kong exchange opened 1860. The bargains completed, they return to their carrels and the floor calms down as the traders concentrate on absorbing the electronic information before them.

These brief, hectic interludes where particularly large packages of share sales are disposed of by face-to-face trading, seem to serve as a form of catharsis in the Hong Kong exchanges' welcome triumph of human negotiation over computer calculation.

While there is nothing but praise for the efficiency of the Exchange's prestigious new computerised trading system, it is also clear that the dealers feel the adrenalin flows less strongly these days.

Ms Jill Gallie, one of the five daughters (all dealers) of long-established Hong Kong stockbrokers F. R. Zimmern, is typically candid. "Now we have a 21st Century system," she says. "We all think it is brilliant." She adds, however, "But we seem to have lost the human aspect. There is a loss of atmosphere, and the excitement is missing." Her sister, Carol, had forecast such a conclusion a year ago while the exchange was still being constructed: "One fears a lack of excitement on the new stock exchange," she told a reporter doubtfully. Perhaps to a greater extent



Roger Taylor

that any other exchange worldwide, Hong Kong has attempted to cling to what it saw as the best of its old trading ways while exploiting new technology to improve its efficiency and its attractiveness to foreign investors.

The result is an idiosyncratic method of trading which seeks to replicate the manual method of yesterday in electronic terms. During its development it was a focus for dissent, with senior stockbrokers like Mr William Phillips, managing director of Baring Securities (Hong Kong) and Mr Christopher Mallows of Warburg, Pincus, declaring that the proposed system would be a disastrous mistake. Now they generously accept they were wrong and that the system—built by Jardine Logica Systems, a joint company formed from Jardine Matheson and Logica, the UK-based computing services company—*is*—every thing it was cracked up to be.

Mr Phillips says: "Having looked at the alternatives, I think we have a very good compromise here. A compromise it may be, but

floor for the foreseeable future. As Mr J. Dundas Hamilton, a former deputy chairman of the London Stock Exchange, and one of the most informed observers of stock exchange automation points out: "It is a matter of time before they gear themselves up for trading in the 1990s."

First, it has to be accepted that for many exchanges, technology seems to hold the only answer to some of their seemingly intractable operational problems.

The US over-the-counter market, with brokers and market makers scattered countrywide, is not trading electronically and electronic links only connect the players. Its remarkable growth seemed to give the lie to the idea that a physical trading floor and person-to-person dealing was essential for a liquid central market in securities.

Nevertheless, London which had to develop its automated quotations system, SEAQ, and telephone trading to overcome the problem of physically distributed brokers and market makers, *is* Big Bang on October 27, will retain a market

floor for the foreseeable future.

A closed circuit television system carried trading information around the floor and to brokers' offices elsewhere in Hong Kong.

Trading was carried out face-to-face in front of the boards. The thought of 3,000 dealers trading by open outcry convinced the exchange authorities that technology was the only answer.

But the Hong Kong broking community was split between those who wanted no part of electronic trading and those who argued that if automation was to be adopted, it was best to go all the way—automated dealing, automated small order execution, automated settlement.

The new Hong Kong exchange was forced to automate because it was formed from four smaller exchanges—Hong Kong, Far East, Kam Ngan and Kowloon. Trading involved large "whiteboards" around the walls of the trading hall, one to each stock exchange, the price and columns of numbers indicating

the firms willing to trade at a particular price.

A closed circuit television system carried trading information around the floor and to brokers' offices elsewhere in Hong Kong.

Trading was carried out face-to-face in front of the boards.

The thought of 3,000 dealers

trading by open outcry convinced the exchange authorities that technology was the only answer.

But the Hong Kong broking community was split between those who wanted no part of electronic trading and those who argued that if automation was to be adopted, it was best to go all the way—automated dealing, automated small order execution, automated settlement.

The solution, driven by Exchange chairman Ronald Li Fook Shun, and implemented by the chairman of its computer development committee, Dr Philip Wong, fell somewhere between the two extremes.

Each whiteboard would be represented by a "screen" of

information transmitted to each dealer's desk. Trading would take place over the internal telephone system. And successful trades would be put into the system through keyboards on the dealing desks, where the information would be relayed to the computer and used to update the "whiteboard" images.

Technically, it was a tricky

computing and telecommunications problem which Jardine Logica solved in a neat and enterprising manner using a television-like system to broadcast trading information to all dealers simultaneously, and a special keyboard to allow the traders to enter their bargains simply and quickly.

Commercially, the authorities

were faced with the task of

building foreign confidence in Hong Kong as a place where

trading was handled in an orderly and regulated fashion.

But Mr Li and Dr Wong have

rejected automatic matching

and computerised settlement, at

least for the time being.

Dr Wong says: "This would have been too much of a change.

It would not have suited the

traders' needs."

Within a few weeks, London

will discover whether it, too,

can survive and prosper without much of the sizzle generated by face-to-face trading.

These apprehensions about the future could take heart from the fact that not all Hong Kong brokers find the change from

scrivengelen to screen watching unconvincing. Dr Wong recalls

some weeks after the trading

system went live: "Hey Philip

he said, pausing strain his

shirt buttons "See what you've

done. Because of your system,

I've put on weight!"

\* Stock Broking Tomorrow. J. Dundas Hamilton. Macmillan.

1986. £5.99 776794.

Oriental mind. There has to be flexibility so that dealers can have a last minute change of mind. Automated matching would cut out the human element and that is an important factor in Hong Kong."

Dr Wong, therefore, ensured acceptance of the system by the exchange members by making as little change as possible to their trading methods.

Since it went live in April this year, volumes traded on the exchange have reached new heights, but it is unclear how much of this is due to automation and how much to market factors. Unkind observers suggest that some part at least is due to an end to the practice of on-floor trades between dealers where the dealing slip was simply torn up and the information never passed through the exchange. "These days" Dr Wong smiles. "There is no slip of paper to tear up."

But what of that missing excitement, the most important human factor of all?

There were plans at one stage to create artificially the right atmosphere by piping in recorded background noise from the four original exchanges, over the public address system. That notion, perhaps fortunately, was quickly abandoned.

The best technology can manage, in fact, is an area of the dealer screens where unusually interesting bargains — the kind that would invoke a hubbub of noise in a conventional trading room — are flashed repeatedly for a few seconds.

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By Geoffrey Charles

RODIME, the Scottish company, surprised the computer world in 1983 by introducing a 3.5 inch version of the famous 5.25 inch Winchester disk before the Japanese and US competition. Now it is introducing a 40-megabyte version, the RD 3000, to quadruple the memory capacity of the original model which Mr Malcolm Dundas, deputy managing director, says is "now getting bit elderly." The tiny disks are used with microcomputers for bulk, rapid access storage of data.

In addition, Rodime is introducing a 5.25 inch and a 3.5 inch version of the 5.25 megabyte

RD 2000, to compete with the new eight-inch model that can hold 600 megabytes (about 600,000 characters).

The new machines should help to restore Rodime's business position, which Dundas predicts "will be flat" for 1986-87. He says that the pioneering 3.5 inch products of 1983 "leaptaged" by the competition and that Rodime intends to do the same thing in reverse. The new 3.5 inch models have an access time of 12.5 milliseconds (thousandths of a second) and can transfer data to and from a computer at 5m bits a second.

Within a few weeks, London will discover whether it, too, can survive and prosper without much of the sizzle generated by face-to-face trading.

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# FINANCIAL TIMES SURVEY

Thursday September 25 1986

## Botswana

This rare African democracy has built a strong economy, but faces strains from drought, growing unemployment and the consequences of rising political tension in Southern Africa

### An oasis of tolerance

WHEN BOTSWANA marks its 20th anniversary of independence on September 30 it will celebrate a combination of economic development and political tolerance without equal in Africa.

Once little more than a sprawling, dusty cattle ranch, Botswana was saved from incorporation into what was then the Union of South Africa by the determination and shrewdness of its leaders and the attractiveness of its own poverty.

Fortunately for Botswana the discovery of three major diamond bearing deposits came after independence. The mines have driven economic development in a way unmatched by any other non oil-producing country in Africa, averaging 13 per cent real growth in GDP since then.

Proceeds of the diamond bonanza have been cautiously and wisely spent, building an infrastructure which had barely existed before, providing health services which have reduced infant mortality to the lowest rate in Black Africa, and introducing universal primary education.

The Government's free enterprise philosophy and prudent financial management has created an open business environment, maintained a hard domestic currency, and kept the debt service ratio to single figures. Substantial foreign exchange reserves, currently standing at 22 months' import cover, are held in case of con-

tingencies ranging from further poor weather (the drought is in its fifth year) to an outbreak of foot-and-mouth disease, which would hit beef, the country's third largest export.

On the political front Botswana is rare in Africa as a multi-party democracy. Opposition leaders have no inhibitions about attacking government policies and Botswana has no political prisoners.

What they could disturb are the African partners in particular links with South Africa.

By Michael Holman

vulnerability to political upheaval in southern Africa, and the fact that the country's mineral production seems to have reached a plateau, when problems of growing unemployment, high population growth and a fragile agricultural system have yet to be resolved.

As to the first, there is little Botswana can do than wait a political tightrope. The South Africa demands on the one hand that its neighbour live as a compliant *de facto* homeland, to enter defence pacts and an economic hostage — 35 per cent of Botswana's imports come through or are from the Republic.

On the other side is growing pressure for tougher economic sanctions against South Africa led by some of Botswana's neighbours. It is also likely that

African National Congress (ANC) guerrillas will make increasing use of the hundreds of miles of border between South Africa and Botswana, the country's third largest export.

Botswana has so far managed to perform the difficult balancing act as one of the initiators of the nine-member Southern African Development Co-ordination Conference (SADCC) prompted by Sir Seretse Khama, Botswana's founding president, it is quietly pursuing the aim of re-establishing a free trade area in Africa.

What they could disturb are the African partners in particular links with South Africa.

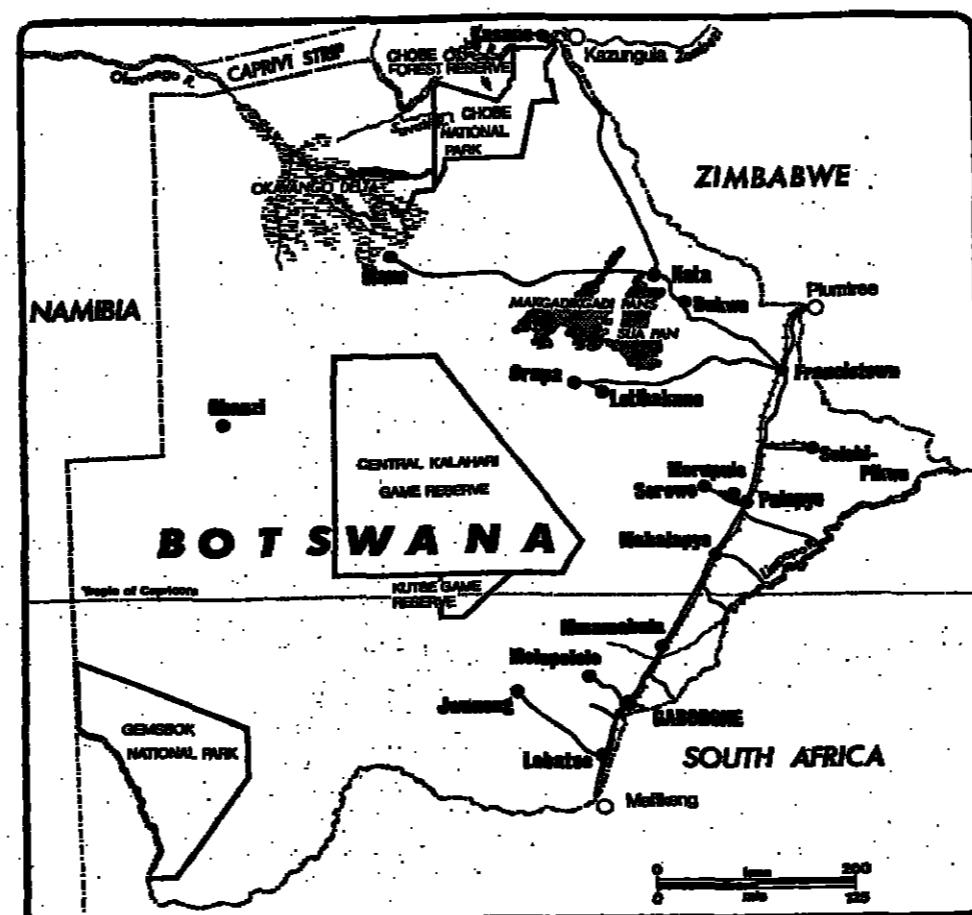
The Government has also resisted Pretoria's efforts to get it to sign a formal non-aggression pact modelled on the Nkomati agreement with Mozambique, under which both countries agreed not to harbour guerrillas. Botswana says it has never provided the ANC with bases and does not intend to do so.

Yet Pretoria has twice attacked targets in Botswana, in June 1985 and in May this year providing scant evidence to back up the action.

On the other hand, President Quett Masire, who succeeded Sir Seretse in 1980, has made it clear that given Botswana's vulnerability to economic action by Pretoria, his government is in no position to impose or encourage sanctions.

He has also said that western governments should not use the vulnerability of Botswana or other southern African states as an excuse for not pursuing sanctions.

The second challenge the country faces — the need to



#### GUIDE TO TERMS

The people of Botswana are called the Batswana; an individual citizen is called a Batswana.

The language of the country is Setswana.

The unit of currency is the pula, a word meaning rain, which is also the national motto.

host jobs and agricultural output — may seem more susceptible to government efforts. But this is proving demanding.

The drought has made it clear that given Botswana's vulnerability to economic action by Pretoria, his government is in no position to impose or encourage sanctions.

To the Government's credit, however, in the way a potential national catastrophe has been quietly and competently contained and managed. Botswana can boast that there has not been a single drought-related death among its 1m people, of whom around 55 per cent are assisted by government feed-

ing schemes.

But the cost of the drought has been enormous. The national cattle herd has been reduced by a third, and last season the country grew only 10 per cent of its food. Jobs in a sector on which three quarters of the population depend for work have been reduced.

Meanwhile job creation in the industrial and manufacturing sectors cannot keep pace with the 20,000 school leavers coming on to the market each year. Some 7,600 new jobs a year are forecast over the 1988-1991 Development Plan period. The results is growing unemployment, which together with housing shortages provides electoral ammunition for the main opposition party, the Botswana National Front (BNF), led by Dr Kenneth Koma.

The Government's attempts to increase investment and jobs through grants, tax holidays and job subsidies, have yet to overcome the obstacles posed by the

small domestic market, difficulties in penetrating the regional market, a shortage of skilled manpower and the high cost of utilities.

Employment prospects look even bleaker when set against the fact that with a 3.4 per cent annual growth rate, the population is expected to double in the next 20 years.

The Government still has time to plan, as its effects vary from region to region. But we keep

President Quett Masire talks to Michael Holman and Victor Mallet about challenges facing his country

## In the shadow of sanctions

Q. How have Botswana's relations with South Africa been affected by the international campaign for sanctions against Pretoria?

A. Relations have changed first as a result of the unprovoked acts of aggression by the South African Defence Force against Botswana. In its argument against the imposition of sanctions, Pretoria points out that other countries, including Botswana, will be hurt, and has stated that as a reprisal it will impose its own sanctions against its neighbours.

Q. Looking ahead over the next five or ten years, what do you see as Botswana's main challenges?

A. Industrialisation. In the past we exploited our labour in South Africa. Now we must do first because South Africa is drawing labour from the Bantustans; second, because our people find it difficult to transfer from a democratic society to South Africa.

In the next eight years we will have 27,000 entrants annually coming into the labour force, so we would like to develop industries, as well as develop agriculture to meet our food needs.

Q. This is unacceptable. It is also unacceptable that friends of South Africa should try to use us to justify their support for sanctions busting?

A. No. We could not do it with a clear conscience. It would not benefit us and it would delay our industrialisation. Companies should actually produce their products in Botswana.

Q. Do you support the Commonwealth's economic sanctions against South Africa?

A. No. We could not do it with a clear conscience. It would not benefit us and it would delay our industrialisation. Companies should actually produce their products in Botswana.

Q. Opposition parties in Botswana seem to be gaining strength. Does this pose a challenge?

A. Our democracy will benefit from a stronger, more responsible and enlightened opposition. Government might be more responsive to the needs of people if a more lively but responsible debate on issues takes place.

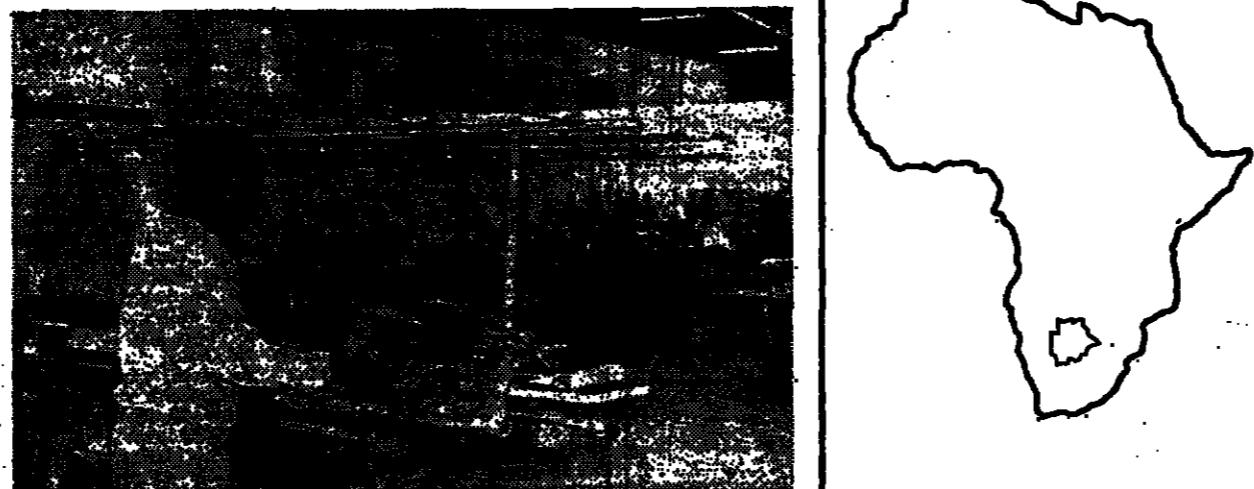
Q. Why do you think Botswana has succeeded politically and economically when many African countries are in such difficulties?

A. We have conducted elections

CONTINUED ON NEXT PAGE

# Botswana

## the fastest growing economy in Africa



Botswana has been enjoying a stable economy and multi-party democracy since independence in 1966. It has achieved an unrivalled record of growth during the last two decades. It has a strong and stable currency and ample foreign exchange reserves.

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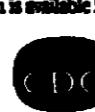
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## BOTSWANA 2

### Politics

## Opposition gains strength

THE MOST remarkable feature of Botswana's domestic politics in the past few years has been the growth of a serious opposition to President Quett Masire and his ruling Botswana Democratic Party (BDP), the party which has led the country on a path of economic success and political moderation since independence in 1966.

Increasing unemployment, shortages of schools and housing, disgruntled civil servants and dissatisfaction with what many see as the tired complacency of the Government have boosted the fortunes of the Botswana National Front (BNF), a more radical front led by left-wing intellectual Dr Kenneth Koma.

The BNF is hoping to capitalise on the grievances of the young and the urban poor to mount a major challenge to the Government at the general election in 1986. Voter turnout at the last election in 1984 show a substantial swing to the BNF and a continuing enthusiasm for multi-party democracy.

The percentage voting was more than 77 per cent. The BDP's share of the vote fell to 66 per cent from 75 per cent and the BNF's rose to 20 per cent from 13 per cent. The BNF now has five of the 34 elected seats in parliament with the Government holding 23 and the Botswana People's Party (BPP) one.

BNF leaders are confident that their popularity is growing steadily, but they fear that the BDP's commitment to democracy will weaken in the face of a serious opposition challenge. "Our strength is growing, even in the smallest villages in the remote areas," Dr Koma says.

"I am also sure that the Democratic Party is not very different from parties in the rest of Africa. When they are threatened they will not be quite so willing to hand over power to us. They will cheat."

In the past, the Government has branded the BNF as subversive and it withdrew the passports of 12 BNF members following a month-long stay in Cuba in 1978. But it denies wishing to hang on to power at any cost.

"If any party in Botswana wins elections, there will be no problem. We will hand over," says vice-president Peter Mmusa. Mr Mmusa narrowly beat Dr Koma in the Gaborone South constituency in 1984.

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**Twice the Botswana Development Corporation tried to exploit fishing in Lake Ngami. Twice hungry pelicans ate all the fish. A brewery backed by the BDC failed and a hotel in the mining town of Selebi-Phikwe suffered problems in 1977, threatening the entire corporation.**

"In the early days, some elemental mistakes were made," says Mr Mike Molafane, BDC's deputy general manager. "There was no proper feasibility study for the Bossele Hotel. It was designed by an architect who had never done an hotel before, and in some of the shops and offices ended up with light fittings manufactured in some little village in Italy, which caused a lot of problems with replacements."

"We don't do that sort of thing nowadays."

Funds for the BDC, a government body charged with industrial and commercial development, have more than doubled over three years to reach about Pula 50m. The

Government's cautious foreign policy.

The urban influence of opposition parties was underlined by their performance in the town council elections held at the same time as the general election in 1984, when the BDP lost control of all the councils except that of Selebi-Phikwe. Gaborone's mayor is Mr Paul Rantao, who calls the BDP the petty bourgeoisie who took over from the British colonialists.

Recognising the shortcomings in the BDP and the threat posed by the BNF, some leading members of the ruling party have formed an internal pressure group of "concerned citizens" to press for reforms. Their chief demands are for more consultation between government and voters and for an injection of new blood into the BDP leadership.

"Our democracy will benefit from a stronger more responsible and enlightened opposition," said President Masire. "Government might be more responsive to the needs of people if it is more lively. But responsibility for debate on issues takes place. Opposition might generate interest in politics and policies that government should follow."

"It is growing very fast," he says. "Until 1984 the BNF was almost non-existent. There was an upsurge in 1984 when more young chaps got interested in the politics of the BNF."

The possibility of an alliance between the BNF and the BPP, although remote at present, could further bolster the fortunes of the BDP's opponents.

Mr John Mosciano, BPP secretary-general, does not seem enthusiastic about an alliance.

"We are certainly socialist-oriented," he says. "But we are not Marxists. The BNF are Marxists but they are trying to move away from that label."

Victor Mallet

court challenge after the discovery of an unopened ballot box led to a new election and victory for Koma. Mmusa is now one of the four members of parliament nominated by the Government.

"Almost everything we eat, almost everything we wear comes from South Africa," he says. Mr Rantao predicts that 14 of the 34 elected parliamentary seats will go to the BNF at the next general election.

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## BOTSWANA 3

## Agriculture

## Long drought dries up production

AGRICULTURAL difficulties are to be expected in Botswana, a country largely covered with sand and dotted with a few bushes. Add five years of drought and an invasion of locusts and the problem becomes daunting.

The national cattle herd, which still outnumber people by two to one—has declined to just over 2m from a peak of about 3m, and crop production has slumped to some 10 percent of the country's domestic needs.

"Five years without rain is a long period," says Mr. Daniel Kavango, the agriculture minister. "Farmers' resources were depleted and more and more of them moved away from the land and stayed in the villages hoping to get famine relief."

Critics of the Government accuse it of not putting enough resources into agriculture in a country where three-quarters of the population are still rural, but the drought makes it difficult to judge the success or failure of a series of agricultural programmes designed to help farmers and increase production.

Food or rain, the national motto and Botswana keeps on hoping for a plentiful supply.

Beef, the traditional mainstay of the economy, has been superseded by diamonds but remains an important export. The state-owned Botswana Meat Commission (BMC) exports beef at four times the world price to the European Community under the accord between the Community and developing countries, although it cannot fulfil its annual quota of about 10,000 tonnes because some areas of the country are still under EEC quota controls on the market.

"The livestock industry will be destroyed if we didn't have this accord," says Mr. Leg Serema, BMC marketing manager.

South Africa is Botswana's second most important market, and BMC exports to Europe pass through South African ports, making the industry, along with Botswana's entire economy, vulnerable to retaliation in the event of sanctions against Pretoria.

## Main Crops

	1982-83	1981-82	1980-81	1979-80	1978-79
Sorghum					
Production ('000 tonnes)	22.2	2.5	5.2	5.7	15.0
Area planted ('000 ha)	10.1	2.7	12.0	11.0	12.0
Yield (ton/ha planted)	2.2	0.9	0.4	0.5	1.2
(ton/ha harvested)	8.2	0.6	0.15	0.12	0.18
Maize					
Production ('000 tonnes)	21.4	12.4	8.1	9.5	1.4
Area planted ('000 ha)	9.7	6.0	22.0	23.0	47.0
Yield (ton/ha planted)	2.2	2.1	0.27	0.39	0.04
(ton/ha harvested)	8.2	0.52	0.43	0.15	0.18
Wheat					
Production ('000 tonnes)	1.5	0.5	0.4	0.7	1.8
Area planted ('000 ha)	1.0	1.0	1.5	1.6	1.6
Yield (ton/ha planted)	0.19	0.03	0.02	0.44	0.11
(ton/ha harvested)	0.15	0.12	0.07	0.09	0.18
Beans, Cowpeas					
Production ('000 tonnes)	2.7	0.5	0.3	0.4	0.4
Area planted ('000 ha)	2.6	2.6	2.1	1.7	1.7
Yield (ton/ha planted)	0.10	0.03	0.01	0.24	0.24
(ton/ha harvested)	0.03	0.14	0.03	0.12	0.15
Total production ('000 tonnes)	54.3	17.3	14.4	7.3	19.0

The crop year is from July to June.

Source: Ministry of Agriculture.

just past but it is difficult to predict what the future holds for the scheme. It is remote from major markets and could be plagued by poor soils, although the area has more rainfall than the rest of the country.

Other plans being investigated include a dam for irrigation south of the Okavango Delta and expansion of irrigation projects in the Tuli Block, farms along the Limpopo river in the east, where citrus, cotton and vegetables are already grown. Rice-growing experiments continue in the Okavango.

The Botswana Agricultural Marketing Board has increased its prices above those of imported grain in an effort to encourage local production, while permits are needed to import fresh milk and a range of vegetables, again to protect

producers in Botswana.

Agriculture in Botswana abounds in acronyms for a range of schemes aimed at promoting production. They include the Arable Lands Development Programme (Aldep), which helps small farmers with subsidies for implements, draught power, fencing and water projects, and the Accelerated Rainfed Agriculture Programme (Arap), introduced last year with the aim of providing them with seeds, fertilizer and other inputs.

All the schemes have been affected by drought, which has forced farmers to default on their obligations and often obliterated any progress which might have been achieved under better conditions. The Government has also come under fire for poor planning of some of the grain systems.

In Botswana, which faces growing unemployment and appears at least temporarily to have reached a plateau of mineral production, the development of arable agriculture could be an important source of jobs.

"It does appear agriculture would be the best reliable source of employment in the country," says Mr. Minus. "We do have the land. Unfortunately the climate is not so good."

Victor Mallet

Cattle have lost weight in the drought and other losses died on the way to the Lomati river in the north of the country. "This is a reflection both of their hardiness and that their natural food supplies are less affected by drought. Such diversification is to be welcomed, especially since ownership of small stock is more accessible to poorer people."

Looking back on successive years of failure for rain-fed agriculture, the Government last year adopted a national food strategy which would allocate more resources to irrigation, promote the breeding of drought-tolerant and early-maturing seeds to minimize risk, and double the strategic grain reserve to about 30,000 tonnes by 1991.

Last year arable production was about 19,000 tonnes, compared with 54,000 tonnes in 1981 and only 7,000 in 1984. Preliminary estimates for this year put the harvest at about 30,000 tonnes, nearly a third from an ambitious commercial farming project at Mpandamatse in the north-east which Mr. Minus describes as the potential breadbasket of Botswana.

The drought has also highlighted the potential benefits of smaller stock. The total of sheep and goats rose in 1985

Conditions in that area were particularly good in the season

## Minerals

## Diamonds put sparkle in economy

BOTSWANA's diamond deposits, discovered shortly after independence 20 years ago, have transformed one of the world's poorest nations into an economically viable state. Last year diamonds worth Pula 1.05bn (US\$642m) made up more than three-quarters of its exports, and they will continue as the basis for Botswana's development.

De Beers found one of the world's largest kimberlite deposits at Orapa in central Botswana in 1967. Smaller deposits nearby became the Letlhakane mine, Jwaneng in the south, began production in 1982.

Production at the three mines has reached a plateau, but the mining company Debswana,

jointly owned by Botswana and De Beers of South Africa, could increase production if the world market continues to improve.

"There is still scope for marginal increase at very reasonable marginal costs," says Mr. Archibald Mogwe, Mineral Resources and Water Affairs Minister. "When the market permits we will increase production."

The mines, which yield a high proportion of gemstones with the less valuable industrial diamonds, produced 12.8m carats in 1985, compared with

12.9m in 1984. This year's output is expected to remain above 12m, and deposits should last 40 years.

Stones are sorted locally for export, but a small diamond-cutting operation has not been a success.

Botswana continues to prospect in the Kalahari, although Mr. Louis Nchindo, resident director, says that no worthwhile new diamond pipes have been found. The company's stockpile has stopped growing.

Botswana has other minerals including copper, nickel and coal, and is looking for oil. The government is interested in developing large deposits of soda ash, salt and other minerals in a lake of brine under the crust of the Sua Pan, a potential investment of Pula 500m which would create hundreds of jobs. South Africa, facing economic embargos wants to reopen negotiations on the project for soda ash which is used in the glass, paper and steel industries.

BP, the investor, is reluctant to go it alone on a project which would depend on South Africa as the principal customer, and is seeking partners.

The project is technically feasible and commercially viable subject to tariff protection, says Mr. Mogwe. "It is not expected to generate high earnings but it will have significant multiplier effects."

Gold Fields and Southern Prospecting, two South African companies, are prospecting for platinum in southern Botswana. Placid Oil of the U.S. has shown an interest in oil exploration, while various agencies are providing funds for detailed reconnaissance.

Proposals for exploitation of coal resources have been submitted with plans for a trans-Kalahari rail line to Walvis Bay in Namibia, as the coal cannot be economically exported at current prices.

After diamonds, copper-nickel is mined at Selebi-Phikwe in Botswana's main mineral export. The mine, operated by BCL, started in 1976 and last year earned Pula 120m in exports. But its future has been jeopardized by low prices and a huge debt burden, requiring the principal shareholders, Anglo American, Amax and the Government to organise restructuring.

This year Botswana RST, the holding company, reported an accumulated deficit of Pula 1.23bn. BCL has agreed to pay Amax US\$30m to terminate a sales contract and is sending most of its matte to Norway for refining.

Botswana, anxious to preserve the 4,000 jobs, is injecting funds into the mine and exploring diversification.

Victor Mallet



Cattle outnumber people two to one but the herd has declined to almost 2m

## Tourism

## Paradise with an edge

THE Okavango Delta is advertised as the last Eden. It is a paradise to it, something to be envied. A huge oasis of wetways and islands where the hippo grunting in the reeds might one day feel inclined to overturn your fragile wooden canoe, and where the crocodiles and lions occasionally try to make meal out of tourists.

This unique inland water system, where the Okavango River loses itself and evaporates in the sands of northern Botswana, is the heart of the country's fledgeling tourist industry, an industry increasingly being seen as ripe for exploitation.

"We think it could be our next wheel of development," says Mr. Peter Minus, vice-president and finance minister. The Government has so far not devoted much attention to tourism, which is taking some Pula 20m a year in foreign exchange from an estimated 40,000 holidaymakers. Much of that money is spent on imported items such as petrol, and tourism ranks alongside textile exports as one of Botswana's main foreign exchange earners, after diamonds, beef and copper.

In spite of sporadic efforts to encourage wealthy tourists from overseas, many customers are relatively small spenders from neighbouring South Africa, and many of the safari companies and lodges in the Okavango are themselves South African-controlled.

Botswana is keen to exploit the available cash more effectively for its own citizens, and the rural demands of conservationists and farmers.

"We still have room for expansion," she said. "But we do not want mass tourism in Botswana. We do not want to overcrowd the tourist areas."

Botswana boasts eight national parks and game reserves covering 17 per cent of its land area, from the Gembok National Park in the south-west to Chobe in the north. But there is little control over the industry as a whole.

"We lose lots of money through tour operators who are not resident," says Ms. Bogosi.

"Payment is often done outside Botswana, so we have to apply strict measures. There are lots of loopholes."

Water is a commodity in arid Botswana, and it is no surprise that farmers and businessmen have enviously eyed the water resources of the Okavango for many years.

Chava Bogosi, director of the State Tourism Division and its staff of 16, has the task of promoting the Okavango and other tourist attractions while

taking into account the needs of local inhabitants, and the rural demands of conservationists and farmers.

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But the country offers political stability and unmatched natural resources, and tourists can combine a trip to the Okavango and Chobe with a visit to neighbouring Zimbabwe and the Victoria Falls.

"It is a new discovery to the tourism world," says Ms. Bogosi. "They have been going to Kenya, Tanzania and other places well known in Africa. Now they are beginning to look for new destinations, and we happen to be among them."

Tourism is already a growth industry in Botswana but it is a somewhat haphazard one. It remains to be seen if the country can make the most of the possibilities.

Victor Mallet

Cable and Wireless congratulates the Government of Botswana on twenty years of independence and is proud to have been associated with the development of the nation's telecommunications



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(d) Generous limits for local borrowing by non-resident controlled companies.

(e) Expatriate employees may remit 50% of their gross Pula salary plus 100% of the end of contract gratuity, and funds originally brought into Botswana from abroad plus typically an additional terminal allowance of P10,000.

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Suitable investment projects can receive assistance from Government, e.g. capital grant, employment subsidy, tax relief, sales augmentation.

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## THE ARTS

## Cork urges devolution of English theatre

A radical shake-up of the structure and finance of English theatre was proposed in a report published yesterday. Among the main recommendations made to the Arts Council by the Enquiry Into Professional Theatre in England is a plan for six regional-based national companies.

Announcing the report, Sir Kenneth Cork, chairman of the enquiry, said that there were in the regions "six companies which, suitably uplifted by funding, could do it." The companies would retain their independence but interchanges and co-productions with other national companies would be encouraged and they would make international tours as well as tours of the regions and other national theatres.

This development, says the report, is needed "to balance, to challenge and to stimulate the Royal Shakespeare Company and the National Theatre, and bring to all the English people the very best of world drama."

The inquiry has also proposed that the BBC should pay 1 per cent of its licence fee to an Arts Council fund for the theatre in recognition of the benefits broadcasting receives from live theatre. A similar fund would be paid by the independent television companies. Other funding would be obtained from a £50m Enterprise Fund, the Arts Development Fund to support new projects which create more employment. The report also urges the government to exempt cheques from VAT and exclude local authority contributions to the arts from rate-capping rules.

The inquiry warns that if their recommendations cannot be financed the consequences would be "catastrophic for the national and international prestige of our theatre and our country." The only way to fund their proposals within present resources would be to withdraw funding from one of the Arts Council's biggest theatre clients: the National Theatre and the Royal Shakespeare Company.

"There is the possibility that one might become a receiving house. Productions produced outside London would come into London; the reverse of the present process," said Sir Kenneth.

Annalena McAfee

## Rossini/Barbican Hall

## Max Loppert

Rossini's *Stabat Mater*, one of the most various, beautiful, and impressive of 19th-century choral works, had a good performance in Tuesday's London Symphony Chorus and Orchestra concert. The matched quality of the music—matched both in sculptural severity of outline and in eloquent profusion of decorative detail—could not be satisfactorily sustained in the hall (whose acoustics, hospitable enough to small groups, make a large orchestra and chorus sound at once uncomfortable, hard-edged, and thickly cloaked in full cry).

Perhaps the conductor, Richard Hickox, did not always control the performance with this disadvantage at the front of his mind: he tended to push forward passages, such as the final double fugue, where the slower, stately approach might have been more effective. But his forces, both instrumental and vocal, had been well prepared (the LS Chorus is singing strongly these days). And the conductor's response to the music, even when it left a somewhat volatile impression, obviously sprang from intense admiration for Rossini—for the sheer condenseness of his dramatic imagination as transferred to the concert hall, for the succession of serious moods (which surely includes the lyricism of

the tenor's "Cujus animam") touched off with such mastery.

The quartet of soloists, the crucial feature of any *Stabat Mater*, had been astutely selected—four young Anglo-Saxons, each combining the accurate musicianship that Rossini required with the suitably theatrical temperament that brings his lines to life. In the most beautiful number of all, the alto's "Fecit a portem," Kathleen Kuhlmann was a touch light, but drew her line with wonderful steadiness and purity of timbre. John Tomlinson was bass's powerful without being effortful; the tenor, David Randall, though suffering from a severe throat ailment, sang out with passionate abandon. And after a slight pause brought in by the soprano line, her vein of work may seem to be a re-harvesting, invariably finds its relevance undiminished; and rebirth and renewal are themes central reference points in Tippett's philosophy. From the glorious dawn in the Midsummer Marriage to the physical rebirth in the Ice Break, those ideas recur, prompting a sense of his most glorious music.

Renewal closes A Child of Our Time. Led by the soprano, the four soloists greet the new spring with joyful overlapping phrases, while the orchestra

builds upon a powerful ostinato. It is a heartwarming resolution and Marriner's account realised all its human warmth: deep, singing tone from the strings, with fire and indignation, the feelings that goaded Tippett in the beginning.

The Festival Concerto on a theme of *Coriolis* opened the programme. The first of the Britten/Tippett Festival is tonight and will open with Tippett's *Wolfish Fanfare*.

## British Library/Patricia Morrison

## Impressive pressed leaves

Illustrated leaves from a remarkable thirteenth-century English manuscript are now on view to the public in the British Library. J. Paul Getty II bought the Becket Leaves at Sotheby's in June for £1.4m. The four leaves, with 12 drawings, are all that remain of the only known *Illuminated Lives of St Thomas Becket*. Previous to this, they were in a Belgian private collection and at one point were part of the padding for another book. They kept the leaves in fine condition, and the delicate colours seem as fresh as ever. Their existence was unsuspected even by scholars, who knew this precious manuscript only from a reproduction of the last century.

Getty has lent the Becket Leaves to the British Library for a year, until his Oxford home is made ready to receive his treasures.

The library has sold short both Getty and Becket, our premier English saint. The leaves are displayed in a dreary and sadly uninformative way: "they were even miscaptioned on the day

they were unveiled to the press. Unfortunately, this is not the only recent British Library exhibition to combine understatement with scholarly loftiness: to such a point that exciting manuscripts fail to make their impact. It would have liked to see reproductions of the reverse of each leaf; it is curious to think of the trouble to have to keep dropping in until it has caught both sides of the pictures. It also seems sad not to have made more out of Matthew Paris, the author of the *Lives of St Thomas Becket*. Matthew Paris, a monk of St Albans, was one of the liveliest and most important chroniclers of his time. He was also a fine artist, although it is now thought he did not illustrate the Becket Lives, but made the translation from Latin into French. We are shown his *Illuminated Lives of the Ofes*, with minimal explanation of what Matthew has done to this historical whitewashing of two English kings. But how could anyone resist reproducing his delicious sketch of an elephant; or show-

ing the manuscript of his History in which he is shown on his deathbed?

Matthew Paris was a great enthusiast for heraldry, history, maps (he made some extraordinary ones for the time), and fortunetelling. It would be nice to have treated him more generously.

The Becket Life was passed

around at court as a good pious

read for the aristocratic ladies.

It is easy to imagine their

sympathies caught by the drawings,

with their scenes of power and

brutality confronted by the

strength of humility. As Becket

comes back from exile in France in 1170, rather than holding up

a sick child for the sake of

the Duke's health. Becket

is another scene, Henry II's

knights trample on a woman

with a baby in swaddling bands.

Gestures are always wonder-

fully vigorous—skinny fingers

signal warning, derision, defi-

ance or welcome. The unknown

artist captures brilliantly the

drama of one of the best-known

political confrontations in

western history.

## The Fair Maid of the West/Swan, Stratford

## Michael Coveney



Alistair Moir

Imelda Staunton as Bess

"Toilets," as T. S. Eliot is scurrilously anagrammatised in Alan Bennett's *Kafka's Dick*, patronisingly dubbed Thomas Heywood "a facile and sometimes felicitous purveyor of goods to the popular taste." Eliot's intimacy with popular taste was always questionable, but it is hard to see what on earth today's populace would find to enjoy in this halting, broken-backed adventure story unwisely revived by Trevor Nunn in *The Swan*, Stratford-upon-Avon.

The *Fair Maid of the West*, written in two parts, is a routine rumbustious tale of a Plymouth barmaid, Bess Bridges, who takes to the Spanish Main in a pitch black vessel in order to track down the supposed corpse of her beloved Spencer, a wealthy nobleman who has defended her in action and been killed in action with a baby in swaddling bands. Gestures are always wonder-

fully vigorous—skinny fingers

signal warning, derision, defi-

ance or welcome. The unknown

artist captures brilliantly the

drama of one of the best-known

political confrontations in

western history.

Nunn's company have taken

one look at this rather sickening fiasco and proceeded to send the whole thing up when they can. But great stretches of the evening are buried beneath off-

putting bonhomous commotion, grizz folk songs (most of them sung by Bess and all composed

by Shaun Davey) and the chittering of medical staff.

Verdi, however, wrote the two plays either side of Queen Elizabeth's death, and both were published in 1631. Nunn and the RSC will moderate faith in Part One—which I believe would have been quite sufficient

—filling Part Two for the

Barbary court high jinx and,

probably mistakenly, dispensing

with the Italian episode where

Bess, now a Florentine lady, is seduced by her own lover on

the Duke's behalf. That scene is

about the best in the entire

play. The RSC thought otherwise.

One scarcely has the heart to

defend any of Heywood's in-

gratiating and tedious blank

verse and prose, but Nunn

hacks away at it with surprising

insensitivity.

Imelda Staunton, that delight-

ful and talented spifite actress,

stows' around as the notorious

Bess, a virtuous Moll Cutpurse

who disfigures herself as her

own brother to save the rap-

acious attentions of the Londoner,

Roughman. This latterwaite is

relished by Pete Liddlewaite, but he

only really exists as a character

for half an hour in the first act.

Another idiosyncratic per-

formance is provided by Joe

Malia, as the King of Fez, a

pantomime turn with many a

strong stare at Togo Igawa's

over-articulate Rachew and an

over-entertained wind section in

the band. Paul Greenwood is

another of Bess's originally

treacherous allies who is re-

formed by her own example of

ostentatious virtue and who

proceeds, like Roughman, to

give the heathen hell. Donald

McBride is an indomitably

jaunty pot-boy who plies his

trade and sings his songs re-

gardless of growing indifference

in the auditorium.

The RSC treatment has not

transformed this dress, as I'm

sure was intended, into a glow-

ing narrative pot-boiler. The

author of the play, a

tragedy once presented at the

National. *A Woman Killed With Kindness*, has posed a

problem. Is he worth doing in

*Fair Maid*, for his reputation

as a prolific and significant

contemporary of Shakespeare or

should he be irreverently ex-

ploded? The RSC cannot make

up its mind.

## Don Carlos, Jenufa/San Francisco Opera

## Timothy Pfaff

One wonders whether Verdi, who left Paris in disgust the day after the Paris première of *Don Carlos*, would have stayed to the final curtain of the new production of his grand opera which opened San Francisco's fall season earlier this month. Nothing so unfortunate occurred as on March 11, 1867, when Marie, Anne, the Elizabeth, when Sarah Walker attacked "The Soul of Man" with fire and indignation, the feelings that goaded Tippett in the beginning.

The *Festival Concerto* on a theme of *Coriolis* opened the programme. The first of the Britten/Tippett Festival is tonight and will open with Tippett's *Wolfish Fanfare*.

The most Veridian and

nearly the last Veridian component of the production was its laudable and irreducible.

It is in the event something ill-advised-musical

version, in five acts and sung in French. Reserved for the grand

opera were the scenes in which

Philippe-Carlos ("Arimona") duet over the dead Posa, the bounding Elizabeth-Eboli duet (in which Eboli confesses to adultery with Philippe) before

"O don fatal" and the softer

1867 ending now familiar to

Coronado audiences.

The most significant musical

reinstatement was the original

prelude and introduction, whose

epic expense from the start

and immediately introduces the

important downtrodden masses.

Given the inclusion of all that



THE INDEPENDENT, the new British national newspaper, confronts with admirable honesty and clarity the question raised at its heart. "Is there room for another quality daily?" the slick advertising produced by Saatchi & Saatchi inquires. "Forty-eight of Britain's top journalists think 'so,'" comes the half answer.

The list of signatures and bylines that follow certainly impresses—were it not for the fact that journalists are probably the last people to answer such a hard-nosed question.

For the story of The Independent reads like a newspaper romance which in earlier days could have turned up as a green eye-shade "B" movie.

It is the story of how three Daily Telegraph journalists put up £1,000 of their own money, went to the City of London and raised £15m to start producing the politically independent newspaper of their dreams far from the reach of paternalistic or despotic proprietors.

The first real sign whether such an incredible story could possibly have a happy ending will come on Tuesday October 7 when, what is claimed to be Britain's first new quality daily newspaper in 151 years "hits the streets."

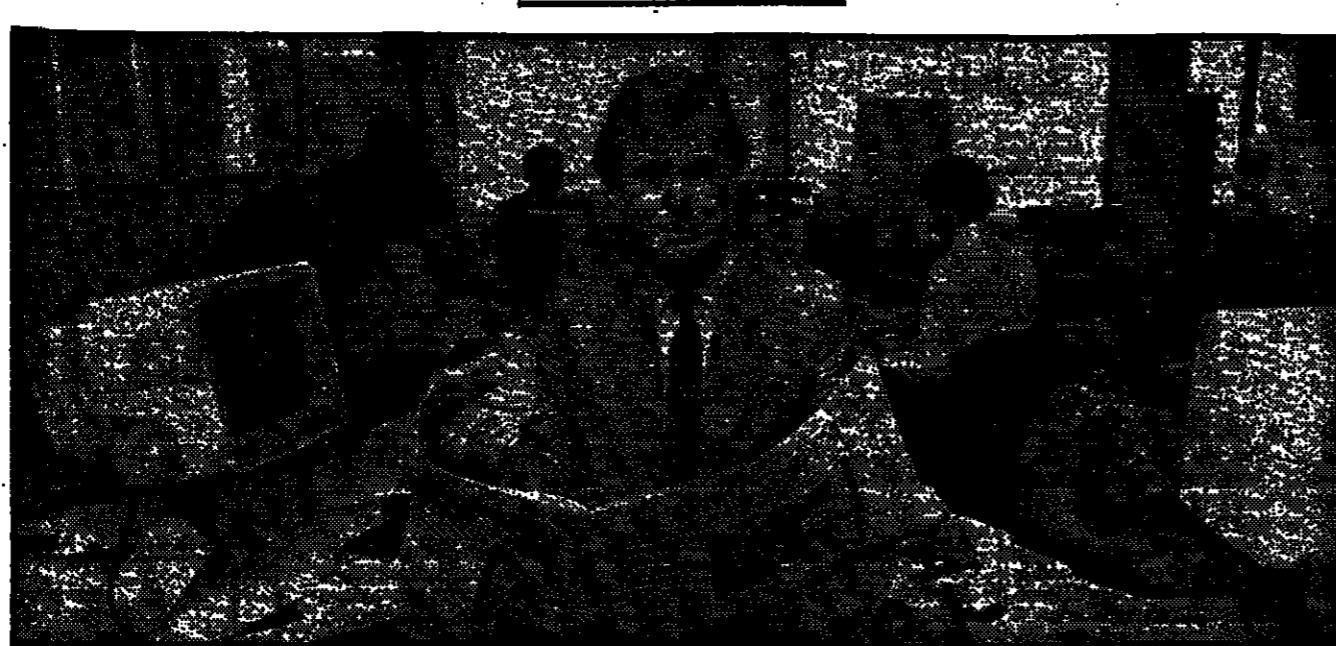
To succeed it will have to take on the financial muscle of Mr Rupert Murdoch's Times, the weight of the Daily Telegraph and its loyal if ageing readership, be more independent than The Guardian and then persuade a host of people who now do not regularly buy a newspaper to subscribe.

The Independent is the latest manifestation of the changes sweeping the British national newspaper industry. With Mr Eddie Shah's paper Today acting as catalyst, the union barriers to new technology have crumbled and with them the costs of launching national titles.

The Independent will be produced by a total of 355 people, of whom 182—the majority—will be journalists. Traditional newspapers have employed more than ten times that number. They will enter the copy directly into terminals in an electronic newsroom and the pages, with the exception of the pictures, will be made up on screen.

When they are complete they will be shot down the lines to presses in Portsmouth, Peterborough, Bradford and Sittingbourne, where The Independent will be printed under contract.

Apart from heralding the coming newspaper revolution Mr Shah was also indirectly responsible for the split that led to the formation of The Independent. It comes in a telephone call in March 1985 to Mr Andreas Whittam Smith, founder and editor of The



Andreas Whittam Smith, editor and director of The Independent.

Trevor Humphries

## The drive for the Yuppie gap

By Raymond Snoddy

Independent. A Business Week journalist asked for his view of "The Independent's" future.

"It can't work" was the instant reply. As soon as he put the phone down Mr Whittam Smith thought "perhaps it can't—Shah can do it why not?"

Since today's disastrous launch in March control has passed to London, Mr Shah has returned to his newspaper roots in the north of England and circulation is still only marginally above 300,000.

Mr Shah recently called Mr Whittam Smith with heartfelt advice for those trying to follow along the trail he blazed. Above all else do not launch before the product is ready, he emphasised.

All the signs are that when The Independent launches with a print run of 670,000 and an initial £2.5m burst of advertising and promotion it will at least be ready in the way that Eddie Shah was.

But after the initial publicity and enthusiasm have begun to fade The Independent faces one intractable number—375,000—the stable circulation it needs to reach by sometime next year to meet its financial projections. And there is not much leeway.

"If we bottom out at much less than 300,000 then we are in trouble," concedes Mr Douglas Long, The Independent's managing director and former chief executive of Mirror Group Newspapers.

Official circulation figures for The Independent's main rivals show little growth in the six months ended June 1986: Mike Constable, media director of Birmingham, the advertising agency. As the pundits circle

not yet revealed its presence. Mr Whittam Smith takes comfort from a detailed study of the birth pangs of six recent British media launches, both print and broadcasting—London Broadcasting Company (LBC), Channel 4, TV-am, Now magazine, Mail on Sunday and Mr Eddie Shah's Today.

All ran into early difficulties or criticism yet all now survived, although Today is still in intensive care.

It is unlikely at least that The Independent will be ill-prepared.

But what is its market and how well does The Independent understand it?

Neither the basic hypothesis nor the strategy has changed much since the first back-of-the-envelope days.

Andreas Whittam Smith believes in The Gap—one big enough to squeeze a new quality newspaper through. It is a gap formed by the up-market ABC1 social groups aged between 20 and 45.

In the 20s they have become famous as the Yuppies—the young upwardly mobile.

"There is a market there which is obviously at the younger end—and the Yuppie business market. But it's only when The Independent hits the street that the truth will out," says Mr Nigel Sharrock, media director of J. Walter Thompson.

All The Independent's market research has consistently shown the ABC 1 "gap" in the market. The first ever research with 320 readers of the dummy editions came out with a note of caution.

"In terms of quality I'm driving a Rolls-Royce, but it's only just going down the drive at the moment and it's possible to put a Rolls-Royce into the ditch. There is no guarantee," he emphasises.

He worries in an almost superstitious way about the X factor—the problem that has

apply to work for Shell UK. Their only objective will be to join Shell UK, complete the Shell MRA programme and, armed with this outstanding visiting card, desert the Shell Centre for financially more attractive pastures.

3—Many 28 to 32 year olds want the MRA qualification but also feel committed to their company; i.e. they want to have their cake and eat it. They want to be on an equal par with those who have decided to forge around \$30,000 in earnings and invest another \$30,000 in real and living expenses while pursuing an MRA. But they also want the security of their existing job as well as a high-speed ticket to the upper echelons of the corporate stratosphere. Mr Bowden and his fellow experts in human resources are simply giving in to the aspirations of those who are drowning in self-pity and should therefore represent the last category to be considered as future senior management potential.

4—Business schools would hardly relish the prospect of a totally in-house MRA. On the contrary, most advanced business schools already expect their teaching staff to move in this direction by allowing them to spend around 25 per cent of their time in a consulting capacity to corporate clients. In nine out of 10 cases, this translates into the setting up and execution of in-house training courses aimed at offering formal business training.

2—If Mr Bowden succeeds with his CNA recognises in-house/out-house MRA plans, then Shell UK will become a victim of his success. The training programme will be so high-profile that it becomes an end in itself for people who

Christian de Lise, Ebley Park Ridge, Potters Bar, Herts.

Ernst Verbeek, 30, Montpellier Crescent, Brighton, Sussex.

## Calculations on bonds

From Mr C. de Lise

Sir—Now that the London Stock Exchange and I have joined forces under the banner of ISE, would not it be nice if this new organisation could now follow the lead of the Association of International Bond Dealers and lay down some rules as how yields to maturity and prices of bonds should be calculated?

The prices and yields of any Eurobond are calculated the same way the world over: comparison, therefore, of like with like present no difficulties. Not so with other bonds. Apart from the fact that the US and Japan, to take just two markets, have their own ways of determining such values, different again from Eurobonds, in London, as most statisticians know, there is a variety of ways of calculating our own parochial bonds.

Whereas the basic discounting formula is universally employed, the peripheral calculations can sometimes affect yields and prices substantially. Is the accrued interest rounded to two, three or more places of decimals—or left unrounded? Is the interest "annualised" by the number of "actual days" between the settlement day and the immediate prior payment date, or by the 1x method? Or is the quasi-euromarket method of calculation to be employed? Are "five years and under" shorts to be calculated or, as

## Letters to the Editor

From Dr S. Elow

Sir—My David Lowry of the Open University points out (September 16) various errors of fact in letters you have recently received from Prof Cassells, Mr Taylor and others. These concern the precise date of the Three Mile Island accident, the location of a nuclear power station, whether Lord Marshall or did not admit to a Chernobyl accident could occur in the UK, and so on.

However, people can make errors of omission as well as commission, and Mr Lowry is guilty of the former. When he points out that the "safety conscious" Danes are currently urging Sweden to close its Bara back PWRs which are only 25 km across the water from Copenhagen, he omits to quote the reply of their fellow Scandinavians. "Certainly," said the Swedes, "if you will shut down your coal-fired stations which are polluting our rivers and lakes with acid deposits and killing our fish." The reply demonstrates that there are no absolutes in the benefits/risks sense—only trade-offs.

Actually the Danes were

one elegant jobber does, scheduled—and, if calculated, is the discounting at simple or compound interest. And if compounding, will stop with the last six months to run but be discounted at simple interest?

One could continue outlining differences of approach, also in the field of net calculations, but perhaps there is sufficient to suggest that "rules" comparable but not necessarily the same as those of the AIBD, would have considerable advantages.

Perhaps when making comparisons and contemplating switches between different classes of stock investment managers are able to negotiate their way through the minefield now they have a variety of computer programs at their disposal. But before such tools are available I often wonder how managers decided between the host of jobbers and brokers daily price literature, and whether they realised that all were calculated differently—as indeed they still are. Surely now is the time to get some conformity?

Christian de Lise, Ebley Park Ridge, Potters Bar, Herts.

Ernst Verbeek, 30, Montpellier Crescent, Brighton, Sussex.

Case for mortgage tax relief

From Mr R. B. Aisher

Sir—My David Lowry of the Open University points out (September 16) various errors of fact in letters you have recently received from Prof Cassells, Mr Taylor and others. These concern the precise date of the Three Mile Island accident, the location of a nuclear power station, whether Lord Marshall or did not admit to a Chernobyl accident could occur in the UK, and so on.

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Actually the Danes were

able to make this request since they import substantial amounts of electricity from Sweden, 40 per cent of which is of course generated from nuclear capacity.

I am allowed to be rude about the Danes since I have a Danish wife and an extended Danish family, in-law of which I am very fond.)

There could be no more exquisite irony than if the Chernobyl disaster resulted in the curtailment of the nuclear programme in the Western industrialised nations, while the Russians continue to expand their civil nuclear capability as they have stoutly declared they intend. Prince Machiavelli could hardly have conceived of a plot so thoroughly "Machiavellian." However it was all unplanned, thus confirming my long cherished belief, which no evidence to the contrary will ever shake, that history occurs by mismanagement (there is a vulgar term for it) and not by conspiracy.

Stephen Blow, 2, Woodstock, Mill End, Eddington, Oxford.

on imported consumer goods.

Two points need to be closely watched. First, the quality of construction should be of a standard that will endure.

Second, the monopoly site value created by planning controls should not represent the large proportion of the selling price of houses.

From my experience in the Home Counties, the cost of construction sometimes amounts to no more than 40 per cent of the selling price and this cannot be healthy.

I accept there is no easy answer to the latter problem, which is certainly not helped by the negative attitude of so many local councillors in refusing to recognise existing zoning and other planning requirements until forced to do so by the planning appeals procedure.

I thus consider that there are very good reasons why the state should encourage expenditure on housing relative to other forms of consumption. While new construction is exempt from VAT, most of the expenditure comes from British labour and materials and is therefore of more benefit to the economy than, say, expenditure

a surprisingly high degree of support, with 7 per cent saying they were certain to buy the paper and a further 22 per cent saying they were very likely to buy it.

The Independent's executives believe the research at least suggests that their basic strategy is not hopelessly wrong. The main alarm bell that rang was the criticism of the lack of humour in the paper, so the humour is rapidly being turned up.

The advertising target for the first year is between £14m and £15m.

The rapid changes in Fleet Street that have allowed The Independent to happen have also helped to improve the competitive position of its established rivals. The more than £50m a year Mr Murdoch is saving because of the move to Wapping would enable him to cut the cover price or the advertising rates of The Times and heavily promote that paper, or a combination of all three.

Recently, Mr Murdoch said of The Independent: "We are taking it very seriously but it is going to be very, very hard for them to need much deeper pockets than they have."

The Independent is also going to walk straight into the start of the Daily Telegraph's long march back to prosperity.

The Monday, one week before The Independent's launch, the Telegraph begins printing its southern editions in its new press, starts in new press gang, Postscript, and embarks on a £5m promotional campaign to win back its lost younger readers. Mr Andrew Knight, chief executive of the Telegraph, says he is more concerned about the effect of Guardian and Times counter-attacks against The Independent and the noise they will produce in the marketplace than any direct threat from the Independent.

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famous as the Yuppies—the young upwardly mobile.

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All The Independent's market research has consistently shown the ABC 1 "gap" in the market.

As a newspaper reader, he has made do with The Guardian because it lies neither. The Times goes the Telegraph. "Like British Caledonian, I've never had a choice," he says.

## Lombard

# Why the EMS is not enough

By Jonathan Carr in Frankfurt

WAS IT mere coincidence? As the US tried to cajole the Bundesbank into cutting its discount rate, the West Germans have also helped to improve the competitive position of its established rivals.

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Telegraph, says he is more

concerned about the effect of

Guardian and Times counter-

attacks against The Inde-

nendent and the noise they

will produce in the market-

place than any direct threat

from the Independent.

That is far from a new lesson

but it is a lesson that needs re-

peating. The reason for the

success of the EMS in 1979 was

the belief of French and West

German leaders that the dollar

was going down the drain and

that Europeans had to "hang to-

gether or be hung separately."

The Bundesbank is aggravated.

Some of the pressure from the

US Government and its repre-</



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## INTERNATIONAL APPOINTMENTS

### New Federal Accounting Standards Board head

BY OUR FINANCIAL STAFF

MR DENNIS R. BERESFORD is to be chairman of the US Federal Accounting Standards Board from January 1. Mr Beresford, who takes on a five-year term as chairman of the private sector body which lays down standards on financial reporting for businesses and non-profit organisations, is national director of accounting standards for Ernst & Whitney, the US-based international accountants.

Mr Beresford is to take over from Mr Donald J. Kirk, chairman since 1978, and a member of the board since it was set up in 1973, who has had to retire from the post under the background of constitution of FASB.

The appointment of Mr Beresford is made by the Financial Accounting Foundation, the board of which is responsible for the appointment of members of FASB and of the Government Accounting Standards Board, which puts forward reporting standards for

state and local government bodies.

Members of FASB serve on a full-time basis, and must cut their earlier connections while on the board.

Mr Beresford is a former chairman of the Accounting Standards executive committee of the American Institute of Certified Public Accountants, and a member of the Board's advisory task force on accounting for income taxes and timely financial guidance.

### Allstate Insurance elects chief

BY OUR FINANCIAL STAFF

SEARS ROEBUCK and Company, the diversified Chicago-based retailing, insurance and financial services concern, has appointed Mr Richard J. Haasen, 62, chairman and chief executive of its Allstate Insurance Group offshoot, with effect from October 8.

Mr Haasen succeeds Mr Donald F. Crab, Jr, 61, who is to retire. Mr Wayne E. Heden, 52, is to succeed Mr Haasen as president and share operating duties. Mr Heden, has been Allstate's vice-chairman, treasurer and chief financial officer.

Mr Haasen joined Allstate in 1951 as underwriter, becoming vice-president of the home office in 1969, and president and chief operating officer in 1982.

### Air Products chairman

AIR PRODUCTS & Chemicals, the industrial gases, consumer and agricultural chemicals concern based in Pennsylvania, has appointed Mr Dexter F. Baker, 59, chairman and chief executive from December 1, to succeed Mr Edward Donley, 65 in November, who is to retire.

Mr Baker is currently president and chief operating officer. He is to announce who is to succeed him in these posts on taking on his new role.

### Banco Zaragozano recruits former top central banker

BY DAVID WHITE IN MADRID

BANCO ZARAGOZANO, the Aragon-based bank, has elected Mr Jose Ramon Alvarez Rendueles as chairman. Mr

the late seventies and early eighties.

The appointment ends widespread speculation about the 42-year-old Mr Alvarez Rendueles' future in the private banking sector, which he is joining after the statutory two-year gap following the end of his tenure at the central bank.

The youngest-ever Bank of Spain Governor, he held the post from 1978 to 1984, under both Centrist and Socialist governments. Since leaving his board appointments have included the chairmanship of Productos Prelli, the Italian tyre group's Spanish subsidiary, and the vice-chairmanship of Hispano Olivetti, the distributor of the Italian once

of which includes Miami

Miami-based Bank in the US—is one of the few smaller banks to have survived the banking crisis in Spain, but has been through a period of flat profits.

Mr Alvarez Rendueles succeeds Mr Moises Calvo Pardo, who held the job for 21 years, and is retiring at the age of 66. Last year the bank took on Mr Sergio Garcia-Orozco from Algemene Bank Nederland as managing director.

Mr Jose Ramon Alvarez Rendueles, whose appointment ends speculation on the private banking future of the former central bank governor

Alvarez Rendueles was governor of the Bank of Spain, the country's central bank, during the series of bank collapses of

### Restructuring at Credit Suisse

BY JOHN WICKS IN ZURICH

CREDIT SUISSE, of Zurich, one of the Big Three Swiss banks, is to expand its executive board by the appointment of six new general managers as of January 1. After the retirement of Dr Hans R. Frey on March 26 the top management will consist of 13 general managers compared with eight at present.

The appointment of the additional general managers takes place at the same time as the completion of a management restructuring programme launched in 1983. The main changes on January 1 will be

the linking of the domestic and foreign credit departments and the formation of a finance/investment banking division.

Mr Rainer Gut, the board chairman, says this will bring the bank's structure in line with current business patterns and improve the bank's effectiveness, at the same time dividing the load of additional management responsibility.

Of the new members, Dr Rudolf W. Hug and Dr Klaus W. Jenny will join the management of the commercial banking division.

Another two of the newly-

appointed general managers will go to the finance and investment banking division.

These are Dr Hans Geiger and Dr Hans-Joerg Rudloff. Dr Rudloff, who is today deputy chairman of Credit Suisse First Boston, will stay in London and co-ordinate international capital-market activities between this company and the bank.

Elsewhere, Mr Hans Peter Sorg will have managerial responsibilities in the field of investments and deposit acquisition, while Dr Roland Rast, will become a general manager in the logistics division.

## Accountancy Appointments

### ACCOUNTANTS FOR INTERNATIONAL MANAGEMENT CONSULTANCY

LONDON BASED

We are one of the leading international management consultancies; we are now looking for further first class consultants and analysts for our financial management practice in the UK and overseas. The rapid expansion of our consultancy practice means that there are opportunities for consultants and analysts to be based in London to do some work in the UK but to work predominantly overseas. These overseas opportunities arise both in the Middle East and in other parts of the world on infrastructure projects funded by the World Bank and other international agencies.

For consultant positions, candidates will be qualified accountants, aged over 28, with an honours degree, who can demonstrate proven achievement in industry or commerce. Experience must include responsibility for systems development as well as line management in the finance function. Personal qualities will include the ability to communicate clearly both orally and in

writing. Previous overseas experience would be an advantage but is not essential.

For analyst positions we are interested in hearing from less experienced people over 26 who otherwise meet the profile indicated above.

We offer outstanding opportunities to broaden your experience in a wide variety of industries and to work with stimulating colleagues from a number of disciplines. The salary and benefits package is generous and the additional allowances granted on longer overseas assignments provide considerable opportunities for saving. There are also excellent promotion opportunities within Peat Marwick for those who wish to pursue a career in consultancy.

If you are interested in joining our consultancy practice, please write in confidence, enclosing a brief summary of your qualifications and experience and quoting reference FM/SEP6 to M. J. H. Coney.

**PEAT  
MARWICK**

Peat, Marwick, Mitchell & Co.,  
1 Puddle Dock, Blackfriars, London EC4V 3PD.

### Operational Auditor A Significant Challenge

To £18,000  
plus car  
Age 24-28

Our client is Europe's largest independent Ford distributor (£100m turnover) and as a result of continued profitable expansion and decentralisation of the sales and distribution network is seeking an operational audit function. The Group provides services in all aspects of automotive distribution and is well known for its high performance cars.

Based in the South East you would report directly to the Group Chairman and be responsible for reviewing the operational procedures and efficiency of the various operating units in the South East and North West England. The role will call for a high level of analytical and organisational skills, good performance in an environment of highly computerised systems and for constructive recommendations to be formulated to improve both efficiency and profitability.

This is a first class opportunity for a commercially minded accountant to contribute to this fast moving market orientated business and would be an ideal career move towards general management or consultancy.

Candidates should be qualified accountants from a professional or commercial background with experience of well managed groups of companies and of computerised systems. A high level of personal skills will be required to ensure that recommendations are implemented.

Interested applicants for this challenging position should send concise details including current salary and daytime telephone number, quoting reference S2019 to W S Gilliland, Executive Selection Division,

**Grant Thornton**  
Management Consultants

Fairfax House, Fulwood Place, London WC1V 6DW.

### FASHION CONTROLLER RETAIL FASHION

Dynamic retail fashion chain requires a self-motivated Financial Controller to work closely with the Managing Director and General Manager. The position is a senior appointment within the Company and responsibilities will involve the installation of improved computer applications, supervision of the account and stock control departments plus the production of timely management information.

The successful applicant will be aged between 28-40. Salary package is commensurate with experience but it is unlikely that any applicant now earning less than £20,000 p.a. would have the relevant qualities. Previous retail experience is a distinct advantage.

Write Box A0281, Financial Times  
10 Cannon Street, London EC4P 4BY

### Unique opportunity for two young accountants ACA/FCA

One of the fastest-growing international tax, investment and general financial advisory groups urgently requires to fill the following vacancies:

#### CHIEF ACCOUNTANT

The successful candidate will have D.P. knowledge and sound experience in corporate accounting including consolidations.

#### TAX CONSULTANT

The successful candidate will have a number of years' experience in handling personal tax affairs, enjoy writing client reports, and dealing with and advising clients.

Applicants should be aged 25-30, enjoy travel overseas, be hard-working and keen to build a very prosperous long-term career.

Both appointments offer eventual Board membership prospects.

Write at once giving full C.V. and present salary to:

Box A0276, Financial Times, 10 Cannon Street, London EC4P 4BY

# Accountancy Appointments

**BMC**  
SOFTWARE

## EUROPEAN FINANCIAL CONTROLLER

Surrey

BMC Software Inc. is a young but rapidly expanding company which develops and markets IBM mainframe system software enhancement products. Sales have doubled annually in recent years and this growth is planned to continue. Clients include many multi-national corporations, leading banks and financial institutions.

In recent years, BMC Software has established subsidiaries in Germany, UK and Italy. A qualified accountant, preferably chartered, is now required for the position of European Financial Controller who will assume responsibility for all aspects of the finance and accounting functions of the current European subsidiaries and

c.£27,000 + car

for future planned locations. Candidates should have previous exposure in an international headquarters environment and have experience in foreign currency management, budget planning and taxation. Excellent communication skills and energy and enthusiasm are essential in order to adapt successfully to this rapidly expanding, marketing orientated environment.

The remuneration package, which is negotiable, includes particularly attractive benefits.

Please write in confidence enclosing career details and quoting reference B7218/L to Valerie Fairbank, Executive Selection Division.

**PEAT MARWICK**

Pear, Marwick, Mitchell & Co.,  
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

## Chief Management Accountant South London

to £25,000 + car

Our client is a highly successful, c£200m turnover subsidiary of a major acquisitive group, operating in competitive fmnc sectors. Manufacturing a range of household name products, the company is a major supplier within its markets and employs a substantial workforce throughout the UK.

As Chief Management Accountant, reporting to the Finance Director you will have responsibility for a sizeable accounting team. The role will encompass the co-ordination and control of all aspects of the management accounting function including statutory responsibilities, with particular emphasis on sound financial input to the commercial decision-making process. Liaising closely with Directors and senior managers, your duties will include advising on the financial implications of capital investment and product development; planning and forecasting; and the

development of management information systems. Aged 30-35, you will be a qualified accountant probably a graduate, and have gained at least 4 years' p.e., in commerce, preferably in fmnc environment. Previous exposure to sophisticated computer-based systems in a progressive multi-site organisation is important. In addition to familiarity with strategic planning and business analysis techniques, your leadership skills and commercial acumen must be self evident. Above all, you will be expected to make a significant contribution to the strategic, commercial and operational management of the business. There are real prospects for career development within this major group. Interested applicants should write to Barry Officer, ACA, Executive Division, enclosing a.c.v. and daytime telephone number, at 39-41 Paradise Street, London WC2B 5LH, quoting ref. 349.

**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

Lancashire

£22,500 + Car

## Financial Director Designate

Our clients are substantial, long-established and successful UK gas distribution, civil engineering and building contractors who also export their specialist technology extensively overseas. Growth is accelerating and they now need a Financial Director Designate, who will maintain tight control over the operation and take responsibility for the financial and administrative aspects of the organisation's expansion.

The successful candidate will be at least 30 years old and a well-qualified accountant. Experience must include the creation of financial strategy, a period in the contracting industry, and the organisation, installation and development of computerised management information and control systems.

We seek a persuasive, practical performer who is especially able to contribute to the needs of a growing organisation, and there will be ample room to grow with the company. Assistance will be given with relocation expenses to one of the pleasant parts of the country.

Letters of application, together with CV, salary progression and any other relevant data should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St. Peter's Square, Manchester, M1 5BH, quoting ref. P117.

**Performance Management Limited**  
MANAGEMENT CONSULTANTS

## MANAGEMENT CONSULTANTS

**Are you eager for success?  
Are you available now?**

As a result of our continued growth we require several MANAGEMENT CONSULTANTS to maintain our development.

Could you be one of them?

You must be highly motivated with an appetite for achievement. Your successful track record will show that you are thoroughly experienced in the business to business area and capable of problem solving for small and medium sized companies, be they financial, commercial or manufacturing.

You will receive comprehensive training and the back-up necessary. A first rate remuneration package commensurate with effort is offered.

If this is your sort of challenge and you would like to join our expanding team, please send complete career details to Mark Quinney, Ref. F1, Independent Consulting and Management Company Ltd, Rawplug House, 147 London Road, Kingston-upon-Thames, Surrey KT2 6NR.



## Deputy Chief Internal Auditor

London c. £30,000 + Car + Benefits

Internal Audit within British Telecom plays a major role in reviewing and reporting on adherence to company policies, plans and procedures.

Reflecting the business environment in which the company operates following liberalisation and privatisation, internal audit is a corporate function responsible to the Deputy Chairman and Chief Finance Officer, with a current staff of nearly 200 people based in London and 6 provincial locations. All business units within the Group are subject to regular internal audit review. Future developments are likely to feature audit reviews of overseas activities, newly created subsidiary companies and joint ventures, a widening of the audit role into operational auditing; and the application of CAIs on a wide scale.

Following a recent promotion, we invite applications for the post of Deputy Chief Internal Auditor, who will be required to help formulate Audit's role, organisation and methodologies to meet the demands of

the next decade. He or she will have specific responsibility for the preparation and subsequent monitoring of the Annual Audit Plan and for quality control.

Candidates must have considerable experience at senior level in internal audit. Strengths in organisational and management skills are essential. In depth experience of data processing and/or computer auditing is highly desirable. There will be considerable travel to all parts of the UK and occasional visits overseas.

To apply please send a comprehensive CV to: Ian Hall, Management Recruitment Unit, British Telecom, Room 26/48, Euston Tower, 286 Euston Road, London NW1 3DG.

Initial interviews are likely to be held in week commencing, 27 October 1986.

Further information can be obtained if desired from the Chief Internal Auditor, Alan Legg, on 01-356 4862 (office) or 0276 23864 (home).

**British  
TELECOM**

## GENERAL APPOINTMENTS

appear every  
WEDNESDAY

## ACCOUNTANCY APPOINTMENTS

appear every  
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Rates  
£41 per  
single column  
centimetre

## FAMILY ASSURANCE SOCIETY FINANCIAL CONTROLLER

Brighton

c. £22,500 + car

Family Assurance Society has enjoyed spectacular growth in the past seven years and is now a market leader in the provision of tax-exempt savings plans with over £150m under management.

The job offers a first class opportunity to be in the forefront of the financial services revolution. As a senior member of the management team, reporting to the Treasurer, you will be expected to work to high standards and exacting timetables and contribute fully to our ambitious future plans.

You will be supported by a Department of 12 people and one of the most sophisticated and up-to-date mainframe computer systems available. Your responsibilities will range over the complete financial function of our business, including planning and control, systems development, project appraisal and management reporting. You will need to be a highly motivated, qualified accountant with at least two to three years' post-qualification experience in the insurance or financial service industries. We can promise you hard work, stimulating tasks and as much coffee as you can drink.

Please reply, with full career details, to:

Mr. J. R. Reeve, Treasurer

FAMILY ASSURANCE SOCIETY

19 New Road, Brighton, East Sussex BN1 4WF

## FINANCIAL CONTROLLER (& Company Secretary)

£22,000 package Hertfordshire

The company is a successful full service creative advertising agency providing a comprehensive service to well-known high profile clients. They employ 35 people and turnover is £2.75 million with good profits.

An opportunity has arisen following the restructuring of the Board, for a Financial Controller/Company Secretary. This is a new appointment and the successful candidate will report directly to the Managing Director. The challenge here is to develop effective financial controls and procedures and establish the company secretarial function. The appointee will also be responsible for the personnel and general office functions. Existing procedures have grown up with the company and this appointment will, for the first time, ensure co-ordination and development of them under a sole full-time financial executive.

The successful candidate will probably be aged 30 to 40 years, with demonstrable achievements in establishing and developing the finance function virtually from scratch. Experience in controlling the personnel and general office functions is also desired. The ideal qualification will be F.C.A. or F.C.L.S.

The post carries a salary of circa £20,000, a 2 litre car, four weeks annual holiday and the usual company benefits. There are excellent prospects for promotion to the Board and an equity share in due course.

For further information please telephone Don MacLean on 0908 678114 during office hours or at home on 0494 782042. Alternatively send your CV to him at Role Management Limited, Midsummer House, 435 Midsummer Boulevard, Central Milton Keynes MK9 3BN.

**Role Management**

## Financial Accountant

North London

This is a challenging opportunity to make a positive contribution to the improvement in the financial reporting of an autonomous unit of a major UK Group.

The company has a turnover in excess of £15 million, and supplies consumables to both the industrial and FMCG markets.

A qualified accountant is required to manage a busy accounts department (all ledgers and payrolls) and be responsible for the timely production of financial reports and forecasts, which will include monthly balance sheets, profit and loss accounts and cash-flow statements.

Candidates should have previous experience of managing staff and will also be required to make a positive contribution to the improvement and development of computerised accounting systems.

Reporting direct to the Financial Director, the successful applicant, who is unlikely to be currently earning less than £14,500, can expect the usual benefits of working for a subsidiary of an international Group.

Please write with a full CV, including details of current remuneration. These will be forwarded direct to our client. List separately those companies to whom your details should not be sent. Matthew Payne ref. MP/B/6.

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## FINANCIAL DIRECTOR

c. £20,000 + CAR

An aggressive qualified Accountant aged around 30 is required to manage the financial side of a fast-growing engineering organisation. RFD Limited is one of the foremost companies in the design and construction of inflatable survival equipment, its equipment being used worldwide on aircraft and ships.

All manufacturing is currently being concentrated in Belfast, leaving technical and sales in the London area.

This £10 million turnover company

is part of Wardle Storeys PLC, itself

regarded by the City as growth orientated.

Excellent career opportunities exist for an individual able to demonstrate his/her mastery of financial controls both in technique and application. Already established in an accountancy job with at least five years in industry. The individual must now be looking for a bigger "stage" to develop their career. The job is located in the Dumbury area of Belfast and reasonable relocation costs will be met. Initial salary negotiable around £20,000 pa. Two-litre car and other benefits provided.

Please write in confidence, marked "Private and Confidential," to:

The Managing Director, Mr. J. West

RFD LIMITED

66 Cattleshall Lane, Godalming, Surrey GU7 1LH  
or telephone: Godalming (04868) 4122

**Jonathan Wren**  
SYDNEY LONDON HONG KONG

## MERCHANT BANKING ACCOUNTANTS – NEWLY QUALIFIED TO £18,000

Two of our clients, both major British merchant banks, are seeking recently qualified, graduate ACA's from the 'big 6', aged 25 to 27.

The first position is in the audit department and our client requires audit experience. The post will lead on to operational banking in 2-3 years time, in corporate finance or lending.

The second is for a management accountant in the treasury area, researching on foreign exchange exposure and liquidity exposure. The very competitive salary would be enhanced by a bonus scheme and other nominal banking benefits, including mortgage. Both positions offer an excellent route into banking with well known organisations. Contact Mark Forrester or Karen Rutherford.

**Jonathan Wren**

Recruitment Consultants  
No. 1 New Street, London EC4M 4TP. Tel 01-623 1266



## Accountancy Appointments

### HEAD OF FUNCTION

Neg. around £25,000 plus car and benefits

Our client, a U.K. owned company based in S.W. England with an unrivalled reputation in high technology capital equipment, is seeking a man or woman to join the small central staff, initially to head up the Internal Audit function, prior to taking up a senior line finance job.

In addition to a first class background in and recent experience of operational audit, candidates must have had sound experience of financial control in a demanding manufacturing environment. It is unlikely therefore that those under 30 will have had sufficient experience to be considered.

A professional accounting qualification is essential.

As part of the attractive salary and benefits package, assistance with relocation will be offered where appropriate.

Applications including brief CV and details of current salary should be sent to Max Emmons quoting CRS 453, Lockyer, Bradshaw & Wilson Limited, 39-41 Parker Street, London WC2B 5LH.

List separately any companies who should not receive your application.

**LBW**  
LOCKYER, BRADSHAW & WILSON

LIMITED  
A member of Addison Consultancy Group PLC

### Financial Planning Manager Commercially Minded Accountant/MBA

Age 28-33

to c.£30,000 + Bonus + Car

Our client is the UK operation of a 'household name' consumer service company and a market leader in its industry. The Company has a reputation for aggressive and successful financially driven management, the position playing a more significant role in the overall management structure than is the case in many other organisations.

An energetic and commercially-minded individual is sought to manage and further develop the financial planning and analysis function. Reporting to the Financial Director, this individual will be part of a team within a highly compensated department; this individual will form a key part of the senior management team.

Responsibilities involve assisting operations management in the preparation of annual and long-term plans, budgets and critical appraisals, operating results, producing forecasts of performance, and proposing and implementing profit improvement plans to take advantage of business opportunities identified.

**Financial  
Management  
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### Newly Qualified ACAs £20K-£30K

#### Capital Market Support

Leading US Investment Bank requires bright ambitious accountants to work alongside traders. Positions in London, Germany and Switzerland.

#### Venture Capital

Newly qualified, commercially aware ACA to work in a small and very successful team of entrepreneurs.

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High calibre ACAs to join a mergers and acquisitions department of a major UK Merchant Bank. "Special" work experience and a legal background a bonus.

Swiss corporate looking for deal orientated accountant. Must be self reliant and capable of working under pressure. Preferably with experience in industry.

#### Group Financial Control

Major UK Merchant Bank requires enthusiastic accountant willing to become involved in the Bank's business. The job will include advisory work and accounting for new instruments.

For further details please write or telephone in strictest confidence quoting ref: SM1560 to:

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22A College Hill  
London EC4R 2RP  
Telephone: 01-548 8346 (0892 220151 Eng)

**The British Printing & Communication Corporation plc**

#### YOUNG FINANCE EXECUTIVES

Following its sustained growth over the past five years, BPCC is now seeking to recruit several outstanding young Financial Executives to play an active part in the continuing expansion of its operations. Vacancies exist in London, the Home Counties and other locations in the UK.

Able, ambitious, well qualified accountants aged 26-32, who can meet the demanding standards required, are invited to apply. You must possess strong communication and leadership skills, a well developed commercial aptitude, sound experience in the development of computer systems and above all the capacity to enjoy a pressurised but stimulating environment. An attractive starting salary will be offered to suitable candidates.

If you are sure that you have the qualities necessary to succeed with BPCC write to D.E. SHREIBMAN as advisor to the company stating how you meet the requirements and enclosing a curriculum vitae, details of current earnings and daytime telephone number.

**HUDSON SHERMAN**  
Accountants

### ACCOUNTING FOR THE FUTURE

Now you have qualified, you can turn your mind to planning your career and considering all the options now available to you....

As part of your decision-making process, we can help you to identify and capitalise on your strengths, whilst fully utilising your professional qualification.

We are specialists in the field of merchant and international banking and in these areas we can offer you the choice of a wide range of stimulating opportunities, such as the following:

- Risk Management — Investment Banking to £18,000
- New Product Analysis — International Capital Markets to £18,000
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- New Products Accounting — Swaps, Bonds & Treasury to £19,000

For further information or for general career advice, please contact Felicity Hether on 01-606 1706

**Anderson, Squires Ltd.,  
Bank Recruitment Specialists,  
127 Cheapside, London EC2V 6BU**

**Anderson, Squires**

### General Appointments

Appear every WEDNESDAY

### Accountancy Appointments

Appear every THURSDAY

Louise Hunter  
01-248 4864  
Jane Liversidge  
01-248 5205  
Daniel Berry  
01-248 4782

### FINANCIAL MANAGERS

c£18,000 + 2L Car

Our Client, a major international company, has several manufacturing units throughout the UK and as a result of recent and further planned expansion is strengthening its finance team at a number of locations.

The units are profit centres and each Financial Manager will report to a Managing Director and will have responsibility for the overall management and control of the company's financial resources.

Ideally aged 28-32 years, qualified candidates must be commercially orientated and able to demonstrate 2-3 years experience of financial management within a manufacturing environment. A sound knowledge of computer systems is required.

Salary will be as indicated and a company car will be provided together with pension, BUPA and other benefits associated with a major organisation. Career development opportunities are substantial.

Interested candidates should contact Adrian Taylor, advisor to the client, in strict confidence, quoting Ref. No. 5203 at: The Jackson Taylor Partnership Limited, Hibel House, 2 Hibel Road, Macclesfield, Cheshire SK10 2AB. Tel: 0625 618327 (24 hours).

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### New York

Binder Dijker Otte & Co., international accountants, have vacancies for permanent and temporary audit staff in their New York City office.

These positions will interest candidates with one to two years' post-qualification experience and who are able to transfer by December 1, 1986. Temporary positions must be for a minimum of two years.

Assistance will be given with visa procedures. For further details please write with a full CV and daytime telephone number to:

Miss J Cook, BDO,  
3 St Bride Street, London, EC4A 4DA.

**BDO**

**Binder Dijker Otte & Co.**

### Hoggett Bowers

Executive Search and Selection Consultants

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### Costing Manager

Major British based Public Company

North London c£20,000, Fully Expensed Quality Car

This major consumer electronics company has recently undergone a successful major restructuring and investment programme. This has created an excellent opportunity for an able qualified professional to join the finance department at a senior management level.

Together with significant man-management responsibility the key tasks will include the effective day to day management and future development of a fully computerised costing and stock control system, cost reporting and estimating.

A role of critical importance to the future success of the company which will demand the highest of standards and business ability. Candidates aged 28-40 must be qualified accountants who ideally will have already had man-management experience.

Big company benefits are offered together with excellent career prospects.

Male and female candidates should submit in confidence a comprehensive cv. or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref. 21064/FT.

### Unblinkered Accountant

c. £20,000 + bonus and car. Age 25-35

The Company, a property subsidiary of a British International group, is responsible for one of London's newest and largest commercial/residential developments with profit forecasts in the millions.

The appointment title is Chief Accountant - reporting directly to the Chairman, and with control of a team of six. But your activities will range far beyond what this normally implies.

More accurately, the role is line management. You will be expected to organise your department virtually to run itself, leaving you time not only for financial reports, but also for effective liaison with directors, forward planning unblinkered by stultifying convention and full participation in board meetings.

All this demands, in addition to your A.C.A., property experience, computer know-how, open-mindedness, adaptability, a bright and lively personality and a career commitment which includes ready and willing involvement in social functions.

The appointment offers a pleasant location in London, first class offices, and invigorating working environment and an unlimited future.

To apply, please telephone or write to: overton on 01-734 7282

Mary Overton Recruitment Ltd., 95 Piccadilly, London, W1V 9PB.

Gabriel  
Duffy  
Consultancy

### Planned Maintenance Financial Controller

(FINANCIAL DIRECTOR DESIGNATE)

PLANNED MAINTENANCE with a £12 million turnover, is the country's largest independent mechanical and electrical maintenance company, and is recognised as a leader in its field.

Due to continued growth and the need for greater management information, it has been decided to appoint a Financial Controller. Based at the group Head Office in South West London, the successful applicant will work closely with the board and divisional management, in the production of regular forecasts and reports and the development and implementation of new management information systems.

The role will suit a young dynamic accountant with considerable previous commercial experience, who wishes to develop his/her skills in a progressive and profitable organisation.

An excellent remuneration package is offered including a company car. But more importantly, this position offers the opportunity to work in a professional and demanding environment.

For further information please contact Darrell Smith, consultant to the organisation for this assignment on (01) 831 2268 day or (01) 444 3559 (evenings & weekends) or write in strictest confidence to:

Gabriel Duffy Consultancy, Financial Search and Selection  
31 Southampton Row, London WC1B 5HJ

# Accountancy Appointments

## Finance Director with M.D. potential

c. £30,000 + car + share option Central England

This is a rare opportunity for an experienced Finance Manager/Director to eventually take responsibility for a well established factory manufacturing a range of components mainly for the automotive industry. The company is part of an International Group, and has considerable potential for continued rapid growth and development.

Candidates, aged under 45 years, should be committed, enthusiastic, Finance professionals, who have either already moved into general management, or are eagerly seeking such an opportunity. You should possess proven leadership qualities, and



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6 Highfield Road, Edgbaston, Birmingham B15 3DJ

Tel: 021-454 5791

want to become involved in every detail of this successful business. You must be a practical hands on manager who is capable of novel solutions to commercial/business problems. The ability to speak French is also essential.

The benefits are particularly attractive, and the total remuneration includes individual performance related bonus, share option scheme, quality car, and assistance with relocation where appropriate.

Please write or telephone for an application form or send detailed CV to P. E. Guy at the address below, quoting reference AAC2/1049/FT.

PA Personnel Services

## Financial Controller

c. £20,000 + Car  
London

This is an exceptional opportunity for a young qualified accountant to become a key member of a highly profitable, small, but fast growing property investment company. With its strong commitment to rapid growth the position offers a rewarding future.

The Financial Controller will be responsible to the Directors for the day to day control of the financial planning and accountancy function, development of the accounting systems and financial administration of property acquisitions and income.

Candidates for the position, ideally in the age range 26-30, should have sound experience of computerised financial systems and spreadsheet techniques.

Knowledge of the property business and relevant taxation and law is preferred.

The personal qualities of candidates include self-motivation, an assertive but diplomatic approach and the ability to contribute to the overall development of the business.

Applications, giving full personal and career details, should be submitted quoting reference SHA-829 to Ruth Tanner at: Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.

**Stoy Hayward Associates**  
MANAGEMENT CONSULTANTS  
A member of Horwath & Horwath International

## FINANCIAL CONTROLLER (Computers & Electronics)

to £30,000 + Benefits

This opportunity comes at a time when our client is consolidating on a major period of growth and development, leading to the launch of a new range of technology products.

Formed in 1978, the company turns over in excess of £15 million and is acknowledged, even by their most ardent competitors, as a technology leader in the design and manufacture of computer based products.

Reporting to the Managing Director, this role provides you with the opportunity to make a lasting personal impact on the business strategy and evolution of a young company with enormous potential.

Part of the senior management team, you will contribute to the continual development and refine the product range of the company. However, no less important will be your ability to read the road ahead and take the initiative.

A qualified ACA or ACMA, you should have had at least 3 years as a department head, ideally, but not necessarily, in an electronics manufacturing environment. This will have familiarised you with a firm grasp of MRP systems as well as an in depth appreciation of product costing.

As a first step, please forward your curriculum vitae in confidence, to the address below.

Ref. PK/TM5X at the address below:

**KHM Associates**  
1 New Bond Street,  
London W1Y 9PE.

**KHM**  
ASSOCIATES

1 New Bond Street  
London W1Y 9PE

## GROUP FINANCIAL ACCOUNTANT

Package c.£22,000

We are the UK arm of the world's largest publicly quoted insurance group. Due to recent expansion, we now have a vacancy for a Financial Accountant. Reporting to the Chief Accountant, you will be responsible for ensuring compliance with all UK statutory reporting requirements, in particular the preparation of Companies Act accounts and Department of Trade returns for some fifteen companies. The environment is young, motivated, highly computerised and rapidly changing.

If you are under 35, ACA/ACCA qualified, have an insurance background gained either in the industry or the profession and are looking for a new challenge then reply in confidence to:

Wayne Page, Chief Accountant  
Aetna Life Insurance Co. Ltd.  
401 St. John Street, London EC1V

**Aetna**

## EUROPEAN TROUBLESHOOTERS

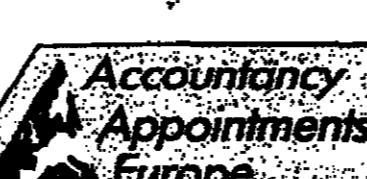
ACA/CA/MBA's or equivalent

Based in READING, Berkshire, our client is a major U.S. COMPUTER MANUFACTURER whose EUROPEAN turnover exceeds £200m. A number of opportunities arise for well qualified HIGH ACHIEVERS aged 25-30 who wish to travel extensively in EUROPE. Being able to communicate in another European language would therefore be an advantage but is not a sine qua non.

Successful candidates will not only encounter a friendly, dynamic working environment but can also look forward to RAPID PROMOTION to line management positions in the near future.

If you have a GOOD RELEVANT DEGREE, are qualified ACA/CA/ACCA or equivalent and willing to undertake assignments with ENTHUSIASM AND PANACHE please call in the first instance and send your c.v. to:

TIM WINGHAM ACA  
Accountancy Appointments Europe  
1-3 Mortimer Street  
London WIN 7RH  
Tel: 01-589 7895/7739 (direct)  
01-437 5277 ext. 281/282



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c.£25,000 + car + bens.

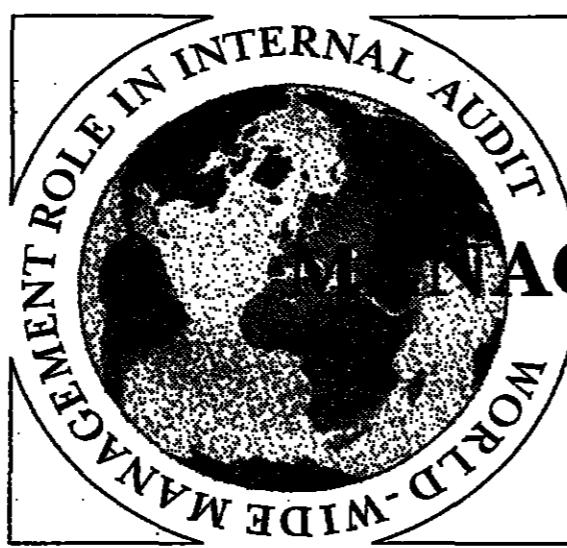
Board and liaise closely at operational level is essential. Career prospects within the group are outstanding and promotion to the Board will only be limited by your own personal performance. The remuneration package includes a company car and attractive large company benefits.

If you are seeking the opportunity to become involved in the broader commercial aspects of a fast-moving organisation contact Adrian Wheale ACMA, ACIS on 0272 276509 or write, enclosing a comprehensive c.v., to Michael Page Partnership, 29 St. Augustine's Parade, Bristol BS1 4UL, quoting ref. 8063.



**Michael Page Partnership**

International Recruitment Consultants  
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## C. London & The World MANAGEMENT AUDIT

commercial judgements on a world stage, providing you with an international stepping stone to realising your long term career ambitions, within an outstandingly successful group. Where appropriate, relocation expenses will be payable.

**tfi The Finance Index**  
Financial Recruitment Consultants  
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

Write with full CV and daytime Tel. No. quoting ref. FT/117, to Patrick Donnelly.

## MANAGEMENT SERVICES DIRECTOR

French Speaker

Thames Valley

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for a prestigious UK fmcc organisation, possessing a unique record of achievement in meeting the changing market needs and trends in a highly competitive and committed business environment.

Reporting to the board the appointee will take up full responsibility for managing, controlling and expanding the systems and administration functions, thus making a significant contribution to the profitability of the organisation by the adoption and implementation of sound consistent and cost-effective plans to meet the needs of the users and the Company as a whole.

The successful, French speaking, candidate will preferably possess a recognised accounting qualification and will already be competently versed in planning and implementing automated systems. The individual must be a self-starter, whose enthusiastic and straightforward personality will ensure successful innovation with skill and professionalism.

Written applications from either sex are invited by applying in full and total confidence to the Director, Executive Search and Selection Division quoting ref. GF1423 at the address below.



BIS Applied Systems Limited,  
20 Upper Ground,  
London SE1 9PN.  
Tel: 01-633 0866.

## International Banking... Travel rôle for A.C.A. in

## SYSTEMS AUDIT to c.£22,500 + benefits

Our client is a major US banking group with a global network, experiencing significant growth in the Investment Banking field. Having recently established a small, highly skilled and mobile Systems Audit unit based in London, they now seek a top-flight Chartered Accountant to join at senior level, providing immediate managerial support in this area.

The team is engaged in the review of new and existing computer systems and sites worldwide, including the development of new computer audit techniques. In this respect the rôle offers a particularly exciting challenge at the present time, as the bank is implementing an advanced 'state of the art' online relational database for bank accounting and associated systems.

We should therefore like to hear from Chartered Accountants aged in their twenties who have about two years' computer audit experience, either within the profession or in international banking. Self-motivation, effective communication skills and willingness to travel extensively overseas are all important factors.

For the successful candidate, future prospects are diverse as our client has a proven track record of promoting such individuals out of Audit into other areas of the bank. In addition, they offer a generous salary/benefits package which, for an exceptional candidate, may be significantly in excess of the above indicator.

Interested candidates should contact Jonathan Holmes or Kevin Byrne on 01-606 1706 (lines open until 7.15pm on Thursday 25th September) or write enclosing a detailed curriculum vitae to the address below.

All applications treated in strictest confidence.

**Anderson, Squires**  
Bank Recruitment Specialists  
127 Cheapside, London EC2

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## Young Financial Controller

Aged 25-30

South East London

To £25,000, Car, Benefits

The demands of Direct Marketing services have outstripped the capacity of the direct mail packing and fulfilment industry and the gap is widening. This is providing major growth potential for our client. The company is young but well established with a turnover of around £5m and a prestigious clientele. Past and future expansion, combined with plans for a public flotation in around 18 months has created an urgent need for this appointment. The successful candidate will take full control of the small finance department and key initial objectives will be to design and implement budgetary control, costing and management information systems. Applicants must be qualified accountants with well developed management accounting experience who can demonstrate the commercial intelligence to assimilate the business quickly and produce fast results. Vital personal qualities include strong leadership skills, a good intellect, a high level of commitment and the potential to grow quickly with a very ambitious organisation.

Please send full details of career to date to: Rupert Terry, Hoggett Bowers plc, Moorgate Hall, 153/157 Moorgate, LONDON, EC2M 6AB. Tel: 01 588 4306. Ref: 20328/FT.

## Accountancy Appointments

### Group Finance Director

Equity Opportunity

MID ESSEX

c £35,000

Successful management buyouts probably offer today's most exciting career prospects. Our client gained its independence earlier this year and is working towards a Stock Exchange listing within the next 2 to 3 years.

They are a highly successful group of companies in the packaging industry, with a record of sustained growth and profitability, and boast many top name clients in their £20m turnover.

They are now seeking to appoint a high calibre Group Finance Director as a key member of the Main Board. The main responsibilities will be to ensure the Group continues to operate on a sound financial basis and to prepare it for an early listing. This will entail close involvement in the day-to-day control of the business and in the strategic planning of its activities, as well as establishing close links with the City.

Candidates must be Qualified Accountants, aged around 35-40, with several years wide ranging experience in a manufacturing environment, ideally in packaging or a related industry. They must be able to demonstrate keen commercial awareness and have the entrepreneurial flair to maximise the Group's considerable potential.

A fully competitive remuneration package is offered, including an attractive directors incentive scheme, and there will be the opportunity to acquire equity. Career prospects are unusually good.

Please send concise details, including current salary and daytime telephone number, quoting reference C2004, to W S Gilliland, Executive Selection Division,

Grant Thornton  
Management Consultants

Fairfax House, Fulwood Place, London WC1V 6DW.

### AUDIT MANAGER

PACKAGE £20,000+ plus Car

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An exceptional opportunity to manage consultancy projects

Chartered Trust plc, one of the country's foremost finance houses, is a wholly owned subsidiary of Standard Chartered Bank, one of Britain's major international banks with assets exceeding £28,000 million.

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Reporting to the Group Chief Inspector and based at our Head Office in Cardiff, the Audit Manager will be responsible for managing the audit review and appraisal of all Group activities, including:

- the effectiveness of internal control systems
- the accuracy and completeness of accounting records
- the efficiency of operational procedures
- the security of assets and investments
- adherence to policies and procedures

The postholder will be expected to contribute to Group profitability by recommending improvements to both manual and computer systems in either

 Chartered Trust

### FINANCIAL CONTROLLER

c. £25,000 + Car + Benefits

Chaussures Ravel is a leading national high street retailer selling shoes to a fashion conscious market, operating around about 125 units. It is part of the C & J Clark Ltd group of companies.

We want to appoint a Financial Controller responsible to the Managing Director for financial control, management accounting, data processing and general Head Office administration. The major task is to redesign the accounting and DP functions to match the changing commercial activities.

You must be a qualified accountant with several years experience of managing or working closely with DP departments. You should have worked in a commercial environment, preferably in distribution, and must have a keen business sense. Age between 27 and 35.

The position is currently based in London, however we are intending to relocate to the West of London early 1987. Salary will be negotiable with a profit sharing bonus, company car and usual benefits.

Please apply by sending a curriculum vitae or telephone Rosemary Johnson, Personnel Manager for an application form.

Chaussures Ravel Ltd,  
60 Neasden Lane,  
London NW10.  
Tel: 01-450 3181.

**ravel**

### Management Accountant

c. £17,500 plus car

Unger Foods Ltd, a successful subsidiary of the international Campbells Food Group, require an experienced and yet ambitious Management Accountant to become a crucial member of the Management Team.

Reporting to the Financial Director, the appointee will be required to fulfil the total management accounting function, encompassing monthly performance reviews, forecasting and planning, project evaluation and the design of systems specifications for upgraded business management/control applications.

The successful applicant must demonstrate a clear understanding of management and financial accounting concepts (preferably including US reporting requirements), and must be capable of expressing his/her analytical skills clearly, concisely and enthusiastically.

For someone with relevant qualifications and experience, this is an excellent career move into an expanding multinational organisation. The compensation package is excellent and includes company car, a full range of insured benefits and relocation assistance where necessary.

Suitable people should apply in writing to Mrs. P. Capstick, Personnel Manager, Unger Foods Limited, Derby Street, Manchester, M8 8HE, enclosing a detailed CV.

**Unger**

Successful management buyouts probably offer today's most exciting career prospects. Our client gained its independence earlier this year and is working towards a Stock Exchange listing within the next 2 to 3 years.

They are a highly successful group of companies in the packaging industry, with a record of sustained growth and profitability, and boast many top name clients in their £20m turnover.

They are now seeking to appoint a high calibre Group Finance Director as a key member of the Main Board. The main responsibilities will be to ensure the Group continues to operate on a sound financial basis and to prepare it for an early listing. This will entail close involvement in the day-to-day control of the business and in the strategic planning of its activities, as well as establishing close links with the City.

Candidates must be Qualified Accountants, aged around 35-40, with several years wide ranging experience in a manufacturing environment, ideally in packaging or a related industry. They must be able to demonstrate keen commercial awareness and have the entrepreneurial flair to maximise the Group's considerable potential.

A fully competitive remuneration package is offered, including an attractive directors incentive scheme, and there will be the opportunity to acquire equity. Career prospects are unusually good.

Please send concise details, including current salary and daytime telephone number, quoting reference C2004, to W S Gilliland, Executive Selection Division,

### SCHERING

## International Operational Audit

### Young Accountant based in Cambridge

Schering AG, West Germany, is a major force in the chemical industry worldwide. Within the UK our interests include pharmaceuticals, industrial chemicals, electroplating, and chemicals for agriculture, and we employ over 2,000 people in a wide range of disciplines.

A number of functions are centralised within Schering Holdings Limited and these comprise finance, including taxation, treasury, banking and audit as well as legal and secretarial. Operational Audit is one of these central functions and is based in Cambridge.

Operational Audit provides a service to the Schering Group worldwide by ensuring that controls and targets are properly established and by recommending and introducing improvements to performance.

International travel is, therefore, an integral part of the job.

We are seeking an additional accountant to join the professional team. Ideally you should be a graduate with either ACMA or ACA and at least two years' post-qualification experience, and be able to show a practical appreciation of business needs. Experience of working at senior management level and good interpersonal and communication skills are essential.

In return, we can offer a highly competitive salary and a wide range of additional benefits, which will include generous relocation assistance where appropriate. Career prospects within the Schering Group are significant.

Please write or telephone for an application form or send a full cv, including salary details, to Neil Follett, Manpower Resources Manager, Schering Holdings Limited, Haslgrave, Cambridge CB2 5HL. Tel: Cambridge (0223) 870024 (24-hour answering service).



### FINANCIAL CONTROLLER

Our client is a small public company manufacturing and marketing advanced CAD products for a specialist market: two years intensive R & D has facilitated a phase of substantial growth. A Financial Controller is required to upgrade all financial information, control on accounts, functions, tax, etc. and implement new systems throughout the company. This is an excellent first controllership for a top flight qualified accountant, 26-30, possessing the ability to manage rapid change. Ref: GR.

N.W. LONDON C. £18,000+ Car

### PROJECT ROLE

This highly diversified international trading group with an outstanding record of profitability and development, requires a qualified accountant, 25-35 for a Head Office role. Enjoying involvement in statutory and management accounting, the role also embraces establishing and running subsidiary companies, involvement in acquisitions and systems development. This is a high profile role offering considerable commercial involvement and excellent prospects. Ref: LMS.

CITY £22,000+

### FIRST MOVE

A diverse manufacturing group, part of a UK multinational, seeks an ambitious accountant for the Head Office. The Assistant Group Accountant will be responsible for financial and management accounting, various projects and some tax and treasury work. This position will ideally suit a newly qualified ACA seeking their first move from the profession to a progressive environment offering real prospects. Ref: CM.

C. LONDON To £18,500

Robert Half Personnel, Freepost, Roman House, Wood Street, London EC2B 2JQ. 01-638 5191.

### CONTROLLER

A young, rapidly growing Lloyd's brokerage seeks an ambitious newly/recently qualified Chartered Accountant to take full charge of the finance function. Reporting to the Chief Executive, the position is seen as a career development role offering broad experience of financial and management accounting, staff management and high level project work. The successful candidate will offer excellent communications skills and the ability to develop computerised systems. Ref: PAB.

C. LONDON £18,000+ Car



### Financial director

Essex, c £25,000+ car

For an expanding private housebuilding company, the principal operating company within a specialist property development and housebuilding group which puts great emphasis on quality products. Turnover this year will be around £5m and the Group expects to seek a flotation shortly.

A new appointment, yours will be a key role in a recently strengthened top management team. Reporting to the Managing Director you will have responsibility for the entire financial function and will be expected to make a major contribution to the preparations for the forthcoming flotation. You will also be responsible for implementing further enhancements to the company's computerised accounting and management reporting system.

A qualified accountant in your early thirties, with a minimum of three years commercial experience, you will already have reached financial controller or similar level within the housebuilding or construction industries. You should be enthusiastic and accustomed to working to the highest standards.

Resumes including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref: S566.

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### Financial Controller for Financial Services Company

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To assist in the development of the next phase of growth, building on the base of our recent rapid expansion. The A/FCAs, A/FCGA will have sound technical expertise preferably, but not essentially, in banking and the commercial aptitude and enthusiasm necessary to work as part of a team and to take responsibility for their work. We expect to pay a realistic salary.

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(Part-Qualified)

North London

### Excellent Salary, Benefits

An excellent opportunity to gain big company exposure and first line management experience. The company is a major multinational specialising in the manufacture and marketing of consumer electronics.

Responsibility will be for the management and control of the total financial accounting function of a £5 million autonomous unit of the company, coupled with the provision of financial support on an ad-hoc basis to the senior management team. Controlling a staff of eight the role will best suit a qualified or part qualified accountant wanting hands-on experience in a demanding financial environment.

Male and female candidates should submit in confidence a comprehensive cv or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6882, quoting Ref: 21066/FT.

**FINANCIAL TIMES**  
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# 10

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# PASSED? PRESENT & FUTURE.

We recently asked a selection of our newly qualified candidates to comment on the service they had received from Michael Page Partnership...

"Having decided to work overseas Michael Page helped me identify the locations and firms most suitable for my experience and my objectives. They then assisted with various applications, leading me to join Price Waterhouse, Bermuda. Overall an impressive service!"

Anthony Rousdale, Price Waterhouse

"When I decided to move from a 'Big 8' firm, Michael Page's confidential and professional approach helped make the uncertainty surrounding a career move far less daunting."

Adrian Perry, Associated Newspapers Ltd

"Michael Page helped me to decide what I wanted to do after qualifying, then they offered me a selection of opportunities to meet my requirements."

Mark Evans, Central Independent Television

"Michael Page Partnership have found me an opportunity which is both stimulating in the short term and also offers outstanding long term career prospects."

Tony Sullivan, ICI Plc

"Despite being one of the largest recruitment organisations, Michael Page City provided a personal and very informed service. Their knowledge of the market and high quality advice greatly assisted my move into corporate finance."

Nick English, Hambrus Bank Ltd

"The entire recruitment process was conducted efficiently and conveniently, without being rushed. The consultants, for me, considering both technical and career development requirements and personal development. We'd always available for feedback and assistance while remaining impartial in their advice."

Ian Brown, Touche Ross (Taxation Division)

"Michael Page Partnership have provided me with an excellent career guidance service and have found me a role ideally suited to my requirements and ambitions."

Mark Adams, Steedley Plc

"I have been very pleased with my career move and thank Michael Page for their counselling. I would have no hesitation in recommending them to others."

Ian Brison, Peat Marwick (Southampton)

"I contacted Michael Page because in Manchester they have an excellent reputation for providing sound and objective career advice to young accountants and the organisation that joined the Company."

Geoff Barrow, formerly with Ernst & Whinney

"Michael Page arranged a smooth and efficient transfer from the profession into the field of my choice, within the Government Securities Division of Merrill Lynch. It certainly has proved to be a worthwhile and rewarding move."

Philip Leach, Merrill Lynch

"Looking for the right move out of the profession, I obtained sound advice from Michael Page as well as an ideal opportunity to move into commerce with Heron International."

Peter Woo-Ming, Heron International

With PE2 behind you, there's no time like the present to think about your future and long term career objectives.

You need to consider the options open to you and seek the best professional and most impartial advice on how your own particular skills can be fully recognised.

For over ten years, Michael Page Partnership has been successfully placing Chartered Accountants in front-line roles across the financial spectrum. We employ over 100 consultants in the UK alone (many of whom are accountants themselves) who are market specialists in all areas of industry, commerce, public practice and the City.

Earlier this year, an independent market research survey, commissioned by Managing Director, Richard Robinson, ACMA, confirmed that our service was rated higher than that of any other recruitment consultancy by a majority of newly qualified respondents. A parallel survey revealed that not only are we the best known and most used recruitment consultancy amongst the respondent companies, but we also come closest to providing their perception of the ideal recruitment service.

For further information on how we can help you, please telephone the relevant Manager in your area, or complete and return the coupon opposite to the nearest office.

## Contacts

**MICHAEL PAGE UK LONDON OFFICE** 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000. Industry/Commerce Executive: Andrew Sales. Newly Qualified: Hugh Everard. Part Qualified: Keith Evans. Home Counties North: Peter Ward. Home Counties South: Chris Sale. Public Practice Audit/Accountancy: Les Stirrup. Taxation: David Kennedy. Overseas: Mike Risley. Management Consultancy: Nick Baker.

**REGIONAL OFFICES** (each office covers all the specialist options) Windsor: 6 Sheet Street, SL4 1BG. Stephen Doyle: 0753 856151. Bristol: 29 St. Augustine's Parade, BS1 4UL. Renny Hayes: 0272 276509. Birmingham: Bennetts Court, 6 Bennetts Hill, B2 5ST. Dean Golings: 021-643 6255. Nottingham: Imperial Building, Victoria Street, NG1 2EX. Rod Shaw: 0602 410130. Manchester: Clarendon House, 81 Mosley Street, M2 3LQ. Paul Lyons: 061-228 0396. Leeds: 13/14 Park Place, LS1 2SJ. Stephen Broadhurst: 0532 450212. Glasgow: 150 West George Street, G2 2HG. Colin MacKay: 041-331 2597.

**MICHAEL PAGE CITY** 39-41 Parker Street, London WC2B 5LH. Telephone 01-404 5751. Corporate Finance & Venture Capital: Lindsay Sugden. International Capital Markets: Christopher Smith. Corporate Banking: Fiona Collins. Investment: Timothy Wilkes. Consumer Financial Services: Neil Nokes.



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It could be the start of an interesting, challenging and rewarding career, which will enable you to gain a far greater understanding of business management than if you'd followed a specialist path elsewhere—for example, within the Accountancy profession.

From an early stage, you'll be part of a team actively involved in the running of a large scale company operating in highly competitive markets. The management training is fast and practical—as soon as you've proved yourself ready for more responsibility, it's yours. And since they promote only from within, strictly on merit, you can progress as far as your ability and efforts will take you.

The work—which includes close contact with other key functions such as Marketing, R & D, Sales, Manufacturing,

Buying and Distribution—is demanding but satisfying. It follows, therefore, that selection criteria are high—they're seeking exceptional men and women who can make a real contribution to their success, as well as benefiting from it.

If you are confident that you can meet these requirements, then please get in touch for more details about the position, the organisation, the locations and the competitive salaries/benefits that are available.

Interested applicants should contact: Stephen J. Broadhurst, Michael Page Partnership on 0532 450212 at 13/14 Park Place, Leeds LS1 2SJ. Relocation facilities are available where appropriate.



Michael Page Partnership

International Recruitment Consultants

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If you are interested in finding out more please give David Ryves, Director (Commerce), a call on 01-930 7850 or write enclosing a brief summary of experience to the address below. Naturally, all replies will be treated in strictest confidence.

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The Accountant June 26th 1986

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The training? Your growth and ours go together. So our training responds to your individual needs—our Training Calendar shows this as well as our commitment to developing your management skills.

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To: Raymond Hurley, Touche Ross (Ref: 862), Hill House,  
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Tony Davenport  
Manager, Financial Control  
Finance Division  
Lloyds Bank Plc  
40/66 Queen Victoria Street  
London EC4P 4EL.



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## accountancy appointments

Harrison &amp; Willis

## CAPITAL MARKETS

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Opportunities exist within a wide variety of organisations including the major U.S. investment banks, stockbrokers, accepting and securities houses. The range of roles is extensive and includes trading/dealing, management reporting, systems and analysis.

Those suitable will be aged 24-28, graduate qualified ACA's with initiative and determination. Experience in areas other than audit and the propensity to learn fast are also important.

For further details please telephone **Graham Palfrey-Smith** on 01-629 4463 (or 01-697 6811 after 8p.m.) or write to him enclosing a comprehensive career history at the address below.

HARRISON & WILLIS LIMITED (Financial Recruitment Consultants), CARDINAL HOUSE, 39-40 ALBEMARLE ST, LONDON W1X 3PD. TELEPHONE: 01-629 4463.



## Young Accountants

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With an international turnover of c£10bn Imperial Chemical Industries PLC has attained outstanding success based on the consistent achievement of results.

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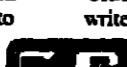
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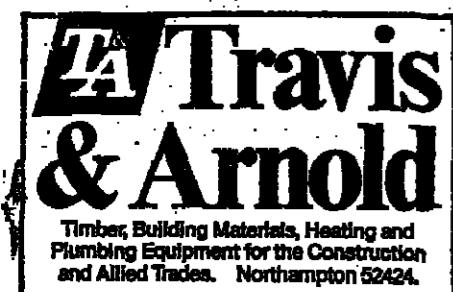
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## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday September 25 1986



THE WORLD'S MOST  
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US group's planned link with NEC and Bull seen as confirmation of the inevitable

### Honeywell gives way to computer market pressures

HONEYWELL'S announcement that it was discussing proposals to combine its information systems business in a joint venture with NEC of Japan and Bull of France was greeted by many US industry experts as a confirmation of the inevitable.

The lack of surprise was only partly a result of the fact that rumours of such a move first surfaced on Wall Street about two weeks ago - though they were vigorously denied by Honeywell at the time.

Honeywell's own future in the computer business has been in question since the merger earlier this year between Burroughs and Sperry, two of its main rivals. That amalgamation was widely interpreted as only the first stage in a much wider industry restructuring to meet increasingly fierce market conditions.

The three companies, together

with Control Data and NCR, are known as the "Bunch." Their common problems the difficulty of surviving in the mainframe computer business against the dominant position of IBM, which accounts for more than two thirds of sales of large machines.

Though sales of mainframes form a dwindling proportion of the total computer market, they are a vital element in all the companies' commercial strategies. Many major customers tend to design their data-processing systems around the specifications of the large machines, and if the manufacturers are to keep customers loyal, they must continue to update their mainframe ranges.

The soaring research and development costs have, however, become increasingly difficult for most of the non-IBM manufacturers to sustain, particularly as none of

Guy de Jonquieres in London examines the background to a possible link-up by members of the 'Bunch' in the face of competition from IBM

them has had much success in expanding mainframe sales beyond traditional customer bases.

Their difficulties have been compounded during the past 18 months by the severe weakness of the US computer market, expected to continue for some time. Even IBM has suffered a sharp drop in profits and has responded by more aggressive marketing of its mainframes and other products.

On this score, Honeywell starts out with an advantage. It has close links with Bell and NEC stretching back more than 20 years, and the architecture, or basic design, of

IBM's computer software is designed for one product can, with minor adaptation, be used on the others.

Until the early 1970s, Honeywell provided much of the equipment sold by NEC in Japan. But in the past few years, the relationship has been reversed: the largest computers sold by Honeywell and Bull are supplied by NEC, which also recently formed a joint venture with Honeywell to sell its latest "supercomputer" to Bell.

Honeywell was also the largest shareholder in Bull until 1982, when the French company was nationalised.

The people at Burroughs and Sperry share the same kind of industry background," says Mr Ulric Isen, a Washington-based industry consultant. "But the proposed Honeywell venture involves different languages, different cultures and different management approaches."

He, like some other industry analysts, believes that these disparities could slow down decision-making

and complicate the task of agreeing on where to reduce capacity and shed labour. In the case of Bull, these decisions will almost certainly have to take into account the political sensitivities of the French Government.

Against that, however, the idea of creating a joint venture spanning most of the world's major markets, under the direction of companies from the US, Western Europe and Japan is totally new to the computer industry. Some industry analysts believe it may prove difficult to put into effect.

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### Norton Opax cleared for bid

By David Goodhart in London

NORTON OPAX, the acquisitive printing and packaging group, has been cleared by the UK's Monopolies and Mergers Commission to renew its contested bid for the significantly larger printing group McCorkindale.

It is expected to do so today and was last night arranging the underwriting for the new bid. One Norton Opax adviser said yesterday that a fresh bid was "likely but not certain."

Assuming the company does bid it will have to improve on its previous offer of 210p per McCorkindale share which valued the whole company at £110m (\$158.4m). It is also likely to put a strict time limit on any new bid.

The Norton Opax management was surprised by the references to the commission made on April 21 having, it believed, received a clear indication from the Office of Fair Trading that no reference would be made. In view of the time and expense involved, Norton Opax is unlikely to let a new bid run the full 60 days allowed.

McCorkindale in the year to September 30 recorded profits of £10.2m on turnover of £150.2m compared with Norton Opax's pre-tax profit of £5.17m on turnover of £72.1m to March 31 1986.

The commission's investigation centred on the market share of over 40 per cent that a merged company would have in the personalised cheque market. It concluded that the immediate effect of a merger would be to reduce the number of suppliers from 11 to 10 but that there would still remain enough suppliers with spare capacity to enable banks to continue to diversify their sources of supply.

McCorkindale closed 13p up at 258p. Norton Opax was unchanged on 145p.

### Opportunity to expand

FOR NEC, one of Japan's leading electronics companies with sales last year of Y2.355bn (\$15.1bn), a deal with Honeywell and Bull could provide a valuable leg-up in world computer markets at a time when its profits are under severe pressure, writes Guy de Jonquieres in London.

The company, the world's biggest supplier of semiconductors and also a major supplier of telecommunications and consumer electronics equipment, has been pursuing an aggressive strategy of international expansion for several years.

NEC is a major force on the Japanese computer market, where it vies for leadership with Fujitsu and IBM. However, in contrast to its strong international position in microchips and telecommunications equipment, it has failed so far to make much impact on computer markets outside Japan.

The main reason has been its refusal to follow Fujitsu and Hitachi

in making "ping-compatible" mainframe computers designed to use IBM software. Instead, NEC has stuck doggedly to its own technical specifications, which have much in common with those of Honeywell machines.

Fujitsu and Hitachi have relied extensively on foreign companies, including National Advanced Sys-

tems of the US, Siemens of West Germany and Olivetti of Italy to distribute and support their computers.

However, the limited size of the potential market for NEC's big computers has made it difficult for the company to reach similar arrangements while the cost of setting up a large international sales and support network of its own would have been prohibitive.

### Moving closer to Gaullist ambition

Bull

If the deal went through - Bull last night stressed that no negotiations had yet taken place - it would be ironic for two reasons.

Bull, which moved into profits last year after years of losses and tortuous restructuring, is the product of more than two decades of costly government support for the French computer industry.

President de Gaulle launched the drive for home-grown computers after the US in 1963 brutally exposed French weakness by refusing to deliver a Control Data machine needed for France's nuclear weapons programme.

Although the idea is only at a very preliminary stage, industry officials in Paris are talking of Bull acquiring about 40 per cent of the Honeywell computer business.

cis Lorentz, managing director. But its improvement to net profits of FF 11bn (\$16.4m) last year - still a mark of extreme fragility by international standards - from losses of FF 1.35bn in 1982 has been achieved only with the aid of nearly FF 4bn of state capital injections since 1982.

Because Bull has clearly no funds of its own with which to finance any Honeywell stake, the Government would be called upon to put up the money. This poses a problem not only of principle but also of operational significance for Mr Alain Madelin, the liberal Industry Minister, who will be in charge of negotiations on the Bull/Honeywell deal.

A purchase by Bull of a stake in Honeywell's computer business would also require some tricky decision-making by the new right-wing French Government committed to economic liberalisation and a running down of the state hold over industry.

Bull has achieved its turnaround over the last few years under a management duo of Mr Jacques Stern, the chairman, and Mr Fran-

### Profitability 'possible'

HONEYWELL'S commitment to the business of making and designing computers has been in question within the industry at least since 1982, when Dr James Renier, the company's tough vice-chairman and at that time head of the control systems business, was sent in to re-organise Honeywell Information Systems (His), writes Anatole Kalatsky in New York.

Honeywell has long been a packager of other peoples' computers and it is really better off getting out of computers and building up in aerospace and control," one computer specialist said when he heard last week of Honeywell's possible acquisition of the aerospace division of Burroughs-Sperry.

After years of rapid growth, largely by acquiring the computer operations of General Electric and Xerox, by 1984 Honeywell possessed the second-largest number of mainframe computer installations in the world.

But the profitability of Honeywell's information division was failing to keep up with the growth of its customer base - or with the higher returns on capital being made in the company's highly successful control, automation and defence businesses. By 1982, the profits of His collapsed.

The Honeywell board sent in Dr

Honeywell

Renier to impose an austere strategy on the computer divisions.

Renier showed that the computer businesses profitability could be turned round quite quickly by striking joint-venture deals with NEC and Bull which laid the foundation for the present restructuring. By 1984 Honeywell's profits from computers had more than doubled to \$175m and last year, it generated 24 per cent of the company's total operating profits of \$870m.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

24th September, 1986



### KANSAI PAINT CO., LTD.

(Kansai Paint Kabushiki Kaisha)

U.S.\$40,000,000

3 1/8 per cent. Guaranteed Notes due 1991

with

Warrants

to subscribe for shares of common stock of Kansai Paint Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Sanwa International Limited

Commerzbank Aktiengesellschaft

Dai-Ichi Kangyo International Limited

Fuji International Finance Limited

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

The Nikko Securities Co., (Europe) Ltd.

Société Générale

Yamaichi International (Europe) Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Goldman Sachs International Corp.

Shearson Lehman Brothers International

Wood Gundy Inc.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

17th September, 1986



### YAMAHA MOTOR CO., LTD.

U.S.\$100,000,000

3 1/8 per cent. Guaranteed Notes due 1991

with

Warrants

to subscribe for shares of common stock of Yamaha Motor Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Dai-Ichi Kangyo Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Bank of Tokyo International Limited

Crédit Lyonnais

Yamaichi International (Europe) Limited

Fuji International Finance Limited

Deutsche Bank Capital Markets Limited

Manufacturers Hanover Limited

KOKUSAI Europe Limited

Sumitomo Finance International

Sanyo International Limited

Union Bank of Switzerland (Securities) Limited

## INTERNATIONAL COMPANIES and FINANCE

## De Benedetti in bid for French publisher

BY DAVID HOUSEGO IN PARIS

MR CARLO DE BENEDETTI, the Italian industrialist, is seeking to extend his publishing interests in France with a takeover bid for Presses de la Cité, France's second largest publishing group.

Cerus, the holding company for Mr De Benedetti's interests in France, confirmed yesterday that Mr De Benedetti had acquired 13.8 per cent of the French publishing company's shares on the bourse on Tuesday and that he was seeking management control. A takeover bid involving other French partners is to be launched today.

Mr De Benedetti, who recently took management control of Valeo, the French vehicle components group, believes that Presses de la Cité could yield higher profits under tighter management and with additional financial resources.

Presses de la Cité, best known as a publisher of leisure books, thrillers and popular titles, made consolidated profits last year of FFr 140m

(\$21m) on a turnover of FFr 3.2bn. Some 90 per cent of the profits came from France-Louisirs, the subsidiary in which Bertelsmann, the German publisher, has just under 50 per cent of the shares.

Mr De Benedetti, who controls Olivetti, also owns Mondadori, the large Italian publishing house.

Through Cerus and the French Groupo Warna, he has also been extending his interests in France in the food sector.

Trading in Presses de la Cité was suspended yesterday.

Mr De Benedetti and his partners had 150,000 shares at FFr 2420 as compared with a price of FFr 1880 in July.

Mr Claude Nielsen, group chairman, was reported as saying that he was interested in exploring a link with the Benedetti group.

In the case of Valeo, Mr De Benedetti gained management control in acquiring only 20 per cent of the shares.

## Porsche warns of dollar impact

BY ANDREW FISHER IN FRANKFURT

FORSCHE, the West German maker of sleek, low-slung sports cars half of which are sold in the USA, said yesterday that the sharp fall in the dollar had worsened trading conditions after a year in which sales had risen 12 per cent to DM 3.57bn (\$1.7bn) and "satisfactory" profits had been made.

It will announce net profit figures later. In 1984-85, they rose 30 per cent to DM 120.4m. But the company has warned that the dollar's downturn would inhibit growth in D-Mark terms after several years of D-Mark terms after several years of

solid sales and earnings expansion.

Profits were "satisfactory" and a

price rise, Porsche has sought to limit the effects of the dollar's slide. Analysts expect earnings for the financial year to July 31 1986 to be only down slightly, or flat, with the main difficulties occurring this year.

Porsche said falls in currencies of other important markets were also having an effect, though competitors were faced with the same problem. But, despite currency movements and their inhibiting influence on exports, turnover and unit sales had risen and capacity had been fully utilised.

The company said it intended to

"satisfactory" dividend would be paid. The dividend for the previous year was DM 17.50 a share - an unchanged basic payout plus a DM 2.50 bonus - for ordinary shareholders and all members of the Porsche and Pisch families, and DM 14.50 (including the same bonus) on the listed preference stock.

After the steady growth of the past few years, Porsche said it remained confident of meeting the challenges of 1986-87 with success. It cited the strength of the motor industry, its own model range, and its financial situation.

The company said it intended to

continue investing heavily from its own funds to maintain competitiveness. Last year, capital spending totalled DM 262m, down from the previous year's DM 286m as a result of planning and construction delays.

Car sales topped the 50,000 mark last year, with an 8 per cent increase to 53,250, of which the share

going to export markets rose from 75 to 79 per cent. The US share of total sales was 34 per cent against 50 per cent.

The company took on 540 more people to almost 8,500. Car output was 6 per cent higher at 53,250. Total export sales rose by 13 per cent

## Nedlloyd begins merger talks with Netherlines

BY OUR FINANCIAL STAFF

NEDLLOYD, the Dutch shipping and transport group, has started merger talks with Netherlines Holding, the airline that began operations in January 1985.

Netherlines has six 12-seat air-

craft flying within the Netherlands and to Gatwick in the UK, Strasbourg and some West German destinations. It plans to purchase up to four 30-seat aircraft. Last October the company had a balance sheet

total of F1 85m (\$36.9m). Nedlloyd already has a minority stake in the charterer Marinair Holland and fully owns Dutch air carrier Transavia Holland. The current merger talks are aimed at ob-

taining a stronghold in the West European airline industry ahead of the liberalisation of West European routes, Nedlloyd said.

Earlier this year Nedlloyd reported lower 1985 profits

## BankAmerica drops plans for takeover

BY WILLIAM HALL IN NEW YORK

BANKAMERICA, the struggling West Coast US banking giant hit by heavy loan losses, has dropped plans to take over Orbane Financial Services Corporation, a small bank in the state of Oregon.

Mr Sam Arnacost, BankAmerica's chief executive, said yesterday that "BankAmerica has higher priority demands on its resources at the present time, and Orbane would like to find a buyer for the Oregon bank sooner than mid-1987, which is when our purchase agreement was scheduled to expire."

BankAmerica announced plans to buy Orbane for \$35m in April 1985 as part of its plan to strengthen its retail banking position on the West Coast, outside its main California market. The group already owns Seafirst Corporation which it received in 1984.

BankAmerica officials stressed yesterday that the decision to drop the planned takeover of Orbane Financial Services was not done at the behest of the regulators and was an independent decision. BankAmerica's shares were unchanged at \$11 in early trading yesterday.

## Highlights from the chairman's reviews for the year ended 30 June 1986

By K W Maxwell

## Gold prices

The dollar price of gold increased from \$516 per ounce at the beginning of July 1985 to \$536 per ounce at the end of June this year. It is not surprising that this increase in price took place at the same time that inflation declined to the lowest levels seen in the developed economies of the Western world for 14 years and the oil price dropped by more than two thirds. It is also significant that the price increase despite the ban on the export of Krugerrands in the USA, and the reduction in the sales of these coins elsewhere in the world. That action amongst others was taken to demonstrate opposition to the policies of the South African Government. Indeed, the mounting political antagonism towards this country has led to a significant decline in the price of the rand to weaker than \$1.0 to 40.51 US dollars during the year and consequently the rand price of gold increased by 37.9% to \$225.457 per kilogram at June 30.

## Mechanised mining

The most significant development at the two operating mines has been the introduction of trackless mechanised mining methods. The introduction of mining vehicles and mechanised equipment and a more highly skilled labour force will enable the companies to mine considerably larger areas of multiple and wide-body reefs at lower paybacks than would otherwise have been the case. A reduction in waste development costs will also allow for the cost of utilising the waste rock to be brought to a minimum. Furthermore, the increased productivity that can be obtained by mining narrow stope widths as a result of these mining innovations that incorporate the use of numberless vehicles has brought about an extended use of this method.

Selected areas of Randfontein and Western Areas have been chosen for the introduction of trackless mining equipment. Unfortunately, it has been decided in the interests of the shareholders that management prepared some months ago, in some cases this has given rise to a shortfall in the labour required to mine by conventional methods the balance of total planned production. As a result, plans for the use of underground vehicles are not believed to be feasible in the 1986 financial year and will not commence until the first quarter of the year. Furthermore, costs per tonne milled during this financial year will be affected adversely by the costs of retrenchment that will have to be incurred as the less labour-intensive mechanised equipment is introduced. Overall unit costs for the year as a whole are, however, planned to be contained within the expected rate of inflation.

The Joel mine has been planned entirely on the use of trackless mechanised mining methods.

## Industrial relations

Labour unrest occurred on both of the operating mines of the Group in December 1985, and I very much regret having to report that altogether thirteen lives were lost. These events have heightened the awareness of all as to the need for sound industrial relations programmes. There is, of course, a strong tendency towards polarisation of the parties as and when incidents arise. It is imperative that these characteristics that give rise to the potential for conflict are minimised as far as possible. Rumours and misinformation. Security has to be maintained firmly and to the maximum extent necessary and disciplinary and grievance procedures have to be strictly adhered to in the interests of maintaining high standards of industrial relations.

All of the shareholders, mining and engineering, for every employee on the mine from management to workers at the stope face. It also calls for open communication between management, unions, employees and Government. The State of Emergency has unfortunately and inevitably hampered the free flow of communications between these groups and this is to be regretted. Security and safety are, of course, very important, but the miners, providers and maintainers of the long term must be not in force but in mutual understanding between the union leaders and their members, between management and the union leaders, between management and the workforce and between management and Government. To this end we would urge Government to recognise the importance of enabling these parties to communicate freely with one another.

The Minister of Minerals and Energy Affairs stated in May 1985 and again in February 1986 that removal of the definition of "dangerous person" from the Mines and Works Act would take place this year. In conjunction with the CII, the Group has negotiated a memorandum of understanding with most of the white unions and associations to avoid reverse discrimination. Two of the eleven white unions and associations, however, disagreed from this Agreement and the Government reacted by drafting legislation that would give the Minister the power to make regulations for categories of persons to be certified of competency in the mining industry. Accordingly the industry indicated that its Security of Employment Agreement was contingent upon the Government removing the definition without interfering in the areas which are properly the domain of management and the miners. In the event, Parliament has been protracted and consequently the proposed bill has been deferred.

## Randfontein Estates

The 20.5% increase in the revenue received per kilogram of gold by Randfontein during the year ended June 1986 cannot offset a 5.5% fall in the production of gold and the company's profit after tax increased by 8.1% to R276.1 million.

July 1985 to July 1986 to June 1986

Tonnes treated 6 426 000 5 827 000

Fine gold, kilogrammes 29 549 31 204

Recovery grade, g/t 4.6 5.6

Revenue, Rm. 60.8 585.9

Waste treated, Rm. 306.5 228.1

Tax, Rm. 61.9 97.7

Profit after tax, Rm. 276.1 255.4

Capital expenditure, Rm. 195.4 171.1

Earnings per share after tax, cents 4.516 4.177

Dividends per share, cents 1.700 1.400

## Grade

The decline in recovered grade is of concern although it should be noted that while the ore reserve estimates as at the end of March 1986 show a fall in grade from 4.6 to 4.56 grams per tonne over the year, the stope grade with its increased thickness of 1.28m per tonne of ore treated per tonne compared with last year's figure of 1.377. Recovered grade during the first quarter of this year have fallen to around 4.0 grams per tonne from last year's 4.6 grams per tonne. The decline in grade is partly explained by the expanding rate of production from Cooke No 3 section where the grade is lower than for the rest of the mine. In addition, the lower grade is due to the higher gold price and the reworking of mining operations as a result of the introduction of mechanised mining.

## Working costs

Unit working costs increased by 15.6% which was less than the general rate of inflation. This satisfactory result was primarily due to the increase in tonnes milled during the year both from underground and surface sources which more than offset the adverse effects of the labour unrest on production.

## Western Areas

The mine increased its production of gold by just over 3% during the year and this together with a 3.8% increase in the revenue received per kilogram of gold enabled your company to increase its profit after tax by 15.7% to R53.4 million.

July 1985 to July 1986 to June 1986

Tonnes treated 3 972 000 3 654 000

Recovered grade, g/t 4.25 5.48

Revenue from gold, Rm. 399.8 290.6

Working cost, Rm. 384.4 271.1

Tax, Rm. 3.8

Profit after tax, Rm. 93.4 92.4

Capital expenditure, Rm. 77.3 45.8

Earnings per share after tax, cents 232 98

Dividends per share, cents 40 40

The Annual General Meetings of the Gold Mining Companies of the Group will be held in Johannesburg on Monday 20 October 1986.

Western Areas 09h30 Randfontein Estates 10h30

Elshurg 10h00 H.J. Joel 11h00

Share transfer books and registers of members will be closed from 11 to 20 October 1986.

The attention of members is drawn to the items of special business set out in the notices of meeting mailed to them with the companies' Annual Financial Statements.

Mr G Y Nisbet acted as Chairman of Randfontein Estates and Western Areas on June 30 1986. During his four and a half years in office these companies grew very significantly and the foundations for future growth were laid. The impact of his guidance and many innovations will be felt for many years to come and in thanking him for his valuable contribution, I would like to thank him for his hard work during a difficult year.

The board joins me in thanking Mr G H S Bamford, Consulting Engineer, Dr F J P Roux, General Manager of the Gold Division of JCI, their staff and the General Managers, Managers and staff of the mines for their hard work during a difficult year.

Johannesburg 22 September 1986

## BankAmerica drops plans for takeover

BY WILLIAM HALL IN NEW YORK

BANKAMERICA, the struggling West Coast US banking giant hit by heavy loan losses, has dropped plans to take over Orbane Financial Services Corporation, a small bank in the state of Oregon.

Mr Sam Arnacost, BankAmerica's chief executive, said yesterday that "BankAmerica has higher priority demands on its resources at the present time, and Orbane would like to find a buyer for the Oregon bank sooner than mid-1987, which is when our purchase agreement was scheduled to expire."

BankAmerica announced plans to buy Orbane for \$35m in April 1985 as part of its plan to strengthen its retail banking position on the West Coast, outside its main California market. The group already owns Seafirst Corporation which it received in 1984.

BankAmerica officials stressed yesterday that the decision to drop the planned takeover of Orbane Financial Services was not done at the behest of the regulators and was an independent decision. BankAmerica's shares were unchanged at \$11 in early trading yesterday.

to find another purchaser.

While the termination of the agreement to buy Orbane is a small item, it is another sign of BankAmerica's efforts to slim down the size of its organisation. Because of its recent losses its capital ratios are weaker than most of its rivals and one way the group can strengthen its capital position is by reducing the size of its business relative to its existing capital base.

Over the last few weeks the group has confirmed plans not to proceed with a retail banking operation in Australia, the proposed sale of some of its Argentine branches, the closure of its Danish branch and the possible sale of its large and profitable Italian banking subsidiary.

BankAmerica officials stressed yesterday that the decision to drop the planned takeover of Orbane Financial Services was not done at the behest of the regulators and was an independent decision. BankAmerica's shares were unchanged at \$11 in early trading yesterday.

## US-French chips deal

BY DAVID THOMAS IN LONDON

NATIONAL Semiconductor, the California-based microchip manufacturer, and Thomson, the French state-owned electronics group, are to develop together the next generation of integrated circuits for telecommunications.

The two groups are to work on components for standardised digital communication on public networks, known as ISDN.

The two companies have also agreed to second source each other's telecommunications integrated circuits, so that customers of each company will be able to obtain identical components from the other.

This arrangement follows a more limited deal on second sourcing of

components which the two companies already have.

Mr Ray Reed, telecommunications product director at National Semiconductor, said: "It made good business sense to pool our talent and engineering resources jointly to develop telecom products. ISDN is the key area for technology co-operation."

National Semiconductor said that telecommunications components are likely to be a fast-growing market, forming an increasing share of its business.

Earlier this year, Motorola of the US and Northern Telecom of Canada announced that they were carrying out joint research on ISDN chips.</

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

## Spanish railway launches \$500m floating-rate note

BY ALEXANDER NICOLL

RENEWED CONFIDENCE in the US credit markets yesterday helped to unleash some of the borrowing demand which has been building up in the Euro-dollar sector in its recent dole.

Six bonds totalling \$1.27bn were issued, including a \$500m floating rate note issue for Renfe, the Spanish national railway, guaranteed by the kingdom. Three of the fixed rate issues also represented sovereign risks and another was a super-national. This underlined the market's caution and its likely preference for sovereign names in such uncertain market conditions.

Renfe's 12-year FRN, led by Salomon Brothers International, came on fairly aggressive terms with an interest rate set at 8.125 per cent. It was priced above par at 100.1. The lead manager was bidding at discounts just less than the total.

Though the terms were seen as tight, Spain's credit rating has been improving recently as it has been repaying substantial amounts of debt. The latest deal is to refinance existing bank debt.

Prices of fixed-rate bonds fluctuated during the day, losing some of their initial gains but recovering later on a prediction from Salomon's Mr Henry Kaufman of further US discount rate cuts. This helped new deals which, partly due to their number, were meeting a

mixed response in the market.

The largest new straight was Belgian at \$250m. The five-year deal, led by Morgan Guaranty, was also seen as tight with a 7.3 per cent coupon and a price of 100.3. This gave a yield over US Treasuries at launch of 7.0 basis points, net of fees. As usual for Belgian issues, it is in registered, unlisted form with denominations of \$250,000. The deal was trading at discounts below its total fees.

The market was more welcoming to the Metropolis of Tokyo, which issued a \$200m bond with the guarantee of Japan. The 10-year issue, lead

## INTERNATIONAL BONDS

managed by Banque Paribas Capital Markets, was launched with a net spread of 66 basis points over Treasuries, based on 8.1 per cent coupon and 101.4 price. It was lead managed by Banque Paribas Capital Markets and was quoted at discounts to the fees.

A Hong Kong subsidiary of Sumitomo Trust International made a \$100m five-year issue with the parent's guarantees, also at 66 basis points over US Treasuries. Led by Sumitomo Trust International, it had a coupon of 7.1 per cent and a price of 101.4 and was also quoted at the fees.

Nordic Investment Bank, which is gaining a reputation for making aggressively priced issues, met an unenthusiastic response for \$150m of five year

## SecPac sells mortgage operation

FLEET FINANCIAL, the fast growing Rhode Island banking group, has agreed to take over Security Pacific's mortgage banking operation in a move which will make it the third biggest mortgage banking firm in the US.

Mr J. Lawrence Murray, Fleet Financial's chairman, said that the purchase will increase Fleet's \$14.5bn mortgage servicing portfolio by \$2.5bn to

\$17bn. Fleet will purchase Security Pacific's assets and servicing portfolio for an undisclosed cash sum.

Security Pacific Mortgage Corporation is based in Denver, Colorado, and services \$2.5bn of residential mortgages and provides master servicing for an additional \$1bn of mortgages under its wider home financing programme. It has 47 offices in Colorado, Texas, Arizona, California, Oregon, Washington, Alaska, Hawaii and Minnesota.

Fleet Financial has 80 mortgage banking offices and the acquisition of Security Pacific's mortgage banking business will give it a presence in the large markets of the western US.

Fleet Financial has been expanding rapidly in the mortgage banking business at a time when some of the country's biggest banks have been withdrawing

## \$300m package for Credit National

By Peter Montagnon, Euromarkets Correspondent

CREDIT NATIONAL, the French state financing agency, yesterday unveiled its long-awaited \$300m 10-year package in the Euro-markets.

The deal carries an annual facility fee of 4 basis points for the first five years rising to 5 points thereafter. It has been mandated to a group of four banks: Bank of America, Bank of Tokyo, Orion Royal and Societe Generale.

The terms are slightly less aggressive than many prospective lenders had feared. Credit National had originally expected to mark a 4 basis point facility fee throughout the 10-year life of the deal.

The package provides for Credit National to raise funds in the form of Eurobonds or Ecu Eurobonds or short-term cash advances for which banks will bid through a tender panel.

Redemption value of the French issue will depend on the difference between the French and stock market index rates and in any case 100.

Maximum redemption amount is 140 per cent and minimum 60 per cent in each case. The bear bonds appeared more popular than the bull tranches.

Another Swedish borrower, Skandinaviska Enskilda Banken, which is gaining a reputation for making aggressively priced issues, met an unenthusiastic response for \$150m of five year

## Malaysia tries to win back foreign investors

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN Cabinet yesterday approved a substantial package of incentives for foreign investors in an effort to revive the investment climate of the country which has been beset by a host of political and economic problems and bureaucratic bottlenecks in recent years.

Dr Mahathir Mohamad, the Prime Minister, who described the measures as "a radical departure of the new economic policy" will announce details of the incentives when he addresses a meeting of American businessmen in New York next Tuesday.

The incentives are believed to include increasing the tax-free period for new investments from 5 to 10 years, further liberalising the foreign equity rules, dismantling cumbersome requirement of the

Industrial Coordination Act, and cutting down red tape, particularly on manufacturing approvals. These used to take six months to two years, and the intention is to decide on such approvals within a month.

The fact that the Cabinet approved the investment package so soon after last week's fifth annual meeting of the ruling United Malays National Organisation, in which delegates voted to extend the controversial new economic policy beyond its expiry date in 1990, reflects the pragmatism of the Malaysian Government, which is well aware that it had little room to manoeuvre in these recessionary times.

Dr Mahathir said although the new incentives represented a sharp departure from the NEP, they were intended to create

serious attention to two areas — high wages and infrastructure costs, particularly electricity and water, which are making the country less attractive than its neighbours.

The fifth Malaysia Plan (1986-1990) is projecting a 5 per cent annual growth for the country, based on an annual increase of 7 per cent in private investments, the main engine of economic growth, between 1981-1985, private investments grew by an average of 1.8 per cent, well below the Government's target of 10.7 per cent.

So far, three major foreign companies, Nestle, Rothmans of Pall Mall, and Imperial Chemical Industries — have won Government approval to retain their equity above 50 per cent, as part of their equity restructuring.

## NORTH AMERICAN NEWS

## Denver group to take \$75m charge

PUBLIC SERVICE Company of Colorado, the Denver-based utility, is to take a charge of \$75m to \$100m against third quarter results to write down the value of its Fort St Vrain nuclear generating station.

The company also declared a regular quarterly dividend of 50 cents per share on common stock, of which 10 cents is a dividend of retained earnings. Credit National has been one of the relatively few international borrowers to display a clear preference for the tender panel route.

This deal will replace a previous Ecu 16m tender panel arrangement under the agency of Basque Paribas. Drawings on the accompanying standby credit will bear interest at the London interbank rate for Euro-currency deposits (Libor) but there will also be a utilisation fee depending on how much is taken up.

An unusual feature here is that a fee of 2 basis points will apply on drawings up to 25 per cent of the total, though only in the case of non-dollar currencies, which involve higher funding costs for participating banks. Dollar drawings up to 25 per cent will carry no fee.

Thereafter a uniform fee structure applies with a 5 basis point utilisation fee applied on drawings up to 60 per cent and a 10 basis point fee on drawings of larger amounts.

• Toyo Trust and Banking Company has become the latest Japanese institution to establish a certificate of deposit programme in the Euromarkets. It has appointed Chase Manhattan, Citicorp, Morgan Stanley, Salomon Brothers and Shearson Lehman to act as dealers in a \$1bn programme.

The programme follows a succession of similar arrangements by Japanese trust banks seeking to diversify the investor demand for their deposit and improve the rates obtained.

## Credito Italiano profits soar

By Alan Friedman in Milan

CREDITO ITALIANO, Italy's fourth largest bank in terms of total assets, yesterday reported a 47.5 per cent jump in net profits for the first half of this year, to L47.2bn (\$33.5m).

The bank, which is controlled by the IRI state holding group, made a L59bn net profit for the whole of last year.

The gross operating profit in the first half of 1986 was 81 per cent higher at L297bn. But the net profit level was struck after deducting L248.5bn for provisions and transfers to reserves. The profit for the first half of 1985 totalled L131.5bn.

Italian banks do not break out bad debt provisions in terms of general or specific provisions as is the custom in the UK.

Credito Italiano, which has a staff of 16,751, has 472 branches in Italy plus five overseas branches and 12 foreign representative offices.

## Wagons-Lits sees gain

By Tim Dickson in Brussels

WAGONS-LITS, the Belgian company best known for its up-market sleeper cars, says that net profits for 1986 should reach BEF 800m (\$16.5m), compared with BEF 550m in 1985.

Turnover for the first six months ended June rose to BEF 52.5bn from BEF 49.5bn. The company said the railway division's turnover was roughly the same as the equivalent period last year.

• No information available — previous day's price.

• Only one market maker supplied a price.

• Straight bond. The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for bonds where it is in billions. Change on Wagon-Lits over price a week earlier.

• Funding Rate Notes Denominated in dollars unless otherwise indicated. Coupon interest is variable. C.I. = Coupon interest rate. A.C. = Annual coupon rate. C.R. = Current rate. C.R. = Current rate.

• Three-month £ above name rate for US dollars. C. = Current coupon.

• Convertible Bonds. Denominated in dollars unless otherwise indicated. C. = Coupon interest rate. C.R. = Current rate. C.R. = Current rate.

• Current rate. C. = Current

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## SmithKline Beckman CORPORATION

(a Corporation incorporated with limited liability  
in the Commonwealth of Pennsylvania in the United States of America)

SmithKline Beckman Corporation is a technology-intensive health care company which markets world-wide a broad line of prescription and proprietary products for human and animal health care as well as diagnostic and analytical products and services that facilitate the detection and treatment of disease and the advancement of biomedical research.

SmithKline Beckman Corporation was incorporated in 1929 as the successor to the business founded in 1830. In 1982 it joined with Beckman Instruments, Inc., which continues its active operations as a manufacturer of diagnostic and analytical instruments as a wholly owned subsidiary of SmithKline Beckman Corporation.

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Particulars relating to SmithKline Beckman Corporation are available in the statistical service of Exel Statistical Services Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 29th September 1986 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2, and up to and including 9th October 1986 from:

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Kleinwort Grieveson and Co.  
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Greenwell Montagu & Co.  
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25th September 1986

T-H & R

New issue These Bonds have not been registered under the United States Securities Act of 1933, and may not be offered or sold in the United States of America or to nationals or residents thereof. The Bonds have not been and will not be qualified for sale under the securities laws of Canada or any province or territory thereof and may not be offered or sold, directly or indirectly, in Canada or to, or for the account of, any resident thereof in contravention of such laws.

September 25, 1986

**INCO**  
Inco Limited

(Incorporated under the laws of Canada)

DM 75,000,000

6 1/2% Deutsche Mark Bearer Bonds of 1986/1991

Issue Price: 100 1/2% - Interest: 6 1/2% p. a., payable annually in arrears on October 1 - Redemption: on October 1, 1991 at par - Denominations: DM 1,000 and DM 5,000 - Listing: Frankfurt Stock Exchange

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AKTIENGESELLSCHAFT

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AKTIENGESELLSCHAFT

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DOMINION SECURITIES PITFIELD LIMITED

LTCB INTERNATIONAL LIMITED

MORGAN GRENfell & CO. LIMITED

MORGAN STANLEY INTERNATIONAL

WOOD GUNDY INC.

U.S. \$100,000,000



Kemira Oy  
Floating Rate Notes Due 1995  
of which U.S. \$75,000,000 is being  
issued as the Initial Tranche

Interest Rate 6 1/4% per annum  
Interest Period 25th September 1986  
Interest Amount per U.S. \$10,000 Note due 25th March 1987  
Credit Suisse First Boston Limited  
Agent Bank

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.  
on 22nd Sept., 1986 U.S. \$ 130.32

Listed on the Amsterdam Stock Exchange  
Information: Planon, Holding & Planon N.V.,  
Herengracht 214, 1016 BG Amsterdam.

AIBD BOND INDICES

WEEKLY EUROBOND GUIDE SEPTEMBER 19 1986

	Redemption	Change	12 Months	12 Months
	Yield	%	High	Low
US Dollar	8.946	0.056	10.830	8.738
Australian Dollar	14.390	0.153	14.630	12.630
Canadian Dollar	10.567	0.495	11.620	10.275
Euroguilder	5.913	-0.233	6.000	5.513
Euro-Currency Unit	8.95	-1.445	9.524	8.124
Yen	6.381	0.236	7.250	6.207
Sterling	11.172	3.993	11.932	9.751
Deutschmark	6.427	0.847	7.210	6.318

#### NOTICE TO HOLDERS OF

#### YAMAUCHI SECURITIES COMPANY, LIMITED

Warrants to Purchase Shares of  
Common Stock of Yamauchi  
Securities Company, Limited  
Issued in Conjunction with an Issue  
of U.S. \$40,000,000 4 per cent. Bonds  
Due 1996

Pursuant to Clause 3 of the instrument dated  
30th June 1986 under which the above war-  
rants were issued, notice is hereby given as  
follows:

1. On 12th September, 1986 the Board  
of Directors of the Company resolved to make  
a free distribution of shares of its common  
stock to shareholders of record as of 30th  
September, 1986, Japan time, at the rate of  
0.03 new shares for each share held. The date  
of issue of such new shares is 14th November,  
1986.

2. As a result of such free distribution  
the subscription price will be adjusted from  
Yen 1,150 per share to Yen 1,152 per share,  
effective as from 1st October, 1986, Japan  
time.

YAMAUCHI SECURITIES  
COMPANY, LIMITED  
By: The Bank of Tokyo Trust  
Company  
as Disbursement Agent

September 25, 1986

## INTL. COMPANIES and FINANCE

### Sharp rise in earnings and sales at Hopewell

By DAVID DODWELL IN HONG KONG

**HOPEWELL HOLDINGS**, a Hong Kong property group with substantial commitments inside mainland China, yesterday reported a pre-tax profit for the year ending June 30 of HK\$126m (US\$16.1m), up 24 per cent on the HK\$101m of 1984-85. The increase was based on an 84 per cent jump in turnover, from HK\$862m to HK\$1.23bn.

The group also revealed details of a rights issue intended to raise HK\$1.2bn. This would eliminate a substantial proportion of group debt, which stood at about HK\$366m at the end of the financial year, and will fund capital projects in the coming two years.

Hopewell is offering five participating preferred shares, plus two warrants, for every four shares held, at a price of HK\$1.60 per share. Directors of the company, who control 48 per cent of the issued share capital, have made commitments to take up their rights in full, while the remaining 52 per cent has been underwritten by Citicorp International.

This fundraising effort follows the arrangement of a HK\$3.5bn loan earlier this year for a thermal power station at Shafang in China. It will boost the group's net asset value from HK\$1.57bn to HK\$3.41bn.

Mr Gordon Wu, the blind chairman of Hopewell, is among a small group of Hong Kong entrepreneurs who four years ago committed themselves to major development projects inside China.

In a rare interview last year, he commented: "I expect to keep on building in China until the day I die. I've found I like socialism with Chinese characteristics. What I particularly like is the Chinese characteristics about enthusiasm about profits and enthusiasm about profits."

One of these projects—the five-star China Hotel in Guangzhou (Canton)—is proved to be one of tiny minority of projects inside China that have generated handsome profits for its shareholders.

Other projects have either been delayed or proved to be more than its share of headaches. Plans for a \$2bn superhighway sweeping around the Pearl river delta linking Shenzhen, the special economic zone on Hong Kong's border, with Canton and then on to Zhuhai, the zone adjacent to the Portuguese administered territory of Macao, have been delayed because of questions over how earnings can be generated to pay for the project.

A HK\$45m thermal power station at Shafang on the road between Canton and Hong Kong in power-starved Guangdong is nearing completion and is likely to generate a steady stream of profits once it is commissioned in 1988. But at present, this project, in which Hopewell has a 50 per cent interest, represents a substantial commitment for a group capitalised at less than HK\$3.5bn.

Hopewell has been on most stockbrokers' "avoid" lists for the past year, partly because many think its liabilities are too great for a company of its size, partly because of wariness over the fate of projects inside China and partly because he is about to commit fresh funds to hotel building in Hong Kong.

Mr Wu, an engineering graduate from Princeton University in the US brushes off such scepticism. "I'm used to sceptics," he noted: "There is no doubt that I'm going to finish these projects. I know that the figures I've given and the costs are calculable and containable."

For shareholders who have stayed loyal to his vision over the past year, Mr Wu is offering a cash bonus of 5 cents in addition to a final dividend of 4 cents.

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YAMAUCHI SECURITIES  
COMPANY, LIMITED  
By: The Bank of Tokyo Trust  
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as Disbursement Agent

September 25, 1986

### Last try at Wah Kwong Shipping reconstruction

By DAVID DODWELL IN HONG KONG

**WAH KWONG SHIPPING**, the Hong Kong ship owner, that has floundered since January with debts close to US\$850m, has called a meeting of its Japanese creditors today for what may prove to be a last-ditch attempt to salvage a corporate reconstruction plan.

Efforts to rescue the group, which is Hong Kong's third largest ship-owner with 65 vessels, have been put in jeopardy by moves by a major creditor, Chase Manhattan Bank—to arrest vessels held as security. It is also threatened by major delays by a large group of Wah Kwong's Japanese creditors account for about 40 per cent of Wah Kwong's total debt.

In a clear effort to exert pressure on Japanese creditors, Mr Chao, Wah Kwong's founder chairman, will address Japanese creditors in Tokyo along with members of the advisory committee of bank creditors. The Bank of Tokyo and Sumitomo Bank remain about the only major Japanese creditors that have yet signed in support of the plan.

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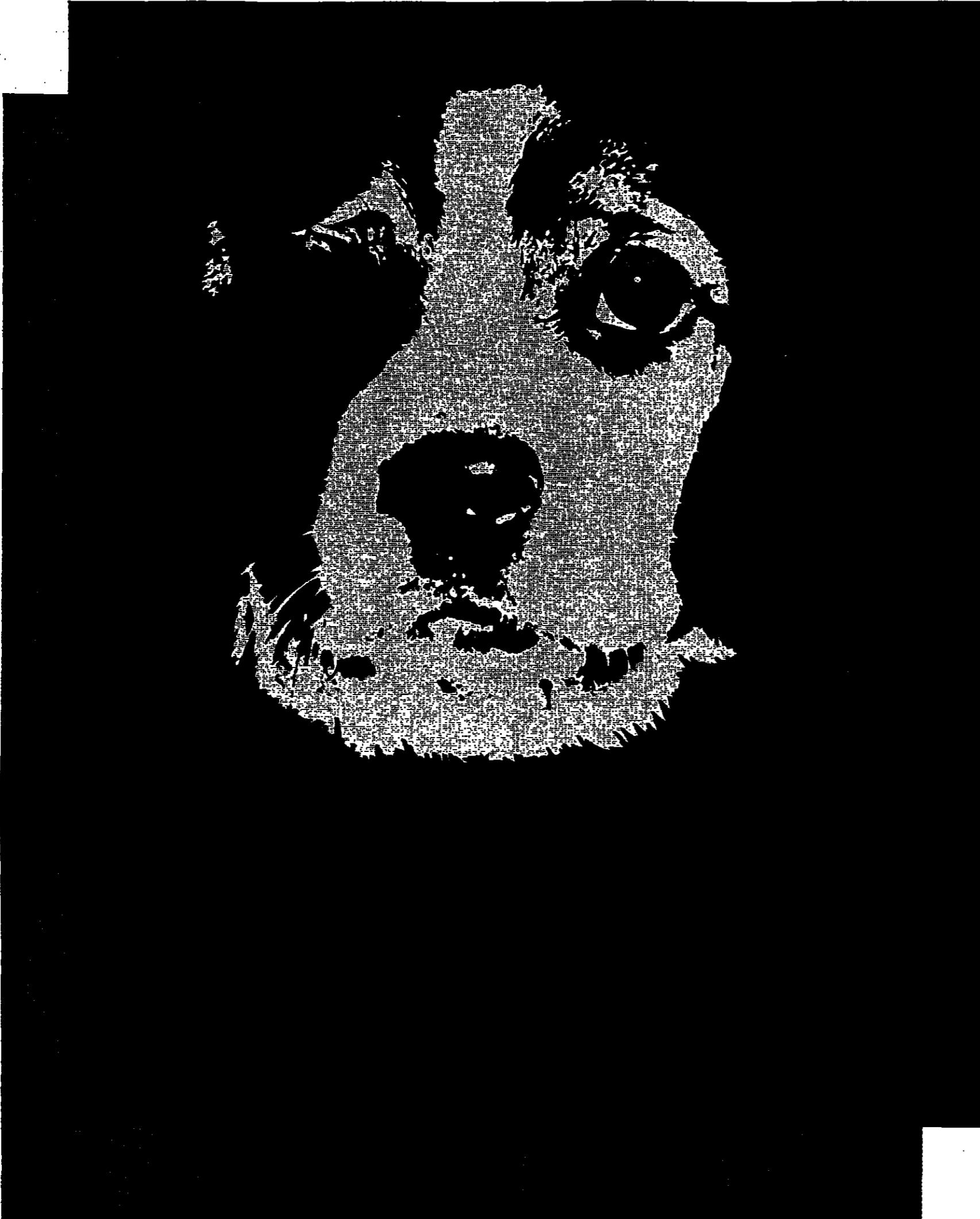
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# A few tips on staying in the black



Staying in the black is very important in the copier business. Because reproduction of true black is a critical test of copier performance. With Toshiba copiers, black is always black. Not charcoal grey.

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## UK COMPANY NEWS

## MOVE UP-MARKET LEADS TO BIG PROFIT RECOVERY

## Barratt ahead of forecast with £25m

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

Barratt Developments, one of the UK's top three house builders, has recovered sharply with pre-tax profits for the year ended June 30, 1986, up from £4.1m to £25.4m.

The increased profit—up on a £22m forecast—has been achieved on a turnover down from £383.4m in 1985 to £344.3m.

The shares rose sharply yesterday to close 12p higher at 158p.

The company's debt has been cut from £55m to £25.5m. The final dividend has been increased to 5.81p, making a total of 8.12p (7.62p) a 6.6 per cent rise. Earnings per share rose from 7.9p to 9.9p.

The turnaround—from a company that last year saw its pre-tax profits plunge from £35.5m to £2.4m—has been achieved by moving the company up-market

in its core business of house-building in the UK.

The company has concentrated on larger homes for second-time buyers with more second-luxurious finishes (the name is entirely coincidental with the fact that Prime Minister Mrs Margaret Thatcher has bought one of the most expensive for her home in Dulwich.)

Barrett's Premier Collection

has fallen from 13,700 in 1984 to 10,300 last year and to 8,100 in 1986; the proportion of homes built for first-time buyers has fallen from 70 per cent in 1983 to 45 per cent in 1986 and is on target to fall to 30 per cent by the end of the year.

"But our UK housing business is still in a transitional stage," said Sir Lawrie Barratt, chairman.

"We have not yet completed the introduction of our Premier Collection aimed at second-time buyers and will not see the full benefit until the current

and following year."

Barrett's chairman now feels that the housing market in south-east England is in danger of becoming over-heated and has no plans to expand his output in the area further.

The group's performance has also been helped by increasing the profitability and cutting the debt of its US housing operation.

US housing completions have been cut from 1,750 to 1,215—the level which Sir Lawrie now hopes to sustain—and debt has been reduced from £50m to £15m.

"Our objective in the US is now to increase profitability and to sustain it," he said. "We have already achieved a US profit of £2m this year compared to a loss of £3m the previous year."

See Lex

house in the south-east is £50,000," said Sir Lawrie.

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See Lex



Sir Lawrie Barratt, the chairman

## Further expansion in US by Redland

By Joan Gray, Construction Correspondent

ONE OF Britain's largest materials companies, Redland, has increased its expansion in the US with a £24m (\$36m) joint venture with Pittsburgh-based construction materials company Koppers.

Redland's £24m will buy it a 50 per cent shareholding in a new jointly owned company, Western-Mobile.

This will acquire the operations of the independently owned MPM, an aggregate company operating in Colorado and New Mexico, and former Koppers' subsidiary Western Paving, which supplies construction aggregates in Colorado, Kansas and Wyoming and is also a road surfacing contractor.

"The acquisition will give quarries, gravel pits, and ready mix plants to form a complete back-top road surfacing operation," said Mr Robert Napier, Redland's financial director.

The company chose MPM and Western Paving because "the key to an aggregate business is the ownership of resources close to market, because stone, sand and gravel are hard to transport," he added.

Redland will give MPM and Western Paving because "the key to an aggregate business is the ownership of resources close to market, because stone, sand and gravel are hard to transport," he added.

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## UK COMPANY NEWS

## Brierley attempts to win support for his OT&T bid

BY JONEL BARBER

Mr Ron Brierley, the New Zealand entrepreneur, yesterday attempted to win back support for his £25m cash bid for Ocean Transport & Trading.

In a formal offer document, Mr Brierley continued to cast doubt on OT&T's future investment strategy. OT&T has considerable surplus liquidity arising from the sale of its interest in Ocean Containers (OTCL).

OT&T dismissed Mr Brierley's arguments as "a blatant attempt to snatch control of the business on the cheap."

Mr Brierley, holding 10.55 per cent of OT&T through a

newly created company, IEP (UK), said his offer of 225p a share represented an increase in capital value of nearly 12 per cent and an increase in income of 121 per cent.

These figures are based on a market price of 201p a share, the day before it was reported that IEP was about to disclose a stake in OT&T. Yesterday, OT&T shares closed at 231p, up 5p, and comfortably above the IEP cash offer.

Mr Brierley, advised by Schreider, said the issue turned on whether OT&T shareholders wanted the certainty of a cash offer or

whether the anticipated future benefit from the pressure on Ocean to invest in new activities justifies a premium."

The document said OT&T, advised by S G Warburg, had a poor record without the benefit of the OTCL stake: the majority of Ocean's pre-tax profits had come from OTCL in three of the past five years. Even with OTCL, earnings per share had grown at a compound growth rate of only 6 per cent per annum.

OT&T shareholders funded had fallen from 221.7m in 1981 to 232.1m in 1985, a decline of one third, the document added.

## TKM surges to £7m midway

Tower Kemsley and Millhouse, the motor trader and property developer, yesterday announced sharply increased pre-tax profits of £7.1m for the six months to June 1986, writes Lionel Barber.

The strong performance confirmed that TKM, laden with debt just 18 months ago, is recovering quickly. In June 1985, the New Zealand entrepreneur Mr Ron Brierley took control of the group via a 21.7m cash injection.

TKM's £7.1m pre-tax on £270.5m turnover, a profit increase of 54.7m over the corresponding period in 1985. Trading profit amounted to £10m (£8.9m).

TKM is not paying an interim dividend to ordinary shareholders but a dividend of 0.888p per share will be paid to holders of 2.5 per cent convertible

cumulative preference shares. These were issued in November 1985 to raise £12.6m to reduce bank borrowings.

There was an extraordinary profit of 55.4m following early repayment of borrowings which amounted to £8.3m in June 1985. The profit was realised at the end of last February.

### Comment

TKM's drastic slimming exercise has worked wonders. As all in-tents, TKM is now a motor trader. Some 90 per cent of sales are in this sector, the balance coming through property development in Florida and Toronto. Selling BMWs through the valuable Cooper franchise to the Yuppies in the South East has obviously helped sustain margins; more eye

catching is the way the group's other profitable activity—selling Japanese cars—does not appear to have been affected by a strengthening yen. The benefits of the Keating acquisition which will double TKM's turnover—has yet to come fully through into the profit figures, contributing only 20.5m to the interim figure. The other major move this year—picking up a 45 per cent stake in Romeo—was a more long-term prospect. For the full year, remembering the traditional August UK car sales boost, £26m pre-tax profits seem achievable. With the shares at 185p, that puts TKM on a rating well above the automotive sector in general, probably owing more to the Ron Brierley factor than to what is clearly an impressive turnaround.

## Miller and Santhouse USM placing

By Alice Rawsthorn

Miller and Santhouse, a Liverpool-based optician, is joining the Unlisted Securities Market through a placing which will value the company at £5.1m.

The company was formed in 1977 and has since established a chain of 22 opticians in the north of England, Wales and Scotland. Miller and Santhouse conducts eye examinations and sells contact lenses, spectacles and eye care products.

"We have expanded, fairly rapidly in the last few years and are now keen to move further into the south," said Mr Maurice Miller, the chairman and joint managing director. "We have earmarked nine new shops to be opened by the end of the year, including some in the south Midlands. The capital raised by the flotation will help us with our plans."

The company has a profit for the last five years, including pre-tax profits of £280,000 on turnover of £2.84m in the year to June 30. It expects to pay a net dividend of 2.25p a share for the current year.

In the placing by the stockbrokers Capel-Cure Myers, Miller and Santhouse intends to release 1.43m shares, or 29.4 per cent of its enlarged share capital at 105p a share. Some £600,000 of the capital raised by the placing will be channelled into the company in order to finance its ongoing expansion programme.

Rainbow Corporation, the New Zealand leisure group which recently acquired a stake in Babcock International, has increased its holding in the UK engineering group to just over 5 per cent.

The New Zealand company indicated last month that it had built up a shareholding of about 4.8 per cent in Babcock, and the latest acquisitions give it a total of 8.7m shares in the British group.

During the period in which Rainbow has been purchasing the stock, Babcock shares have been quite volatile, but it is believed that the New Zealand group has paid an average of about 180p a share for its holding, at a total cost of around £1.2m.

## City and Westminster/Bremner

By CHARLES BACHELOR

City and Westminster Finance, a small corporate finance company, yesterday exercised options to buy a 24.8 per cent stake in Bremner, the controversial stores group.

This could herald a takeover bid for Bremner but Mr Andrew Greystoke, who heads City and Westminster, declined to comment yesterday.

City and Westminster disclosed on September 8 that it had begun buying options on Bremner's shares and a few

days later said it had increased its option holding to 29.8 per cent.

Bremner is effectively a property and cash shell which has been at the centre of an unusual public struggle for power between its chairman Mr James Rowland-Jones and two of its former directors in recent months.

Mr Greystoke earlier said that any bid offer would not be significantly above the 61p price agreed under the option purchase.

## COMPANY NEWS IN BRIEF

### RESULTS

**EDMOND HOLDINGS** Hull-based housebuilder, swung back with profits of £15.21m in the half-year to June 30 1986 compared with pre-tax losses of £140.175 in the corresponding period last year. An interim dividend of 0.15p (nil) is being paid—last year's final payment was 0.2p net. Turnover improved from £6.55m to £8.8m. The sale of land and other assets totalled £47,000 (£17,000) and rental income was lower at £22,932 (£23,401). Stated earnings per 10p share were 0.30p (0.35p losses).

**DAVENPORT KNITWEAR** saw turnover rise from 2.75m to 2.83m in the half year ended June 30 1986. Operating profit was up to £287,000 (£231,000) and investment income to £188,000 (£170,000), giving pre-tax profit of £483,000 (£243,000). Earnings were 17.67p per share.

**RAMCO OIL SERVICES** incurred pre-tax loss of £607,000 (£101,000) in the six months to June 30 1986. Mr Stephen E. Remp, the chairman, said the heavy losses had been caused by continued repercussions of the unprecedented collapse in world oil prices which occurred at the beginning of the year. He added that the months following had seen brutal cost cutting by oil companies. No interim dividend is being paid and the directors did not expect to pay a final. The loss per share was 2.4p (0.35p).

**CANERHEAD BOREY & CO.** builders and timber merchant, increased pre-tax profits to £362,000 (£244,000) for the first half of 1986. Turnover of £11.2m (£10.25m). Earnings per 10p share were 3.0p (2.5p), and the interim dividend is

unchanged at 0.8p net. The company said the rate of profits increase was not expected to be maintained in the second half, which had started below last year's good figures.

**WILLIAM MORRIS** Fine Arts, USM quoted wallcovering maker and sculpture casters, made pre-tax profits of £194,000 (£122,000) for first half of 1986, on turnover of £4.67m (£3.47m). Earnings per 20p share were 0.45p (0.38p) before extraordinary debit of £73,000 (£573,000) (£3.05p (1.65p) loss). The board still proposes to seek a reduction in group's nominal capital to facilitate an early return to dividend list.

**JAMES WILKES**, manufacturer of business forms and equipment, raised turnover to £2.5m (£1.35m) in first half of 1986, but profits fell to £220,665 (£514,625) pre-tax. Tax £57,341 (£220,000). Earnings totalled 1.5p (7.5p), but interim dividend held at 3p net. Poor performance entirely attributable to difficulties encountered by Dertend Engineering (1983). That company is now benefiting from new management and methods.

**TRAFFORD PARK** Estates, industrial and commercial property developer, made virtually unchanged pre-tax profits of £2.67m (£2.66m) for the year to June 30 1986. Earnings per 25p share were 15.26p (16.14p) and the final dividend is 8p for a 10p (11.5p) total. An extraordinary debit of £119,000 (£77,000 credit) was the cost of the abortive merger with Wiggle Property Investments.

### BIDS AND DEALS

**SECURIGUARD** confirmed that it was in acquisition discussions with a private cleaning group.

## David Goodhart reviews the Commission's verdict on Norton's bid for McCorquodale Cheque point—the banks hold all the power

THE DECISION of the Monopolies and Mergers Commission to allow a new bid by Norton Opax for McCorquodale—despite combined market share of over 40 per cent—hinged on the powers of the banks as enforcers to exploit spare capacity in cheque printing.

The banks, four clearing banks—Barclays, Lloyds, Midland and National Westminster—buy 80 per cent of all personalised cheques and the Commission's report concluded:

"The banks' dominance of the cheque market is such that they would be able to counteract any concentration following a merger by switching a portion of their business at little or no cost from the enlarged company to other producers who have the available capacity."

The report also looked at the fast a year market in lottery tickets which would also be won by Norton Opax (30 per cent) and McCorquodale (14 per cent) a joint market share of over 40 per cent.

But the 245m personalised cheque market was more central to the argument.

It is a market which has grown rapidly over recent years with the UK banks now processing an average of 12m cheques a day or over 3bn in 1985.

Growth prospects are now

slowing with the wider availability of credit cards but it will remain a significant sub-sector of the printing industry for the foreseeable future.

Technological development and competitive tendering by the banks has led to a concentration of supply and following the privatisation of Bradbury Wilkinson by De La Rue last March it was estimated (by McCorquodale) that the three market leaders—McCorquodale (34 per cent), Norton Opax (15 per cent), and De La Rue (16 per cent)—now held 65 per cent of the banks' in-house production.

Norton also admitted that

over a few years prices might rise 10 per cent above what they would have been in the absence of a merger, and improvements in technological competition was told it might lose as much as 14 per cent.

This would be switched to

smaller competitors with spare capacity.

Norton said that spare capacity ranged from 20 per cent in its case to 40 per cent for its two other main

competitors.

McCorquodale questioned this

that the cost of entry might be as high as £200,000.

Most of the banks opposed the merger but said they had sufficient power to ensure their interests were not hit.

Barclays said it "did not welcome the merger" but did not believe that its interests would be materially damaged by it.

Lloyds and Midland Bank expressed similar views but National Westminster said a

merger would cause it no concern.

Among competitors, Bremner was most opposed, saying that the present highly competitive market encouraged technical excellence as well as competitive pricing and doubted whether new entrants could achieve any significant share.

The company also underlined

the relative openness of the market by citing Kemick and Jefferson which entered the market in 1981 and was now one of the eight largest

suppliers.

For an existing printing operation Norton calculated



Mr Richard Hanwell, chief executive of Norton Opax.



Mr John Wood, chairman of McCorquodale.

sure but the correctives were the banks' growing in-house production facilities and the potential arrival of new entrants.

The two main printing unions—the National Graphical Association and Sogat '82—both opposed the merger.

The commission concluded that "Following the proposed merger there would still be suppliers in the market with spare capacity to enable the banks to switch suppliers" as they have done in the past."

The report also estimated that there is currently sufficient spare capacity to produce an extra 1bn cheques a year—some 30 per cent of current supply.

The relatively good margins on personalised cheques would also attract other security printers if there was an opening.

"At least one producer has told us that it considers cheque production to be among the most lucrative work in the security printing business."

Norton Opax's margins on personalised cheques were 21.4 per cent in the financial year.

McCorquodale refused to reveal its figure.

Norton's average margin was 9.5 per cent compared with McCorquodale's 6.2 per cent.

On the static £6m market in lottery tickets in which a merged company would have over 40 per cent share the Commission concluded that given the ease of entry it would be difficult to force up prices and added that "we received no complaints about the proposed merger from the promoters of instant lotteries."

On "other issues" such as the likelihood of Norton disposing of several McCorquodale companies or future employment prospects the Commission said: "Its enthusiasm for expanding its business overseas does not suggest to us a company bent on asset stripping or large scale redundancies."

**Norton Opax PLC and McCorquodale PLC: A Report on the Proposed Merger.** HMSO, £5.50.

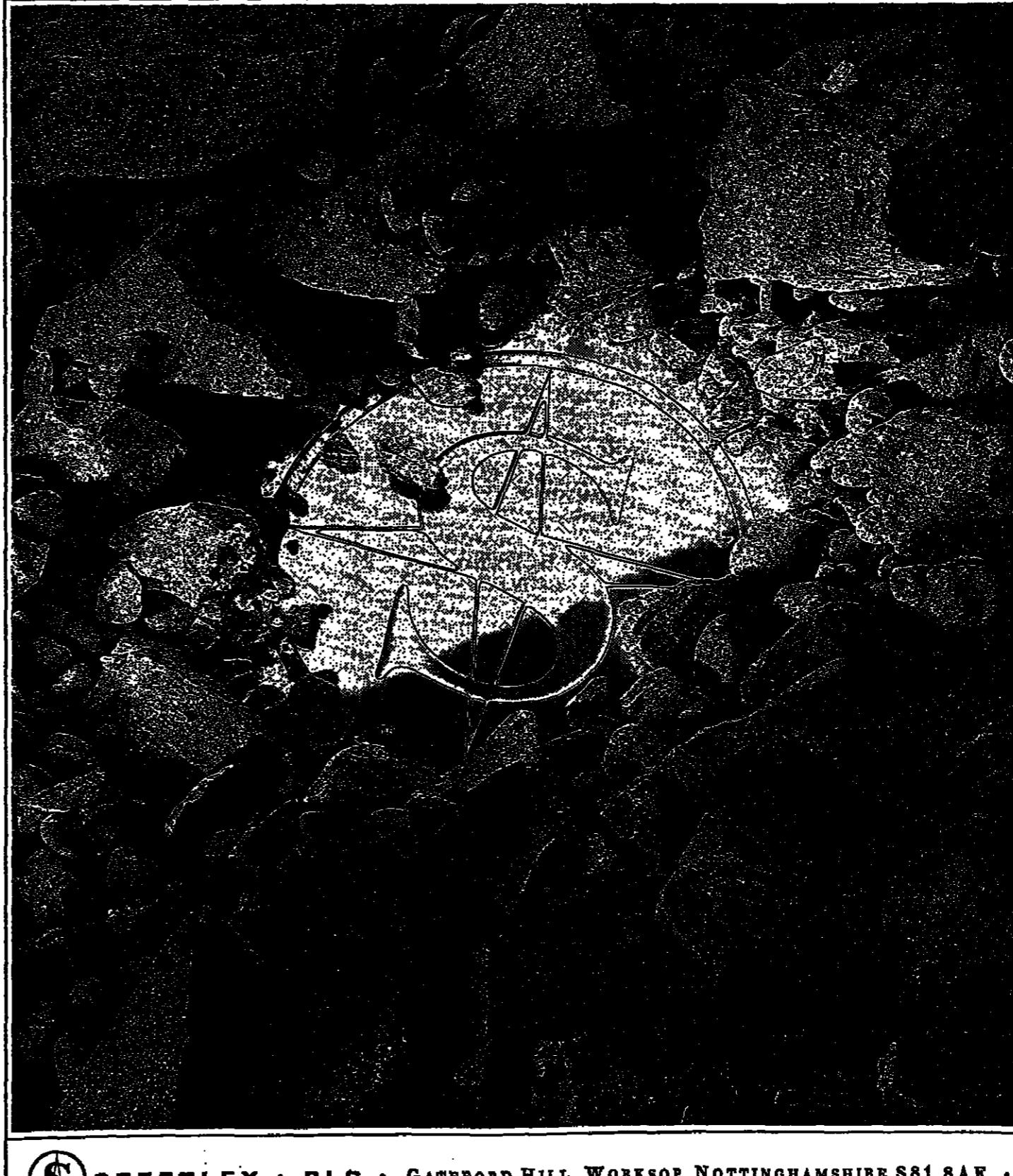
OUR MAIN objectives in recent years, those of improved competitiveness coupled with a programme of investments in new products, have combined to produce another set of excellent figures

DAVID DONNE, CHAIRMAN

HALF YEAR TO 30TH JUNE: 1986 1985 INCREASE

PROFITS BEFORE TAXATION £18.811m £16.098m +17%

EARNINGS PER SHARE 18.88p 15.55p +21%



STEETLEY · PLC · GATEFORD HILL, WORKSOP, NOTTINGHAMSHIRE S81 8AF



## LONDON RECENT ISSUES

## EQUITIES

Issue	Amount	Latest	1986	Stock	Closing	+ or	Net	Div.	Dividend/Stocks	P.E.
Price	Paid	Date	High	Low	Price	-	Div.	-	-	-
123 F.P.	—	35	50	50	50	—	—	—	—	—
124 F.P.	49	50	84	84	84	—	—	—	—	—
125 F.P.	170	175	175	175	175	—	—	—	—	—
126 F.P.	120	120	125	125	125	—	—	—	—	—
127 F.P.	112	125	125	125	125	—	—	—	—	—
128 F.P.	165	150	150	150	150	—	—	—	—	—
129 F.P.	257	172	150	150	150	—	—	—	—	—
130 F.P.	126	125	125	125	125	—	—	—	—	—
131 F.P.	208	125	125	125	125	—	—	—	—	—
132 F.P.	154	145	145	145	145	—	—	—	—	—
133 F.P.	262	75	75	75	75	—	—	—	—	—
134 F.P.	240	225	225	225	225	—	—	—	—	—
135 F.P.	240	150	150	150	150	—	—	—	—	—
136 F.P.	216	150	150	150	150	—	—	—	—	—
137 F.P.	154	145	145	145	145	—	—	—	—	—
138 F.P.	1010	1010	1010	1010	1010	—	—	—	—	—
139 F.P.	137	137	137	137	137	—	—	—	—	—

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UNIT TRUSTS

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## COMMODITIES AND AGRICULTURE

## LCE in gold futures plan

BY ANDREW GOWERS IN LONDON AND DAVID OWEN IN CHICAGO

RENEWED EFFORTS are being planned to set up a gold futures market in London — this time in co-operation with the established futures market on New York's Commodity Exchange (Comex).

Mr Saxon Tait, chairman of the London Commodity Exchange, is understood to have written to Comex floated the idea that the LCE—which currently trades coffee, sugar and cocoa futures—might introduce gold futures in conjunction with Comex's plans to establish global trading links. This follows the failure of a previous effort to set up an independent gold futures market in London several years ago.

Comex itself is launching a link in gold futures with the Sydney Futures Exchange on November 20. The SFE will trade a 100 troy ounce contract identical to that traded on the floor of Comex. The contract will be cleared in New York, with positions traded inter-

changeably between the two exchanges.

Now the LCE is considering an attempt to set up a "third leg" for this arrangement. Mr Tait says gold is one of a number of possible new futures contracts under consideration at the LCE, but he declined to comment further yesterday on the possibility of a Comex link. Comex also refused official comment on the issue.

Mr Les Hosking, the SFE chief executive, said he had not discussed the possibility of London's joining in the global gold futures link with the LCE. But he added: "We had in mind a third leg in New York, and suspicions remain that participants in the bullion market never really wanted it to succeed."

Consideration of a new gold futures contract in London partly reflects fears that the Securities and Investments Board — the embryonic City watchdog — will not permit the off-exchange gold futures trading which currently takes place

in the UK on the basis of Comex once Britain's new regulatory structure becomes law.

It is understood that consideration of the idea is at a very early stage, and that Comex has not decided how to respond.

London's previous attempt at a gold futures market — launched in 1982 and finally closed last year — was dogged from the start by problems. It was launched against the background of a dull bullion market; it was denominated in sterling, unlike dollar-priced physical gold; it was competing with the established and highly liquid futures market in New York; and suspicions remain that participants in the bullion market never really wanted it to succeed.

However, the LCE may be taking the comfort this time from the recent increase in gold prices, and clearly intends to try to co-operate rather than compete with Comex.

As expected, the United Arab Emirates appears to have been exceeding its quota, but this seems to have been offset by restraint by Saudi Arabia and a reduction of exports by Iraq as a result of attacks on tankers by Iran.

The consensus within the oil industry is that exports have been reduced to about 16.5m b/d or possibly less during the first two weeks in September.

At the end of the month, the United Arab Emirates is expected to have cut its quota by 10 per cent, and the Opec countries are likely to have agreed to a further cut.

The move, which involves a cut from 17 per cent to 1 per cent in the rate paid at slaughtering, maintains the price freeze introduced by Mr Jose Sarney, Brazil's President, in February. But the decision to opt for substantial revenue losses rather than price rises will not be welcomed by economists worried by Brazil's public sector deficit.

Earlier this month, the Government took similar action, with a power of attorney from the tobacco industry for higher prices, by cutting its taxes on cigarettes. The doggedness with which Brasilia is battling to hold prices down is attributed by many analysts as an important factor in the short supply of numerous products from cars to food.

Since the introduction of the anti-inflationary cruzado plan in February, marked rises in

real disposable incomes, employment rates and outflows from savings accounts have dramatically increased consumption to levels where industry and farmers have been unable to supply goods fast enough to meet demand.

While inflation has been drastically reduced to about 5.73 per cent over the past five months, critics of the government's strategy claim that immediate action needs to be taken to rein in public sector expenditure. This is widely expected to exceed the operating deficit of last year, which amounted to 3.3 per cent of gross domestic product.

In a country of meat-eaters, price rises in supplies over the past four months have proved the most visible, and politically sensitive, area of short supply. Blame for the shortfall and the growth of a black market in meat at prices well above the official ceiling has been attributed by the government to widespread speculation by farmers.

Last week, Brasilia lost patience with the industry, of the slaughter tax.

So far this restraint has been clearly rewarded by the markets. Towards the end of July, when it seemed unlikely that Opec could agree any system of production restraint, spot oil prices plunged to about \$30 per barrel.

Fears that it might slide further helped to persuade the Opec countries to produce their October 1984 to produce sharing agreement for at least a temporary period. The immediate effect was a rise in oil prices which have risen uneasily at about \$14 to \$15 per barrel.

The limited success is the next, and most difficult, game which Opec is playing with the expectations of world oil markets.

The new game depends on uncertainty — on keeping the markets and the oil companies guessing and in manipulating the "psychology" of the world's traders into a belief that, however distant the prospect, \$18 per barrel is the market's long-term target.

This is the figure which Sheikh Ahmed Zaki Yamani, the Saudi Arabian oil minister, has been steadily infiltrating into the world's consciousness for about a year. His difficulty is that unless Opec engineers an obvious shortage in the market there is no particular reason why oil prices should settle at \$18 per barrel rather than \$15 or \$10.

So long as oil remained in excess supply, prices could be expected to be eroded by the market's tendency to look towards the foreign exchange, and the performance of oil for investment.

The market opened at \$14.60 a barrel yesterday.

The Soviets, however, have refused to take advantage of USDA's offer and have not purchased a single bushel of US wheat.

## Brazil acts to ease beef shortage

BY IVO DAWNEY IN RIO DE JANEIRO

THE BRAZILIAN Government has agreed drastic cuts in taxes on beef in an effort to relieve nationwide shortages that have enraged consumers and threatened the administration's electoral prospects.

The move, which involves a cut from 17 per cent to 1 per cent in the rate paid at slaughtering, maintains the price freeze introduced by Mr Jose Sarney, Brazil's President, in February. But the decision to opt for substantial revenue losses rather than price rises will not be welcomed by economists worried by Brazil's public sector deficit.

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## Hopes diminish for Soviet purchases of US wheat

THE low price of tin has forced more mines to close in Malaysia, the world's top producer, and tin industry say.

At the end of June there were only about 175 mines employing 12,500 workers in operation compared with nearly 250 mines with 16,000 workers at the end of January 1986, Reuters reports.

Malaysia had 460 mines with 23,000 workers before last October's tin market collapse.

## More tin mines close

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23,000 workers before last October's tin market collapse.

Savings from cereal production avoided (assuming 1m hectares fallow)

1988 1989 1990 1991 1992 1993 Total Yield of diverted land assumed to be 80% of EEC average Production avoided (m tonnes) 4.3 4.4 4.5 4.6 4.7 22.4 Stock avoided (m tonnes) 4.3 8.6 13.1 17.7 22.4 22.4 Financial savings (m Ecu) 850 970 1,080 1,210 1,350 5,460 Yield of diverted land assumed to be 60% of EEC average Production avoided (m tonnes) 3.2 3.3 3.4 3.4 3.5 16.8 Stock avoided (m tonnes) 3.2 6.5 9.8 12.3 16.8 16.8 Financial savings (m Ecu) 640 720 810 910 1,010 4,980

a scheme could remove land from cereal production either permanently or for a minimum of five years through the payment of an annual sum of Ecu 80 per hectare for wheat where the land was to lie fallow, and Ecu 60 per hectare where conversion was made to other crops not in surplus in the Community.

The British assumption is that as with other Commission socio/structural proposals the cost would be shared 25/75 between the Community's budget and national Governments.

As it turns out, the poor harvest in many parts of Europe this summer has temporarily eased the crisis in the cereals sector, but with export markets under severe pressure and little prospect of any increase in domestic consumption, the outlook over the next few years is bleak.

Stocks purchased under the EEC's guaranteed price support scheme currently stand at more than 15m tonnes but on the basis of present price support levels they could rise to almost 20m tonnes by 1991-92 with unacceptable consequences for the Community and national budgets.

Some observers in Brussels feel even those gloomy estimates are optimistic.

The new British discussion document, designed to contribute to the growing debate about the relationship between structural and market measures to halt surpluses, goes into more detail than before on how an EEC "set aside" programme might work. It suggests such

a scheme could remove land from cereal production either permanently or for a minimum of five years through the payment of an annual sum of Ecu 80 per hectare for wheat where the land was to lie fallow, and Ecu 60 per hectare where conversion was made to other crops not in surplus in the Community.

The British assumption is that as with other Commission socio/structural proposals the cost would be shared 25/75 between the Community's budget and national Governments.

Should the scheme be designed in such a way that farmers do not simply cash in on the incentives available, it could be a success. And above all, will ministers be prepared to accept the budgetary consequences of spending money first in order to make savings later?

## Market plays oil guessing game

By Max Wilkinson, Resources Editor

THE COCOA futures market, which has been highly volatile in recent weeks as a result of uncertainty about new season crops, leapt upwards again yesterday after the December futures closed at \$1,514.50 per tonne, up \$26 on the day. Dealers said commission house buying and short-covering were the main features, and there was a general feeling that the market had previously become oversold.

There was also renewed speculation over a possible sharp drop in Ivory Coast production. The raw sugar futures market fell by more than \$3 a tonne yesterday after a sharp rise in New York on Tuesday, following what appeared to be unfounded rumours of a large Soviet sugar purchase.

Robusta coffee futures experienced some profit-taking to close at the day's low. November closed at \$1,625.30 per tonne, up \$25. December closed at \$1,625.50 per tonne, up \$25. Final Korb closed at \$1,625.50 per tonne.

MAIN PRICE CHANGES in tonnes unless otherwise stated.

## INDICES

## REUTERS

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## DOW JONES

Dow Jones 29 Sept 1986 Mth ago/Yr ago  
Spot 1547.95 1556.04 — 112.61  
Fut 1577.75 1577.15 — 116.19  
(Base: December 31 1981=100)

## HEATING OIL

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## ORANGE JUICE

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## PLATINUM

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## SILVER

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## COPPER

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## ALUMINIUM

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## COTTON

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## GOLD

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## RUBBER

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## LEAD

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
(Base: September 18 1981=100)

## NICKEL

Sept 23/Sept 24/86 Mth ago/Yr ago  
1986.9 — 1546.81 1463.2 1702.2  
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## COCOA

## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Confusing comments from US

THE MARKET tried to digest a large amount of information yesterday and at the same time could see no point in committing itself ahead of today's Bundesrat council meeting and the gathering of ministers and bankers in Washington at the weekend, under the auspices of the International Monetary Fund. Mr Paul Volcker, chairman of the Federal Reserve Board, told a Congressional committee that the dollar is reasonably close to an appropriate level, and that the US trade deficit should improve in the fourth quarter of next year. He added that a further decline in the value of the dollar may not be necessary. The comments made by Mr Malcolm Baldrige, US Commerce Secretary, on US television overnight, when he said that stagnation world growth and the US trade deficit will cause the dollar to come under pressure. The general consensus was not however. Mr Henry Kaufman, of Salomon Brothers, forecast one or possibly two cuts in the US discount rate in the next few months.

The dollar fell to DM 2.0475 from DM 2.0510, to SF 1.6380 from SF 1.6365, and to £1.5450 at £1.5460, but was unchanged at FR 6.7075.

On behalf of England figures the dollar's index was unchanged at 110.7.

33-35 AS, 73/8 For: Exchanges

STERLING—Trading range

against the dollar in 1986 is 1.5355 to 1.5700. August average

## £ IN NEW YORK

Sept. 24	Lastest	Prev. close
1 month	\$1.4470-1.4490	\$1.4470-1.4485
3 months	1.45-1.4505	1.4485-1.4495
12 months	1.45-1.4505	1.4485-1.4495

Forward premium and discount apply to the US dollar

1.4578. Exchange rate index 146.2 against 132.5 six months ago.

The D-Mark was little changed against the dollar in Frankfurt, as dealers became increasingly reluctant to take a view on future events, ahead of today's West German Bundesbank council meeting, and the meeting in Washington at the weekend of the IMF, to be preceded by

the Group of Five. The Bundesbank did not intervene at the

Frankfurt fixing, when the dollar

fell to DM 2.0465 from DM 2.0461.

JAPANESE YEN—Trading

range against the dollar in 1986

is 85.20-152.35. August average 154.15. Exchange rate index 212.1 against 133.4 six months

ago.

The yen traded nervously

against the US dollar, with the

US currency up 1.5% on Y154.20 compared with Y154.75

overnight in New York. Tokyo

was closed on Tuesday for a

public holiday. Dealers were re-

luctant to take out positions

ahead of today's West German

Bundesbank council meeting and

the gathering of world

bankers and finance ministers

in Washington at the weekend.

A comment made on US television

by Mr Malcolm Baldrige, US

Commerce Secretary, about a con-

cern over the general relationship

to trade. Hopes of lower world

interest rates were not en-

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## LONDON STOCK EXCHANGE

## Record trade deficit delivers blow to Gilt-edged market and longer issues tumble

## Account Dealing Dates

Order  
First Declar. Last Around  
Dealing Dates Dealing Day  
Sept 15 Sept 25 Sept 26 Oct 6  
Sept 29 Oct 9 Oct 18 Oct 29  
Oct 11 Oct 23 Oct 24 Nov 3  
"New-Time" dealings may take place from  
9.30 am two business days earlier.

Appalling UK trade returns — the deficit was a record £1.5bn in August — delivered a body blow to the Gilt-edged market yesterday. The figures were way beyond the worst expectations and soon after the news was released the authorities moved to calm financial markets by introducing new sterling. For the second successive day the Bank of England supported the pound and the exchange rate index stabilised to only slightly lower at 63.4.

This latest event in a four-week spell of confidence-draining developments was received badly by Gilt-edged investors. Professional operators who had been heartened by Tuesday's good recovery, which continued during the early trade yesterday, immediately reversed their stance.

Householder Barratt Developments provided the only excitement in the Building sector, soaring to a new peak of 166p at 12.00pm before closing 12 higher on balance at 165p in response to the much-better-than-expected preliminary figures. Investors turned towards failing housebuilder George Wimpey which reported interim figures today and the tone deteriorated throughout the afternoon.

Longer-dated Gilt's were hit hard and the early gains, which had extended to 1%, were reversed by the closing to two points. The shorts sustained losses ranging to nearly a point, while index-linked issues were similarly lower. US contrasting views from senior US officials on the present level of the dollar added to the uncertainty, awaiting today's release of the General Budget statement. The chance of the council lowering interest rates was thought to be slim.

The expected oversubscription of the Trustee Savings Bank share issue consigned the equity sectors of the enormous cash sums attracted by the flotation will be released on a half-yearly basis. It is likely to exceed those put up for British Telecom. Funds available for market purchases were again short and at the end of the another drab trading session most blue chips were a shade easier.

News items provided one or two bright features but turnover of shares was light. Gilt-edged managers managed an early flurry on news that, in response to market inquiries, it was confirming negotiations for the sale of US cigarette subsidiary, Liggett. The FT indices furthered Tuesday's downturn, the Ordinary share index closing 7.4 down at 1264.5.

**Bank of Scotland Rise**

Bank of Scotland celebrated the better-than-expected 22 per cent increase in its half-year profit to £25.5m with a gain of 12 to 435p, after 437p. Royal Bank of Scotland hardened a few points to 342p in sympathy. The major clearer drifted down for want of support with NatWest, firm of a listing on the New York Stock Exchange, 4 down at 343p. Midland relinquished a few points at 567p and Lloyds softened 2 to 425p. Elsewhere, Standard Chartered edged forward 2 to 712p; the bank announced yesterday that it is seeking a listing on the Tokyo stock exchange. Among merchant

banks, English Trust continued to reflect hopes of an overseas bid with a fresh improvement of 2 at 155p and Schroders added 10 more at 775p on further consideration of the lucrative sale of its life insurance businesses and the linked unit trust operation to the National Mutual Life of Australia. Hill Samuel, however, dropped 8 at 547p and Merchant International lost 15 at 305p.

Composites gave ground throughout the list. Sun Alliance fell 9 to 575p as did GRE at 784p, while General Accident cheapened 7 at 320p. Among Lloyds Brokers, Derek Bryant provided an isolated firm feature at 225p, up 20.

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**Engineering**

Increasing fears of an imminent rise in base lending rates provided the stimulus for a dip in the business aerospace and defence group. Most drifted lower throughout with Woolworths finally 10 off at 330p. Losses of 5 were common to Sharehouse, 315p, and Dixons, 354p, while Marks and Spencer eased to 197p. Costs Vycilla,

FINANCIAL TIMES STOCK INDICES											
Government Secs	1986					Stock Completion					
	Sept 24	Sept 23	Sept 22	Sept 19	Sept 18	Year ago	High	Low	High	Low	Year ago
Government Secs	83.35	84.51	83.98	84.25	84.12	83.79	94.51	80.29	127.4	49.18	82.36
Fixed Interest	90.92	91.12	91.12	91.02	91.02	91.12	104.01	92.01	97.45	85.35	90.75
Ordinary	1,244.5	1,271.9	1,262.8	1,269.1	1,279.6	980.6	1,251.9	1,094.3	1,255.9	94.4	1,264.00
Gold Mines	379.1	344.8	357.8	331.2	317.2	306.3	357.8	185.7	734.7	43.5	324.00
Ord. Div. Yield	4.38	4.35	4.32	4.35	4.33	4.85	(244)	(187)	(244)	(187)	(244)
Earnings Yd/4% (fwd)	10.07	10.01	9.94	10.02	9.97	11.09	124.8	117.4	127.0	117.4	124.8
P/E Ratio (est) (*)	12.18	12.25	12.34	12.24	12.30	10.42	12.79	11.77	12.79	11.77	12.79
Total Bargains (Est)	21,034	18,001	18,269	17,149	18,734	21,223	18,001	17,223	18,001	17,223	18,001
Equity Turnover (m)	503.55	377.38	510.99	360.96	343.25	52.00	503.55	377.38	503.55	377.38	503.55
Equity Bargains	—	21,304	12,760	16,190	16,454	—	120.3	118.0	120.3	118.0	120.3
Shares Traded (m)	—	233.1	170.3	228.2	228.3	175.0	1014.6	1018.4	1014.6	1018.4	1014.6
S.E. ACTIVITY											
Indices											
Sept. 23 Sept. 22											
FT Edged Builders	—	134.8	134.8	134.8	134.8	134.8	134.8	134.8	134.8	134.8	134.8
Equity Expired	—	130.0	127.7	127.7	127.7	127.7	127.7	127.7	127.7	127.7	127.7
Equity Value	—	106.23	76.28	76.28	76.28	76.28	76.28	76.28	76.28	76.28	76.28
2-day Average	—	126.6	126.6	126.6	126.6	126.6	126.6	126.6	126.6	126.6	126.6
Equity Futures	—	120.3	118.0	118.0	118.0	118.0	118.0	118.0	118.0	118.0	118.0
Equity Value	—	101.84	101.84	101.84	101.84	101.84	101.84	101.84	101.84	101.84	101.84

▼ Opening 10 a.m. 11 a.m. Noon 1 p.m. 2 p.m. 3 p.m. 4 p.m.

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

## NYSE COMPOSITE CLOSING PRICES

**Continued from Page 36**

## AMEX COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise indicated, rates of dividends are annual disbursements based on

a-dividend also extra(s). b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, d-new year issue, e-cumulative declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, dividend declared after split-up or stock dividend, j-dividend paid this year, certified, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an annual cumulative issue with dividends in arrears, n-new issue in the last 52 weeks. The high-low range begins with the start of trading, rd-next day delivery. P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split. t-estimated cash value on ex-dividend or ex-distribution date, u-new year high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-without warrants, ww-with warrants. x-ex-dividend or ex-rights, xdis-distribution, xws-without warrants, y-ex-dividend and sales in distribution, z-falling.

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### Countdown to Run 63

# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

### Cautious approach prevails

WITH HELP from the bond market and stock futures, Wall Street share prices tried to extend their modest pickup into a third day although trading remained cautious and light, writes Roderick Orman in New York.

"It's a technical bounce from the mid-month lull," said Mr Newton Zinder of E. F. Hutton. "There's somewhat more to go but there's no change in sentiment (among investors)."

Stock index futures were trading at a slight premium to the underlying shares indicating that the advance could continue.

From the opening, the Dow Jones industrial index was above the 1,800 level for the first time in two weeks although the advance was led by second tier shares rather than blue chips. But around mid-session it dipped below 1,800 before again pulling above the break-even level by early afternoon.

The Dow Jones industrial average closed up 5.48 points at 1,803.29 while the all share New York Composite Index was up 0.46 points at 136.06. Trading volume was 134.57m shares, the best so far this week.

Although some blue chips rose such as Eastman Kodak up 3% at \$54.45, General Electric up 1% to \$73.45 and Exxon up 5% to \$86.45, many others were lower. IBM was off 5% at \$131.50, Alcoa was down 5% to \$37.45, Sears Roebuck eased 3% to \$41.50 and USX was down 5% at \$22.50 following the sale of a stake by Mr T. Boone Pickens the corporate raider.

Among the most active, Caterpillar tumbled 5% to \$40.45 on news late Monday that it expected a third quarter loss. Pessimism spread to other groups in the farm and construction equipment industry. Deere was off 5% at \$23.45 and Navistar was down 5% to \$8.

TWA's forecast of a "substantial fourth quarter profit" lifted its share price 5% to \$25.45. Airlines and road haulage companies have fared well recently as reflected in the Dow Jones Transportation index which set a record Tuesday after gaining 55 points in five sessions. It eased back yesterday, however, showing a loss of 2.25 points to 792.13 at the close.

Plans by Texas Air, up 5% to \$32.25 yesterday, to takeover Eastern Air Lines and People Express raise hopes of greater airline profitability through consolidation. Union Pacific's recent bid for Overnite Transport has focused attention on trucking companies. Yellow Freight System, for example, was up 5% to \$38.45 yesterday.

Drug companies attracted attention after three major brokerage houses yesterday recommended buying their shares. Squibb put on 3% to \$10.15, Merck gained 2% to \$10.25 and Upjohn rose 5% to \$8.85.

On the takeover scene, Allied Stores

rejected the \$58 a share bid from Campeau, boosting Allied's shares by 3% to \$60.45 in anticipation of a higher bid. It also said it was considering recapitalisation and other restructuring moves.

Credit markets opened slightly lower as they waited for testimony to Congress by Mr Paul Volcker, chairman of the Federal Reserve Board. He said more time was needed for the lower dollar to help reduce the trade deficit but he did not expect the currency to fall at the rate it had over the past year.

Dr Henry Kaufman, of Salomon Brothers, repeated yesterday that the recent firming of interest rates is temporary and that he expects the Fed to make one more cut in the discount rate before the end of the year.

Bond prices picked up slowly during the morning with the greatest gains coming again at the long end. The price of the Treasury's bellwether 7.25 per cent issue due 2016 rose almost a full point to 95% at which it yielded 7.62 per cent.

Treasury bill yields rose at the short end and declined at the long. Three month bills gained one basis point to yield 5.55 per cent while six month and 12 month bills both eased by two basis points to 5.38 and 5.45 per cent respectively.

The Treasury auction of four year notes was disappointing after the success of Tuesday's two-year auction. Yesterday's sale attracted only \$18.77bn of bids with a poor response from outside New York. The average yield on the \$7.5bn of notes sold was 6.87 per cent down from 7.28 per cent at the previous auction of four-year notes on June 24.

### HONG KONG

STRONG local and foreign demand spurred Hong Kong into record territory, taking the Hang Seng index above the 2,000 level for the first time. The index added 15.70 to 1,008.30 compared with the previous peak of 1,997.92 set on September 11.

Turnover was at its highest for seven weeks at HK\$771.45m, compared with Tuesday's \$60.58m.

The advance was led by the blue chip sector. Cheung Kong rose 90 cents to HK\$26.90, Sun Hung Kai 30 cents to HK\$16.60 and Hong Kong Land 40 cents to HK\$10.40.

Jardine Matheson and Hutchison Whampoa both marked time, unchanged at HK\$16.70 and HK\$35.75, respectively.

### LONDON

THE ANNOUNCEMENT of a record £1.5bn (£2.17m) August trade deficit delivered a body blow to the London gilt-edged market.

Longer-dated gilts ended with falls stretching to two points while shorts sustained losses ranging to nearly a point, and index-linked issues were similarly lower.

The expected oversubscription of the Trustee Savings Bank share issue consigned the equity sectors, where turnover was light. The FT ordinary index closed 7.4 down at 1,264.5.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

### SOUTH AFRICA

THE RETREAT in gold shares continued in Johannesburg for a third day amid modest but persistent profit-taking and the market now seems to be waiting for a fresh lead from the bullion price.

Among top gold issues, Orange Free State Investments shed R3.50 to R148.50 while in the cheaper range Beatrix lost 75 cents to R14.75.

Mining houses and holding companies reflected the fall on the gold board, with Anglo American falling R1.75 to R67.50. Diamond Stock De Beers also eased 25 cents to R32.25 and Impala Platinum was off 75 cents to R47.25. Industrials finished narrowly mixed in thin trading.

### SINGAPORE

BARGAIN HUNTING and short covering underpinned a broad Singapore advance which took the Straits Times industrial index up 8.94 to 828.76, despite some late profit-taking.

An assurance by the Malaysian Prime Minister that the ringgit would not be devalued, after recent persistent rumours, helped the mood.

Among actively traded issues, Chuan Hup put on 8 cents to \$S1.59.

Cold Storage was 8 cents ahead at \$S3.90 after announcing higher interim profits. Public Bank traded unchanged at \$S1.05 after announcing improved profits.

### AUSTRALIA

EARLY PROFIT-TAKING gave way to selective demand for leading industrials in Sydney, taking the All Ordinaries index up 1.5 to close at 1,235.6.

Herald and Weekly Times was again heavily traded, ending 20 cents higher at A\$6.90, for a three day rise of 70 cents. IEL, which has confirmed it holds 11.53 per cent of Herald's issued capital, eased 4 cents to A\$7.24.

### CANADA

A BROADLY HIGHER trend was seen in Toronto, bolstered by a stronger showing by gold shares. Placer Development traded CS\$4 higher at C\$32.45 and Campbell Red Lake CS\$4 at C\$29.

Shell Canada edged CS\$4 firmer to CS\$22.50 after announcing it was suspending drilling off Canada's east coast.

Among active issues, Power Corp held unchanged at C\$16.45 while Pagurian shed CS\$4 to C\$12.45 and Abitibi-Price rose CS\$4 to C\$23.45.

### TOKYO

### Demand for blue chips revives

LEADING investment trust companies' heavy purchases of large-capital and blue-chip stocks revived buying in Tokyo and drove share prices sharply higher, writes Shigeo Nishizuka of *Yomiuri* Press.

The Nikkei market average, which regained the 10,000 level at one stage, ended a net 249.45 higher at 17,855.76. Volume swelled to 779.50m shares from Monday's 300.66m. Advances outnumbered declines by 525 to 304, with 139 issues unchanged.

The mood was brightened by the continued steady upturn on Wall Street and expectations that the Bundesbank would lower its official discount rate shortly. Institutional investors are also expected to be active purchasers once trading for delivery in October starts on Friday.

Investment trusts were heavy buyers of blue-chips and issues related to the Government's fiscal investment and loan programme, buoying sentiment overall.

Hitachi jumped Y35 to Y1,000, Toshiba Y27 to Y420, NEC Y50 to Y2,000 and Matsushita Electric Industrial Y30 to Y1,870.

Construction issues attracted strong buying interest, with Kumagai Gumi advancing Y40 to Y1,120 and Hasegawa Komuten Y20 to Y1,290.

Among other issues expected to benefit from domestic demand expansion, Mitsubishi Estate rose Y100 to Y2,300 and Mitsubishi Warehouse Y30 to Y1,340.

Nippon Kokan topped the active list with 200,23m shares traded and added Y22 to Y312, while Ishikawajima-Harima Heavy Industries, second with 81.11m shares, ended Y21 higher at Y509. Tokyo Gas reached Y1,020 up Y41. These issues were bolstered by redevelopment projects in the Tokyo Bay area.

Their brisk showing triggered rises in large-capital stocks. Kawasaki Steel gained Y18 to Y245 and Nippon Steel Y10 to Y123. Tokyo Electric Power rose Y180 to Y213. Tokyu Electric Power rose Y180 to Y213.

Last weekend the "big four" securities houses held separate meetings to discuss strategy for the business year starting on October 1. There are market rumours that they have opted for large

capital stocks, domestic bond related issues and high-technology stocks related to Nippon Telegraph and Telephone for recommendation to customers.

Bond trading was lacklustre, with institutional investors remaining on the sidelines.

In the morning, the Bank of Japan offered to buy three issues of government bonds worth Y300m, including the benchmark 8.2 per cent bond maturing in July 1995, from six banks and four securities houses.

As a result, the price of the benchmark issue rose sharply and its yield fell to 4.63% at one stage. Another positive factor behind the early price rise was the sharp overnight gain in New York bond prices caused by the rumours of the West German Bundesbank cutting its discount rate.

Later, however, selling increased gradually, taking the yield to 4.84% per cent compared with 4.88% per cent at Monday's close.

### EUROPE

### Fiat remains at centre of attention

A WAVE of profit-taking saw key Eurobonds bourses close mixed or lower following Tuesday's rally, while trading was generally thinner as investors awaited the outcome of finance ministers' talks in Washington this weekend.

The proposed sale of Libya's 15 per cent stake in Fiat, the Italian carmaker, continued at the centre of attention. In Frankfurt shares in Deutsche Bank, which is placing two-thirds of the shareholding, fell back after a fresh rally early in the day to end DM 12.50 lower at DM 7.93. Speculative buyers took profits, while some investors indicated they did not share the wider optimism about the success of the placement.

Other banks were little changed in dull low volume trading.

A mixed to firmer trend was seen in Brussels. Market leader Petrofin held onto an early gain to finish BEF 220 higher at BEF 9,400, while among former holding companies, Sidro added BEF 50 to BEF 2,130.

Continuing worries about threatened

public sector industrial unrest again

dampened trading in Stockholm although volume picked up marginally from the very low levels seen earlier in the week.

In the blue chip sector, SKF found some demand putting on SKr 7 to SKr 345.

However, Volvo and Electrolux were both unchanged at SKr 372 and SKr 297 respectively, while Aga weakened SKr 3 to SKr 186.

Madrid was easier in quiet trading,

while investors also failed to find inspiration in Oslo, leaving the market to close unchanged.

"Some airlines think good service is the smile on the face of a stewardess."

"For KLM, it's the smile on the face of the passenger."

In recent surveys, 98% of KLM passengers vote the cabin crews first-rate.

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